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1997

# ANNUAL REPORTS

**ABATEMENTS \* ALEXANDER AVENUE \* APPOINTMENTS \*  
ATHLETIC FIELDS \* BEACHES \* BUILDING MAINTENANCE \*  
BUILDING PERMITS \* CEMETERIES \* CERTIFICATE OF  
COMPLIANCE \* CLASS 5 & 6 ROADS \* COMMITTEE  
ALTERNATES \* COMMITTEES \* COMPLAINTS \* CULVERTS &  
DRAINAGE \* CURRENT USE \* EIDELWEISS COMMISSIONERS  
\* EMERGENCY MANAGEMENT \* ENVIRONMENTAL  
PROTECTION ISSUES \* FLOOD INSURANCE \* HAZARDOUS  
BUILDINGS \* HOUSE NUMBERING \* JOB BIDDING \* JUNK  
YARDS \* LAND AUCTIONS \* LAND AND BUILDING  
ASSESSMENTS \* LANDFILL CLOSURE \* LEGAL ADVICE \* LINE  
ITEM BUDGET \* MADISON SCHOOL DISTRICT \* MASTER  
PLAN \* 911 MAPPING \* NOISE POLLUTION \* OPERATING  
BUDGET \* ORDINANCES & FINES \* PAVING & TARRING \*  
PERMITS \* PERSONNEL \* PUBLIC HEARINGS \* REVIEW OF  
R.S.A.'S \* ROAD NAMES \* ROAD UPKEEP \* SEPTIC LAGOONS \*  
SIGNS \* SILVER LAKE DAM \* STANDING COMMITTEES \*  
STATE REGULATIONS \* TAX RATE \* TOWN MAP \* TOWN  
MEETING \* TOWN PROPERTIES \* TRANSFER STATION \*  
VIOLATIONS \* WARRANT ARTICLES \* WELFARE \* ZONING**

**TOWN OF  
MADISON  
NEW HAMPSHIRE**

**1997**



## PHONE NUMBERS:

Selectmen.....367-4332  
Town Clerk/  
    Tax Collector.....367-9931  
Police Dept.....367-8334  
For Fire Permit.....367-4332  
Town Garage.....367-8233  
Transfer Station.....367-8323  
Madison Library.....367-8545  
Madison Elementary School.....367-4642

## EMERGENCY TELEPHONE NUMBER FIRE, RESCUE, POLICE OR AMBULANCE 911

HOURS	Town Clerk/ Tax Collector	Selectmen's Office	Library	Transfer Station
MONDAY	9:00 - 3:30	9:00 - 3:30	1:00 - 4:00	8:00 - 4:00
TUESDAY	9:00 - 3:30	9:00 - 3:30	10:00 - 5:00	CLOSED
WEDNESDAY	9:00 - 3:30	9:00 - 3:30	1:00 - 6:00	CLOSED
THURSDAY	CLOSED	CLOSED	1:00 - 4:00	CLOSED
FRIDAY	9:00 - 3:30	9:00 - 3:30	1:00 - 4:00	8:00 - 4:00
SATURDAY	9:00 - 12:00	CLOSED	9:00 - 5:00	8:00 - 4:00
SUNDAY	CLOSED	CLOSED	CLOSED	8:00 - 4:00

**ANNUAL REPORT**

**OF THE**

**OFFICERS**

**FOR THE**

*Town of Madison, N. H.*

**YEAR ENDING**

**DECEMBER 31, 1997**

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## **TOWN OFFICERS**

### **MODERATOR**

George V. Epstein - 1998

### **TOWN CLERK & TAX COLLECTOR**

Margery B. Meader - 2000

### **TOWN TREASURER**

Ruth R. Ham - 1999

### **SELECTMEN**

Percy H. Hill - 1998  
Adrian E. Beggs - 1999  
Richard P. Eldridge - 2000

### **TOWN ADMINISTRATOR**

Robin L. Frost

### **POLICE CHIEF**

Scott A. Frost

### **HIGHWAY AGENT**

William C. Chick, Sr. - 2000

### **SUPERVISORS OF THE CHECKLIST**

Norma Jones - 2002  
Joan B. Lyman - 2000  
Barbara Savary - 1998

## **TRUSTEES OF THE TRUST FUNDS**

Evelyn Whelton - 2000  
Barbara Anderson - 2000

## **LIBRARIAN**

Carolyn R. Busell

## **TRUSTEES OF THE LIBRARY**

Helen Prince - 1999  
Charlotte Hill - 1999  
Don Murdock - 1999  
Robert Dannies - 2000  
Mary K.W. Lucy - 2000  
Edward McKinney - 1998  
Robert Risch - 1998

## **FIRE COMMISSIONERS**

Wilbur Meader - 1999  
Bruce E. Brooks - 1998  
Jesse E. Shackford, III - 1998

## **OLD HOME WEEK COMMITTEE**

Nan Bartlett - 2000  
John Flanigan - 1999  
Paul Jean - 1999  
David Lyman - 1998  
Jane Lyman - 1998

## **BUDGET COMMITTEE**

Marcia Shackford - 1998  
Gary Gaschott - 2000  
Arnold Patriani - 1998  
Carol Batchelder - 1999  
Fay Melendy - 2000  
Earl Mayhofer - Alternate  
Steve Halloran - Alternate

## **PLANNING BOARD**

Karis Beggs - 1998  
Stephen Dudley - 2000  
Raymond Stineford - 1999  
Bruce Brooks - 1998  
James Deaderick - 2000  
Brenda O'Brien - 1999  
James Dumke - Alternate  
Percy Hill - Selectmen's Rep.

## **BOARD OF ADJUSTMENT**

Susan Forrest - 2000  
Jesse E. Shackford, III - 2000  
Henry Anderson - 1998  
Mark Lucy - 1999  
Ed McKinney - 1999  
Penny Perry - Alternate  
Robert Delulio - Alternate  
John Arruda - Alternate

## **RECREATION COMMITTEE**

Russell Dowd - Chairman  
Christopher Martin  
Wayne Jones  
Wayne Luoma  
Nan Bartlett  
Larry Shanks  
John Flanigan  
Gene O'Brien  
Robin Frost - Selectmen's Representative

## **RECREATION DIRECTOR**

Brandon Knox

## **HEALTH OFFICER**

Becky Knowles



## **CONSERVATION COMMISSION**

Marc Ohlson - Chairman  
Jennifer Wiley  
Richard Hocking  
Edith McNair  
Raymond Stineford  
Frances Kennett  
Richard Eldridge - Selectmen's Rep.

## **FIRE DEPARTMENT**

Craig Belcher - Fire Chief  
Becky Knowles - Rescue Captain

BETH BEYERLE EXAMINED THE EMPTY BALLOT BOXES BEFORE THE MEETING WAS CONVENED.

MODERATOR GEORGE EPSTEIN OPENED THE MEETING AT 9:05 A.M. CHARLOTTE HILL MADE A MOTION TO WAIVE THE READING OF THE WARRANT, SECONDED BY JANE LYMAN. THE POLLS WERE DECLARED OPEN.

YOU ARE HEREBY NOTIFIED TO MEET AT THE FIRE STATION BUILDING IN SAID MADISON ON TUESDAY, MARCH 11, 1997 AT NINE O'CLOCK IN THE FORENOON, POLLS TO BE OPEN FROM 9:00 AM TO 7:00 PM TO ACT UPON ARTICLES 1, 2 AND 3 WITH THE MEETING TO RECONVENE AT NINE O'CLOCK IN THE FORENOON OF SATURDAY, MARCH 15, 1997 IN THE JAMES S. NOYES HALL AT THE MADISON ELEMENTARY SCHOOL IN MADISON TO ACT UPON THE REMAINING ARTICLES:

ARTICLE 1: TO CHOOSE ALL NECESSARY OFFICERS FOR THE ENSUING YEAR.

THE FOLLOWING CANDIDATES HAVING RECEIVED A PLURALITY OF VOTES WERE DECLARED ELECTED AFTER THE COUNTING OF THE VOTES WAS COMPLETED.

SELECTMAN FOR THREE YEARS	RICHARD P. ELDRIDGE
TOWN CLERK/TAX COLLECTOR FOR THREE YEARS	MARGERY B. MEADER
HIGHWAY AGENT FOR THREE YEARS	WILLIAM C. CHICK SR.
PLANNING BOARD FOR THREE YEARS	JAMES DEADERICK STEVE DUDLEY
PLANNING BOARD FOR TWO YEARS	BRENDA E. O'BRIEN RAYMOND STINEFORD
TRUSTEE OF LIBRARY FOR THREE YEARS	ROBERT B. DANNIES MARY K.W. LUCY
TRUSTEE OF LIBRARY FOR TWO YEARS	HELEN M. PRINCE
TRUSTEE OF TRUST FUNDS FOR THREE YEARS	EVELYN M. WHELTON BARBARA ANDERSON
BUDGET COMMITTEE FOR THREE YEARS	GARY G. GASCHOTT FAY E. MELENDY
OLD HOME WEEK COMMITTEE, THREE YEARS	ANN M. BARTLETT
OLD HOME WEEK COMMITTEE, TWO YEARS	PAUL R. JEAN

ARTICLE 2. TO SEE IF THE TOWN WILL VOTE TO ADOPT AMENDED ZONING ORDINANCES AS PROPOSED BY THE PLANNING BOARD. TO BE VOTED ON BY OFFICIAL BALLOT.

Amendment No. 1: Replace Appendix A Definitions:

DWELLING UNIT - A building or portion thereof designated for residential occupancy by one family which contains cooking, sleeping and sanitary facilities. An apartment or condominium unit so-designated is a dwelling unit.

with

DWELLING UNIT - The single, principal building on a lot or portion thereof designated for residential occupancy. An apartment or condominium unit so-designated is a dwelling unit.

and

ACCESSORY BUILDING - A subordinate building incidental to and on the same lot occupied by the main building.

with

ACCESSORY BUILDING - A subordinate building incidental to and on the same lot occupied by the dwelling unit, not to be used for residential purposes.

YES VOTE - 221

NO - 122

AMENDMENT NO. 1 WAS SO VOTED

Amendment No. 2: Amend 5.7-- Minimum Frontage (Removed language is struck-through,)

5.7 Minimum Frontage. Every lot shall have minimum frontage of two hundred (200) feet upon a state, town or private roadway approved by the Town of Madison Planning Board. Every lot abutting a lake or pond shall have a minimum shore frontage of two hundred (200) feet, measured in a straight line between the points of intersection of the side lot lines with the shoreline at the mean high water mark.

~~In the case of a minor subdivision, which is defined as the subdivision of land into four or less lots including lots previously created from the same tract, up to two back lots may be created without this minimum frontage, so long as the following exists:~~

- ~~A. --For each back lot, a front lot is created; and~~
- ~~B. Each front lot abuts and has the necessary minimum frontage on a Class I through V highway; and~~
- ~~C. Each back lot is set back a minimum of two hundred (200) feet from the Class I through V highway; and~~
- ~~D. The back lots are serviced by no less than a fifty (50) foot right of way which is clearly identified as a private right of way and the Town of Madison is not and shall never be responsible for maintenance of access to the back lots along the private right of way.~~

YES VOTE - 226

NO VOTE - 119

AMENDMENT NO. 2 WAS SO VOTED

Article 3. To see if the Town will vote to permit the public library to retain all money it receives from its income-generating equipment to be used for general repairs and upgrading and for the purchase of books, supplies and income-generating equipment.

YES VOTE - 297

NO VOTE - 22

ARTICLE NO. 3. WAS SO VOTED

TOTAL VOTES CAST 382

TOTAL NUMBER OF VOTERS ON CHECKLIST 1287

March 15, 1997 - Town Meeting reconvened at 9:00 A.M. at the Madison Elementary School in Madison with George Epstein as the Moderator. Melissa Shackford witnessed the empty ballot box.

Article 4. To see if the Town will vote to raise and appropriate the sum of \$315,000.00 (gross budget) for the purpose of road construction/reconstruction in accordance with the Proposed Road Capital Improvement Plan (found on page 23 of the 1996 Annual Report) and to authorize the issuance of not more than \$315,000.00 of bonds and notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the selectmen to apply, accept and expend any State or Federal aid or grants; and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate, maturity and other conditions thereon; and to take any other votes thereto. (2/3 ballot vote required)

Moved by Adrian Beggs, seconded by Randy Cooper

James Deaderick moved to amend the 315,000 to \$655,000.00, which included the \$5000 necessary to cover the legal fees. Seconded by Henry Forrest.

This would be with the intention of amending Article 5 to withdraw \$120,000. from the Capital Reserve which added to the above would give us \$775,000 to do the roads all at once and save added inflationary costs. This would impose no impact on our taxes this year.



Ray O'Brien moved to amend the figure of 655,000 down to \$555,000. Seconded by Todd Milliken  
This would be with the intent of amending Article 5 to withdraw \$120,000 from the Capital Reserve and raising \$100,000 under Article 6. This would spread the tax costs equally over the coming years including this year.

The Selectmen explained they had come up with the \$315,000. in order to try and keep the tax rate even as there were many more money articles to come.

The big question among the voters was how much would it cost to do this over a number of years versus doing it all in one year. Jesse Shackford felt that the maintenance costs spent over a number of years would offset the interest paid in one year.

A hand vote was taken to determine which amendment we preferred, the \$555,000 or the \$655,000. The \$555,000. was so voted. The next hand vote was to determine whether we would vote on the amended amount of \$555,000 or the amount in Article 4 of \$315,000. The vote was Yes 62 and No 54. The amendment of \$555,000. was so voted.

The polls were declared open from 10:50 AM to 12:00  
Total Yes Votes received 95, total No Votes received 52.  
This Article was Defeated as it did not receive the necessary 2/3 votes needed by 3 votes.

While the polls were open on Article 4, Phil Renner made a motion to move to Article 7, seconded by Henry Forrest. So voted.

Article 7. To see if the Town will vote to raise and appropriate the sum of thirty-nine thousand dollars (\$39,000) for the installation of a new system of collection and disposal of MSW at the Transfer Station and to apply toward this cost the trade value of the 1988 Mack truck with packer body and John Deere bulldozer as may be negotiated by the Selectmen in their sole discretion. Moved by Richard Eldridge, seconded by Henry Forrest.

If this article passes it would be the Selectmen's intent to privatize the transfer station. The first year we would save no money because of numerous demolition material and tires to get rid of.

Phoebe Rand requested that the Selectmen come in next year with a proposal of what to do with tires.

Many questions were raised about giving up control and ending up paying more. Also what safeguards we would have with fees and costs being raised. Another question was how long the waiting line would be to dump trash. Another concern was that if we voted this article, would that mean we would automatically go to privatization. The Moderator pointed out we would have the opportunity to instruct the Selectmen as to how we would wish to proceed under the line item budget.

A hand vote was taken. Yes 68 No 55  
ARTICLE 7 was SO VOTED

Article 8. To see if the Town will vote to raise and appropriate the sum of \$30,000 for the purchase of a bulldozer/loader for the Transfer Station and to authorize the withdrawal of \$20,000 from the Transfer Station Loader Capital Reserve Fund created for this purpose.  
Phil Renner moved to pass over this article, seconded by James Deaderick. So Voted

Article 9. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of the construction of a new town office building and to raise and appropriate the sum of thirty-five thousand (\$35,000) to be placed in this fund. Moved by Percy Hill, seconded by Adrian Beggs.  
ARTICLE 9 SO VOTED



Article 5. To see if the Town will vote to raise and appropriate the sum of two hundred thousand dollars (\$200,000.00) for road construction/reconstruction in accordance with the Proposed Road Capital Improvement Plan (found on page 23 of the 1996 Annual Report) and to authorize the Selectmen to withdraw \$120,000 from the Road Construction/Reconstruction Capital Reserve Fund to be used for this purpose. Moved by Percy Hill, seconded by Adrian Beggs

Bruce Brooks amended this figure to raise \$320,000. Seconded by Beth Beyerle. Amendment Defeated

ARTICLE 5 SO VOTED

Article 6. To see if the Town will vote to raise and appropriate the sum of one hundred thousand dollars (\$100,000.00) to be placed in the Road Construction/Reconstruction Capital Reserve Fund created for this purpose. Moved by Percy Hill, seconded by Adrian Beggs

ARTICLE 6 SO VOTED

A motion was made to recess for lunch from 12:20 PM to 1:15 PM

Article 10. To see if the Town will vote to raise and appropriate the sum of two thousand dollars (\$2000) for the purchase and installation of a fire alarm system for the Town Office building. Moved by Percy Hill, seconded by Henry Forrest

ARTICLE 10 SO VOTED

Article 11. To see if the Town will vote to raise and appropriate the sum of three thousand dollars (\$3000) for the purchase and installation of a fire alarm system for the Fire Station. Moved by Jesse Shackford, seconded by Craig Belcher

ARTICLE 11 SO VOTED

Article 12. To see if the Town will vote to raise and appropriate the sum of four thousand dollars (\$4000) for legal fees to determine the exact location of the Town's land in the area of the Silver Lake Dam. Moved by Percy Hill, seconded by Adrian Beggs.

Robert King moved to amend article 12 as follows: To see if the Town will vote to raise and appropriate the sum of four thousand dollars (\$4000) for legal and surveying fees to defend the recently completed survey of the Town's land in the vicinity of the Silver Lake Dam against prospective challenges by any abutter; and to direct the Selectmen to immediately have the Town's tax map and assessment records updated to reflect the results of said survey, such map and records to show the 2½-foot lakeshore strip and all three lots determined to be owned by the Town, and also to show the Class VI Town road extending from West Shore Drive to East Shore Drive via the bridge over Silver Lake Dam. Seconded by Russell Jones

Amendment So Voted

ARTICLE 12 AS AMENDED SO VOTED

Robert King proposed a resolution to be voted on by the voters.

BE IT RESOLVED: That in Dealing with Roger Lambert's challenge to the town's property rights in the vicinity of Silver Lake Dam, the Board of Selectmen shall be guided by the will of the legislative body as follows:

1. No attempt at compromise shall be made until Mr. Lambert has first engaged the services of an attorney and a surveyor, and has been counseled by them as to the facts and the law.
2. There shall be no compromise involving the surrender of town property rights of any kind unless approved by a vote at Town Meeting.
3. For any compromise to be acceptable, it must be clear that the benefits for the town are at least equivalent to the

benefits for the adversary.

4. The value placed on town land shall in all cases be full market value.

5. Immediate action shall be undertaken to perfect the Town's Title to Lot 3, including a fully documented title opinion, further survey work as may prove necessary, and to a reasonable extent, removal of any title "clouds" or defects that may be found.

Seconded by Russell Jones

This resolution would not be binding on Selectmen but would show the direction the majority of the voters wished to proceed.

A hand vote was taken: YES 52 NO 51

Resolution was So Voted

Article 13. To see if the town will vote to raise and appropriate the sum of seven thousand five hundred dollars (\$7500) to go toward compensation on a points earned basis for the members of the Madison Fire and Rescue to encourage attendance at meetings, training sessions and callouts. Moved by Jesse Shackford, seconded by Henry Forrest

ARTICLE 13 SO VOTED

Article 14. To see if the Town will vote to raise and appropriate the sum of \$858,352 for general Town operations with discussion and amendments to be considered line by line. Moved by Percy Hill, seconded by Richard Eldridge

Executive	\$ 64,099
Election, Registration & Vital Statistics	3,350
Financial Administration	54,900
Legal Expense	11,500
Personnel Administration	70,700
Planning and Zoning	4,800
General Government Buildings	30,650
Insurance	36,000
Police	77,648
Ambulance	12,000
Fire - Jesse Shackford amended the figure of 50,000 down to \$46,500 in lieu of passing article 13	
Fire	46,500
Highways and Streets	235,090
Street Lighting	7,800
Solid Waste Disposal	104,850

Bruce Brooks reminded us that we had \$15,994.02 in the Trust Fund Account which was for the use of the Transfer Station. It was suggested that the Selectmen should put an article in next year's town warrant to withdraw this money.

Ed Engler proposed a resolution: BE IT RESOLVED; The voters of the Town of Madison Meeting on March 15, 1997, do not wish to privatize the daily management of the Town Transfer Station. Seconded by George Smith  
Resolution was Defeated

Pest Control	1,000
Health Agencies and Hospitals	0
Direct Assistance	18,000

Adrian Beggs amended the 14,000 up by \$4000. This was due to high costs through the first quarter which were not expected to be reduced through the second quarter.

Parks and Recreation	25,750
Library	19,675
Patriotic Purposes	515
Conservation	360
Princ-Long Term Bonds & Notes	9,597
Interest-Long Term Bonds & Notes	2,068
Interest on TAN	22,000
Payments to Capital Reserve	0



Necessary Amount for Precinct Taxes  
Necessary Amount for School Taxes  
Necessary Amount for County Taxes

Total amount of \$858,852.00 was SO VOTED

Article 15. To see if the Town will vote to raise and appropriate the sum of twenty-five thousand dollars (\$25,000) to be added to the Highway Truck Capital Reserve Fund. Moved by Jesse Shackford, seconded by Henry Forrest  
ARTICLE 15 SO VOTED

Article 16. To see if the Town will vote to raise and appropriate the sum of twenty-eight thousand five hundred nine dollars (\$28,509) for the third and final payment for the lease/purchase of the rescue vehicle. Moved by Jesse Shackford, seconded by Craig Belcher  
ARTICLE 16 SO VOTED

Article 17. To see if the Town will vote to raise and appropriate the sum of twenty-five thousand dollars (\$25,000) to grade loam and seed the new multi-purpose field on the Ward property. Moved by Percy Hill, seconded by Henry Forrest

Some opposed this article and expressed concern that there had been no formal plan presented for the new field and it was unclear as to how much money would be needed to finish the field. A vote was taken and it was tied. The Moderator chose not to break the tie and so this article was defeated.  
ARTICLE 17 WAS DEFEATED

Article 18. To see if the Town will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000) to be added to the Fire Engine/Pumper/Water Supply vehicle Capital Reserve Fund created for this purpose. Moved by Jesse Shackford, seconded By Craig Belcher

Craig Belcher moved to raise the figure of \$15,000 up to \$25,000. Seconded by Jesse Shackford  
Mr. Belcher explained that they had three vehicles which over the next ten years would need to be replaced or refurbished and that this would keep us in line with the Capital Improvement Plan.  
ARTICLE 18 WITH THE AMOUNT OF \$25,000 WAS SO VOTED

Percy Hill moved to reconsider Article 17, seconded by Henry Forrest This was Defeated

Article 19. To see if the Town will vote to raise and appropriate the sum of eight thousand dollars (\$8000) to be placed in the Police Cruiser Capital Reserve Fund created for this purpose. Moved by Scott Frost, seconded by Richard Eldridge  
ARTICLE 19 WAS SO VOTED

Article 20. To see if the Town will vote to raise and appropriate the sum of sixteen thousand dollars (\$16,000) for paving at the public library parking lot. Moved by Percy Hill, seconded by Robert Risch  
ARTICLE 20 WAS SO VOTED

Article 21. To see if the Town will vote to raise and appropriate the sum of three thousand five hundred dollars (\$3500) for the testing of three wells at the Transfer Station and the preparation of the application for a Groundwater Discharge Permit in order to allow continued septic dumping at the Transfer Station. Moved by Percy Hill, seconded by Adrian Beggs  
ARTICLE 21 WAS SO VOTED

Article 22. To see if the Town will vote to raise and appropriate the sum of two thousand five hundred dollars (\$2500) for the purchase of a computer system for the Fire Department. Moved by Jesse Shackford, seconded by Percy Hill  
ARTICLE 22 WAS SO VOTED

Article 23. To see if the Town will vote to raise and appropriate the sum of two thousand dollars (\$2,000) to be added to the Madison Old Home Week's 100th Anniversary Expendable Trust Fund created for this purpose. Moved by Jesse Shackford, seconded by Chuck Lyman.  
ARTICLE 23 WAS SO VOTED

Article 24. Shall we modify the elderly exemptions from property tax in the Town of Madison, based on assessed value, for qualified taxpayers to be as follows: for a person 65 years of age up to 75 years, \$12,000; for a person 75 years of age up to 80 years, \$25,000; for a person 80 years of age or older, \$50,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$13,400 or, if married, a combined net income of less than \$20,400; and own net assets not in excess of \$125,000. To be voted on by ballot.  
The Ballot vote was YES 87 NO 6  
ARTICLE 24 WAS SO VOTED

Article 25. To see if the Town will vote to authorize the public library trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose. Such authorization shall remain in effect until rescinded by a vote of Town Meeting. Moved by Donald Murdock, seconded by Adrian Beggs  
ARTICLE 25 WAS SO VOTED

Article 26. To see if the Town will authorize the Tax Collector as needed to collect prepaid taxes beginning April 1st, deliver the same to the Treasurer, and credit the account of the taxpayer for same. Moved by Percy Hill, seconded by Richard Eldridge.  
ARTICLE 26 WAS SO VOTED

Article 27. To see if the Town wishes to vote a discount for prompt full payment of taxes according to State Law. This must be voted each year. Moved by Percy Hill, seconded by Richard Eldridge  
ARTICLE 27 WAS DEFEATED

Article 28. To see if the Town will vote to authorize the Selectmen to sell at public auction, any real estate in the Town to which the Town has title by Tax Collector's Deed except when it is being sold back to the former owner, in which case, private sale may be utilized. The decision to offer the property for sale, and not the method of the sale, shall be at the discretion of the Selectmen. Any such real estate to be sold and conveyed on or before the next annual Town Meeting. A public notice of said sale shall be made in one or more newspapers of common local circulation a minimum of thirty days prior to said auction. Moved by Percy Hill, seconded by Richard Eldridge  
ARTICLE 28 WAS SO VOTED

ARTICLE 29. to see if the Town will vote to raise and appropriate the sum of seven hundred dollars (\$700.00) for the support of the Mount Washington Valley Economic Council. Moved by Randy Cooper, seconded by Richard Eldridge  
ARTICLE 29 WAS SO VOTED

Article 30. To see if the Town will vote to raise and appropriate the sum of one hundred dollars (\$100) for the support of the Eastern Slope Airport Authority. Moved by Jesse Shackford, seconded by Randy Cooper  
ARTICLE 30 WAS DEFEATED

The Moderator asked to be permitted to skip to Article 40, which was the only other article in question under the charity articles.

Article 40. To see if the Town will vote to raise and



appropriate the sum of five hundred twenty five dollars (\$525) for the support of the Tri-County Community Action Program in North Conway. Petition signed by Richard L. Lowry et al. Moved by Randy Cooper, seconded by Jesse Shackford

Randy Cooper moved to amend this article by removing the words North Conway. Seconded by Cheryl Littlefield  
This was because the office for this program had moved to a new location. Motion was So Voted  
ARTICLE 40 WAS SO VOTED AS AMENDED

Randy Cooper moved to vote collectively on Articles 31-39 and 41 and 42 and appropriate the total of \$15,972.00. Seconded by Todd Milliken So Voted

Article 31. To see if the Town will vote to raise and appropriate the sum of five thousand two hundred eighty dollars (\$5280) for the support of the Children's Health Center (formerly named the Children and Youth Project of Mt. Washington Valley). Petition signed by Susan Stacey et al.  
SO VOTED

Article 32. To see if the Town will vote to raise and appropriate the sum of two hundred dollars (\$200) for the support of the Big Brothers/Big Sisters Organization.  
SO VOTED

Article 33. To see if the Town will vote to raise and appropriate the sum of two thousand six hundred dollars (\$2600) for the support of the Gibson Center for Senior Services. Petition signed by Raymond Stineford et al.  
SO VOTED

Article 34. To see if the Town will vote to raise and appropriate the sum of one thousand one hundred sixty-five dollars (\$1165) to assist the Family Health Centre. Petition signed by Sheryl Brosor et al.  
SO VOTED

Article 35. To see if the Town will vote to raise and appropriate the sum of one thousand eight hundred ninety-five dollars (\$1895) to assist Carroll County Mental Health Services. Petition signed by Sheryl Brosor et al.  
SO VOTED

Article 36. To see if the Town will vote to raise and appropriate the sum of four hundred thirty-eight dollars (\$438) for the support of Carroll County Against Domestic Violence & Rape's Shelter for Battered Women and Children.  
SO VOTED

Article 37. To see if the Town will vote to raise and appropriate the sum of one hundred seventy-four dollars (\$174) for the support of the Center of Hope's Family Support Program.  
SO VOTED

Article 38. To see if the Town will vote to raise and appropriate the sum of one thousand two hundred fifty dollars (\$1,250) to defray the operating expenses of the services and programs as carried out by the Mt. Washington Valley Chapter of the American Red Cross. Petition signed by Steven Harding et al  
SO VOTED

Article 39. To see if the Town will vote to raise and appropriate the sum of nine hundred dollars (\$900) for the Early Intervention Program (birth to 3 years) of Children Unlimited, Inc. Petition signed by Audrey Epstein, et al.  
SO VOTED

Article 41. To see if the Town will vote to raise and appropriate the sum of two hundred thirty dollars (\$230) for the Visiting Nurse Association & Hospice of Southern Carroll County and Vicinity, Inc.  
SO VOTED

Article 42. To see if the Town will vote to raise and appropriate the sum of one thousand eight hundred forty dollars (\$1840) for the Visiting Nurse & Hospice Care Services of Northern Carroll County, Inc.  
SO VOTED

Article 43. To transact any other business that may legally come before this meeting.

Phoebe Rand made a resolution for the Selectmen to consider changing their Selectmen's Meeting back to Monday night.  
Seconded by Russell Jones So Voted


Carl Arnold made a motion that the Selectmen include in next year's Town Report the hourly wages of the Town Employees.  
Seconded by Henry Forrest So Voted

Bruce Brooks commended the Selectmen on the new Town Seal.  
Henry Forrest commended the Chorale Society for the audio system and Phil Renner commended all the town employees for the good job they have done.

Motion was made and seconded to adjourn at 4:45 PM

A TRUE COPY OF THE MINUTES ATTEST;

March 15, 1997

  
MARGERY B. MEADER  
TOWN CLERK

## **TENTATIVE WARRANT**

To the Inhabitants of the Town of Madison in the County of Carroll in the State of New Hampshire, qualified to vote in Town affairs:

You are hereby notified to meet at the Fire Station Building in said Madison on Tuesday, March 10, 1998 at nine o'clock in the forenoon, polls to be open from 9:00 AM to 7:00 PM to act upon Articles 1, 2 and 3 with the meeting to reconvene at nine o'clock in the forenoon of Saturday, March 14, 1998 in the James Noyes Hall at the Madison Elementary School in Madison to act upon the remaining Articles:

**Article 1.** To choose all necessary officers for the ensuing year.

**Article 2.** To see if the Town will vote to adopt amended zoning ordinances as proposed by the Planning Board. To be voted on by official ballot.

**Article 3.** To vote on this non-binding referendum: Are you in favor of the user fee for use of the White Mountain National Forest?

**Article 4.** To see if the Town will vote to raise and appropriate the sum of one hundred fifty thousand dollars (\$150,000.00) for the purpose of road construction/reconstruction as outlined in the Proposed Road Capital Improvement Plan (found on Page 23 of the 1997 Annual Report and to authorize the Selectmen to withdraw eighty thousand dollars (\$80,000) from the Road Construction/Reconstruction Capital Reserve Fund to be used for this purpose.

Recommended by the Selectmen  
Recommended by the Budget Committee

**Article 5.** To see if the Town will vote to raise and appropriate the sum of fifty-five thousand dollars (\$55,000) to purchase and equip a new highway truck and to authorize the Selectmen to withdraw the sum of ten thousand dollars (\$10,000) from the Highway Truck capital reserve fund created for this purpose.

Recommended by the Selectmen  
Recommended by the Budget Committee

**Article 6.** To see if the Town will vote to authorize the selectmen to enter into a lease agreement for the purpose of leasing a Caterpillar Backhoe and to raise and appropriate the sum of \$21,000 for the first year's payment for that purpose.

Recommended by the Selectmen  
Recommended by the Budget Committee



Article 7. To see if the Town will vote to raise and appropriate the sum of forty thousand dollars (\$40,000) to be placed in the Town Office Building capital reserve fund.

Recommended by the Selectmen  
Recommended by the Budget Committee

Article 8. To see if the Town will vote to raise and appropriate the sum of three thousand dollars (\$3,000) for the purpose of an architectural study for the proposed town office building.

Recommended by the Selectmen  
Not recommended by the Budget Committee

Article 9. To see if the Town will vote to raise and appropriate the sum of forty thousand dollars (\$40,000) to be added to the Fire Truck capital reserve fund.

Recommended by the Selectmen  
Recommended by the Budget Committee

Article 10. To see if the Town will vote to raise and appropriate the sum of twelve thousand dollars (\$12,000) to be placed in the Police Cruiser capital reserve fund.

Recommended by the Selectmen  
Recommended by the Budget Committee

Article 11. To see if the Town will vote to raise and appropriate the sum of twenty thousand dollars (\$20,000) to grade, loam, seed and equip the new multipurpose athletic field to be usable by Spring 1999.

Recommended by the Selectmen  
Budget Committee recommends \$12,500

Article 12. To see if the Town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of landfill closure and to raise and appropriate the sum of twenty-five thousand dollars (\$25,000) to be placed in this fund.

Recommended by the Selectmen  
Recommended by the Budget Committee

Article 13. To see if the Town will vote to raise and appropriate the sum of four thousand dollars (\$4,000) to remove tires from the Transfer Station.

Recommended by the Selectmen  
Recommended by the Budget Committee



**Article 14.** To see if the Town will vote to raise and appropriate the sum of two thousand five hundred dollars (\$2,500) for the purchase of a new computer for the Selectmen's office.

Recommended by the Selectmen  
Recommended by the Budget Committee

**Article 15.** To see if the Town will vote to raise and appropriate the sum of two thousand four hundred dollars (\$2,400) for a new fence for the west side of the existing ballfield.

Recommended by the Selectmen  
Recommended by the Budget Committee

**Article 16.** To see if the Town will vote to raise and appropriate the sum of one thousand five hundred dollars (\$1,500) for the purpose of a new swim float at the Foot of the Lake beach.

Recommended by the Selectmen  
Recommended by the Budget Committee

**Article 17.** To see if the Town will vote to raise and appropriate the sum of one hundred twenty thousand dollars (\$120,000) for the purpose of a pathway from the school to the athletic fields. 80% of this amount or \$96,000 will come in the form of a grant with the remaining \$24,000 to be raised by general taxation.

Recommended by the Selectmen  
Recommended by the Budget Committee

**Article 18.** To see if the Town will vote to raise and appropriate the sum of \$996,185 for general Town operations with discussion and amendments to be considered line by line.

	1998 Proposed	1997 Approved
Executive	\$ 70,200	\$ 64,099
Election, Registration & Vital Statistics	4,670	3,350
Financial Administration	59,470	54,900
Legal Expense	19,700	11,500
Personnel Administration	73,485	70,700
Planning and Zoning	4,500	4,800
General Government Buildings	26,750	30,650
Insurance	31,400	36,000
Police	84,230	77,648
Ambulance	12,000	12,000
Fire	55,400	46,500
Highways and Streets	338,450	235,090
Street Lighting	8,000	7,800
Solid Waste Disposal	107,740	104,850
Pest Control	1,000	1,000
Health Agencies and Hospitals	0	0

Direct Assistance	14,000	18,000
Parks and Recreation	30,000	25,750
Library	22,650	19,675
Patriotic Purposes	515	515
Conservation	360	360
Princ.-Long Term Bonds&Notes	10,077	9,597
Interest-Long Term Bonds&Notes	1,588	2,068
Interest on TAN	20,000	22,000
Payments to Capital Reserve	0	0
Necessary Amount for Precinct Taxes		
Necessary Amount for School Taxes		
Necessary Amount for County Taxes		

**Article 19.** To see if the Town will vote to raise and appropriate the sum of two thousand dollars (\$2,000) to be placed in the Old Home Week Anniversary expendable trust.

Recommended by the Selectmen  
Recommended by the Budget Committee

**Article 20.** To see if the Town will vote to raise and appropriate the sum of five hundred dollars (\$500) for the installation of street signs to identify all Class VI roads at their intersections with other roads, such signs to be of the same design as those now being installed on Class V roads. Petition signed by Russell Jones et al.

Not recommended by the Selectmen  
Not recommended by the Budget Committee

**Article 21.** To see if the Town will vote to raise and appropriate the sum of five hundred dollars (\$500) for the revision of all applicable tax maps and tax assessment records to show all known Class VI roads, such revision to be completed by March 1, 1999. Currently not all such roads are depicted, giving rise to avoidable and potentially costly ownership issues as well as inaccurate assessments. Sources of information concerning the Town's Class VI roads can be found in the report of the Leon Gerry Commission, the report of the 1979 Town Steering Committee published on page 83 of the 1979 Town Annual Report, and Warrant Articles 28 through 47 passed in 1979 and published on pages 15 through 20 of the 1980 Town Annual Report. Petition signed by Russell E. Jones et al.

Recommended by the Selectmen  
Recommended by the Budget Committee

**Article 22.** To see if the Town will vote to raise and appropriate the sum of eight hundred fifty dollars (\$850) for a survey of the new court-ordered boundaries of eastern Alexander Avenue, to include the installation of plainly visible concrete monuments. Petition signed by Russell E. Jones et al.

Not recommended by the Selectmen  
Not recommended by the Budget Committee



**Article 23.** To see if the Town will vote to classify Alexander Avenue as a Class V Town Road from Route 41 to the shore of Silver Lake, thereby to clarify the clouded status of this Town road. Currently official State records list Alexander Avenue as a Class V road throughout its length, but it can be argued that the easternmost end was automatically reduced to Class VI as the result of prolonged neglect per RSA 229:5-VII. Petition signed by Russell E. Jones et al.

Not recommended by the Selectmen

**Article 24.** To see if the Town will vote to request the Board of Selectmen to identify each parcel of Town-owned land and each Class VI road on the Town Tax Map by inscribing thereon the words, "Town-owned" and "Class VI Road," respectively, excepting parcels that have been seized for nonpayment of taxes and are awaiting auction sales, and to follow this practice in all future editions of such maps. The purpose of this practice is to increase public awareness of Town-owned real estate and public rights-of-way, thereby to help avoid misunderstandings leading to difficult and costly boundary and ownership disputes with private parties. Petition signed by Russell E. Jones et al.

Not recommended by the Selectmen

**Article 25.** To see if the Town will vote to request the Board of Selectmen to issue a revision of Board of Selectmen's Regulation 1989-12, expanding it to include a prohibition on the obstruction of any Town road, including Class VI roads, by any means whatsoever not allowed by State law. Broad authority to issue such regulations is granted to Boards of Selectmen under RSA 41:11 and RSA 47:17 VII. In its present form, Selectmen's Regulation 1989-12 prohibits only obstructions consisting of ice and snow, and some persons are construing this as not applicable to Class VI roads. A particular problem requiring regulation is the obstruction of Class VI roads with privately installed gates, fences, boulders, and logs, as well as signs posted with an intent to deny public travel. Petition signed by Russell E. Jones et al.

Recommended by the Selectmen

**Article 26.** To see if the Town will authorize the Selectmen to resolve a dispute concerning property ownership rights affecting Lots 2, 3, and 4, on Tax Map 20, including the former location of East Shore Drive between Lots 2 and 3, (being parcels of land at the southerly end of Silver Lake adjacent to the dam and bordered by East Shore Drive) on terms that are mutually agreeable to the Board of Selectmen and the party claiming rights superior to the Town's in said parcels, Roger Lambert, Trustee of Clark Realty Trust, which terms may include execution and delivery of a quitclaim deed by the Selectmen on behalf of the Town to transfer to Clark Realty Trust any rights which the Town has in said lots, (with the exception of a right of access to the dam for maintenance purposes), in exchange for the imposition of building restrictions and/or conservation easements on all or portions of Lots 3 and 4 to insure that said Lots remain as undeveloped natural spaces, with recreational use limited to a public snowmobile and footpath, or to take any other action relative thereto. Petition signed by Roger Lambert et al.



**Article 27.** To see if the Town will vote to elect a “Dam Keeper for/of Silver Lake.” Said position to be carried out in compliance with the directive issued by the New Hampshire Department of Environmental Issues (“NHDES”) dated 17, Dec. 1990 and any subsequent directives thereto. The “Dam Keeper” will be answerable directly to the NHDES. Various procedures and work to be carried out with the cooperation of the Highway department and the Office of the Selectmen of the Town of Madison. The annual salary for this position to be determined. Petition signed by Lelend S. Drew et al.

Not recommended by the Selectmen  
Not recommended by the Budget Committee

**Article 28.** To see if the Town will authorize the Tax Collector as needed to collect prepaid taxes beginning April 1st, deliver the same to the Treasurer, and credit the account of the taxpayer for same.

**Article 29.** To see if the Town wishes to vote a discount for prompt full payment of taxes according to State Law. This must be voted each year.

**Article 30.** To see if the Town will vote to authorize the Selectmen to sell at public auction, any real estate in the Town to which the Town has title by Tax Collector's Deed except when it is being sold back to the former owner, in which case, private sale may be utilized. The decision to offer the property for sale, and not the method of the sale, shall be at the discretion of the Selectmen. Any such real estate to be sold and conveyed on or before the next annual Town Meeting. A public notice of said sale shall be made in one or more newspapers of common local circulation a minimum of thirty days prior to said auction.

**Article 31.** To see if the Town will vote to raise and appropriate the sum of seven hundred eighteen dollars (\$718.00) for the support of the Mount Washington Valley Economic Council.

Recommended by the Selectmen

**Article 32.** To see if the Town will vote to raise and appropriate the sum of six thousand one hundred sixty dollars (\$6160) for the support of the Children's Health Center (formerly named the Children and Youth Project of Mt. Washington Valley).

**\*\*Article 33.** To see if the Town will vote to raise and appropriate the sum of two hundred dollars (\$200) for the support of the Big Brothers/Big Sisters Organization.

**Article 34.** To see if the Town will vote to raise and appropriate the sum of two thousand six hundred dollars (\$2600) for the support of the Gibson Center for Senior Services. Petition signed by Raymond Stineford et al.

**Article 35.** To see if the Town will vote to raise and appropriate the sum of one thousand two hundred dollars (\$1200) to assist the Family Health Centre.

**Article 36.** To see if the Town will vote to raise and appropriate the sum of one thousand nine hundred fifty-five dollars (\$1955) to assist Carroll County Mental Health Services.

**Article 37.** To see if the Town will vote to raise and appropriate the sum of five hundred dollars (\$500) for the support of Starting Point.

**Article 38.** To see if the Town will vote to raise and appropriate the sum of three hundred thirty dollars (\$330) for the support of The Center of Hope's Family Support Program.

**Recommended by the Selectmen**

**Article 39.** To see if the Town will vote to raise and appropriate the sum of one thousand three hundred fifty-seven dollars (\$1,357) to defray the operating expenses of the services and programs as carried out by the Mt. Washington Valley Chapter of the American Red Cross.

**\*\*Article 40.** To see if the Town will vote to raise and appropriate the sum of nine hundred dollars (\$900) for the Early Intervention Program (birth to 3 years) of Children Unlimited, Inc.

**\*\*Article 41.** To see if the Town will vote to raise and appropriate the sum of five hundred twenty five dollars (\$525) for the support of the Tri-County Community Action Program.

**Article 42.** To see if the Town will vote to raise and appropriate the sum of one thousand eight hundred forty dollars (\$1840) for the Visiting Nurse Association & Hospice of Northern Carroll County, Inc.

**Recommended by the Selectmen**

**Article 43.** To transact any other business that may legally come before this meeting.

**\*\* Charitable organizations' requests not yet received, but anticipated**



## 1998-2003 CAPITAL IMPROVEMENT PLAN

This Capital Improvement Plan was originally developed for the updated 1998 Master Plan. It includes large anticipated expenditures and differs from the original only by addition of a \$120,000 expenditure for a pathway from the school to the athletic fields as proposed in the 1998 Tentative Warrant. Annual expenditures over the 6-year period are available in capital reserve at the end of 1997 plus further additions to, and withdrawals from these funds. A summary of total annual expenditures and net new appropriations is shown below.

	<u>\$000/year</u>						
	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>Grand Total</u>
Expenditures	359	291	371	164	155	400	1740
Net new appropriations	304	308	303	272	257	327	1771

The annual average of the above expenditures is 20% lower than the average of \$340,000 per year for major expenditures during the period 1993 through 1997. Expenditures are gross appropriations excluding additions to, and withdrawals from capital reserve. Net new appropriations, ie. tax commitments, are expenditures less funding from capital reserve or federal grant. The latter is explained below.

The selective use of capital reserve provides a convenient means of leveling annual peaks in net new appropriations, and provides a financial cushion for unexpected advancement of expenditures. By end of 2003, the grand total of net new appropriations exceeds the aggregate of expenditures by \$31,000, representing an increase of \$127,000 in capital reserve less the expected federal grant over the 6-year period.

The following comments elaborate on expenditure entries 7, 8, & 9 in Tables 1 & 2. Item 7, State mandated landfill closure, is a late 1997 development advised by the NH Department of Environmental Services. Although scheduling of completion is as yet uncertain, we have proposed the year 2003 to DES in the belief that this is as late as they will accept. The intervening period allows time to accrue most of the cost in capital reserve before closure is actually implemented. Under RSA, the State pays 20% of project cost, after completion. This revenue source being later than 2003 is not shown in the funding proposed in Table 2.

It is anticipated that item 8, Town Revaluation, will be required some time in the next decade, possibly by 2004 or 2005. No expenditure is shown in Table 1 view this estimated timing, however additions to capital reserve are included in Table 2.

The net new appropriation for the pathway, item 9, is shown as \$24,000 due to expected approval of a Federal ISTEAE grant of \$96,000 (80% of total cost) which is conditional on Town approval of the \$120,000 warrant article in 1998.

This CIP is only a snapshot taken in late 1997. To continue to be an effective financial planning document however, it should be updated annually and be included in future Town Reports. This will minimize any surprises in the preparation of Town budgets.



TABLE 1  
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENDITURES (1998-2003)

	\$000/YEAR							
	1998	1999	2000	2001	2002	2003	TOTAL	
1. PAVED ROAD PROGRAM	150	125	110	120	50	50	605	
2. HIGHWAY DEPT. MAJOR EQUIP.	76	21	86	0	65	0	248	
3. FIRE DEPT. MAJOR EQUIP.	0	0	175	0	0	65	240	
4. POLICE VEHICLES	0	25	0	28	0	25	78	
5. WARD PARCEL BALL FIELD	13	0	0	0	0	0	13	
6. NEW TOWN OFFICE	0	120	0	0	0	0	120	
7. LANDFILL CLOSURE	0	0	0	0	40	260	300	
8. TOWN REVALUATION	0	0	0	0	0	0	0	
9. PATHWAY FROM SCHOOL TO ATHLETIC FIELDS	120	0	0	0	0	0	120	
TOTAL	359	291	371	148	155	400	1740	

NOTES:

LANDFILL CLOSURE IS MANDATED UNDER STATUTE BY NH DEPARTMENT OF ENVIRONMENTAL SERVICES  
WITH COMPLETION ESTIMATED IN 2003.

TOWN REVALUATION IS ANTICIPATED SOMETIME IN THE NEXT DECADE BUT NOT BEFORE 2004.

A PARTIAL LIST OF CIP EXPENDITURE DETAILS IS ATTACHED.

## **PARTIAL. CIP LIST OF EXPENDITURES SHOWN IN TABLE 1.**

### **PAVED ROAD PRDGRAM:**

1998 - REBUILD 0.8 MILES OF TASKER HILL AND ALLARD HILL RDS AND OVERLAY 0.6 MILES OF ALLARD. SHIM OR OVERLAY EAST SHORE DR. (2.4 MILES).

1999 - REBUILD 0.6 MILES OF EAST MADISON RD. (0.3 AT DURGIN TURN), SHIM AND OVERLAY 0.5 MILES.

2000 - REBUILD 0.3 MILES OF MOONEY HILL RD, SHIM AND OVERLAY 0.7 MILES.

2001 - SHIM/OVERLAY REMAINDER EAST MADISON RD AND TOWN LINE AND POUND RDS.

### **HIGHWAY DEPARTMENT EQUIPMENT:**

1998 - 1.5 TON TRUCK AND START OF 3 YEAR LEASE/PURCHASE ARRANGEMENT FOR NEW BACKHOE AT \$21,000 PER YEAR.

2000 - HEAVY DUTY TRUCK AND SANDER.

TABLE 2

## PROSPECTIVE FUNDING OF 1998-2003 CIP, \$000/YEAR

	IN CAP'L RESERVE END '97	1998	1999	2000	2001	2002	2003 TOTALS	IN CAP'L RESERVE END 2003
<b>PAVED ROAD PROGRAM</b>								
EXPENDITURE		150	125	110	120	50	605	
TO CAP'L RES.	106	0	0	0	0	50	100	100
FROM CAP'L RES.		80	15	0	11	0	106	
NET NEW APPROPRIATIONS		70	110	110	109	100	599	
<b>HIGHWAY DEPT MAJOR EQUIPMENT</b>								
EXPENDITURE		76	21	86	16	65	264	
TO CAP'L RES.	38	0	30	0	25	0	85	52
FROM CAP'L RES.		21	0	30	0	20	71	
NET NEW APPROPRIATIONS		55	51	56	41	45	278	
<b>FIRE DEPT MAJOR EQUIPMENT</b>								
EXPENDITURE		0	0	175	0	0	240	
TO CAP'L RES.	50	40	40	0	20	20	140	60
FROM CAP'L RES.		0	0	130	0	0	130	
NET NEW APPROPRIATIONS		40	40	45	20	20	250	
<b>POLICE DEPT VEHICLES</b>								
EXPENDITURE		0	25	0	28	0	78	
TO CAP'L RES.	8	12	0	12	0	12	36	2
FROM CAP'L RES.		0	13	0	16	0	42	
NET NEW APPROPRIATIONS		12	12	12	12	12	72	
<b>WARD PARCEL</b>								
EXPENDITURE		13	0	0	0	0	13	
TO CAP'L RES.	1	0	0	0	10	10	30	31
FROM CAP'L RES.		0	0	0	0	0	0	
NET NEW APPROPRIATIONS		13	0	0	10	10	43	

TABLE 2 CONTINUED ON NEXT PAGE...



# CONTINUATION OF PROSPECTIVE FUNDING OF 1998-2003 CIP, \$000/YEAR

	IN CAP'L RESERVE END '97	1998	1999	2000	2001	2002	2003	TOTAL	IN CAP'L RESERVE END 2003
<b>NEW TOWN OFFICE</b>									
EXPENDITURE		0	120	0	0	0	0	120	
TO CAP'L RES.	35	40	0	0	0	0	0	40	0
FROM CAP'L RES		0	75	0	0	0	0	75	
NET NEW APPROPRIATIONS		40	45	0	0	0	0	85	
<b>LANDFILL CLOSURE</b>									
EXPENDITURE		0	0	0	0	40	260	300	
TO CAP'L RES.		50	50	50	50	0	0	200	0
FROM CAP'L RES		0	0	0	0	0	200	200	
NET NEW APPROPRIATIONS		50	50	50	50	40	60	300	
<b>TOWN REVALUATION</b>									
EXPENDITURE		0	0	0	0	0	0	0	
TO CAP'L RES.		0	0	30	30	30	30	120	120
FROM CAP'L RES		0	0	0	0	0	0	0	
NET NEW APPROPRIATIONS		0	0	30	30	30	30	120	
<b>PATHWAY FROMSCHOOL TO ATHLETICE FIELD</b>									
EXPENDITURE		120	0	0	0	0	0	120	
FEDERAL ISTE A GRANT		96	0	0	0	0	0	96	
NET NEW APPROPRIATIONS		24	0	0	0	0	0	24	
<b>TOTAL EXPENDITURES</b>		359	291	371	148	155	400	1740	
<b>TOTAL NET NEW APPROPRIATIONS</b>		304	308	303	271	252	327	1771	
<b>TOTAL IN CAPITAL RESERVE</b>	238								365



# INDEPENDENT AUDITOR'S REPORT

**MASON+RICH**

PROFESSIONAL  
ASSOCIATION

ACCOUNTANTS  
AND AUDITORS

March 14, 1997

Board of Selectmen  
Town of Madison  
Madison, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Madison, New Hampshire, as of December 31, 1996 and for the year then ended. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group, which should be included in order to conform with generally accepted accounting principles. The amounts that should be recorded as general fixed assets are not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Town of Madison, New Hampshire, as of December 31, 1996 and the results of its operations and the cash flows of its proprietary and similar trust fund types for the year then ended in conformity with generally accepted accounting principles.

During the year, the Town implemented an accounting change in the method of reporting expendable trust funds (School District Capital Reserves) held by the Town's Trustee of Trust Funds. The effect of the change on the financial statement is described in Note 10.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements. The accompanying combining and individual fund financial statements listed as supporting schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Madison, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Respectfully submitted,

*Mason+Rich, P.A.*

MASON + RICH PROFESSIONAL ASSOCIATION  
Accountants and Auditors

SIX  
BICENTENNIAL  
SQUARE

CONCORD  
NEW HAMPSHIRE  
03301

FAX: (603) 224-2613  
(603) 224-2000

1247  
WASHINGTON  
ROAD  
SUITE B  
P.O. BOX 520

RYE  
NEW HAMPSHIRE  
03870-0520

FAX: (603) 964-6105  
(603) 964-7070

MEMBER  
AMERICAN INSTITUTE OF  
CERTIFIED PUBLIC ACCOUNTANTS  
PRIVATE COMPANIES  
PRACTICE SECTION



Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr Art#	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YR. (RECOMMENDED)	APPROP. ENSUING FISCAL YR. (NOT RECOMMENDED)
GENERAL GOVERNMENT			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4130-4139	Executive	*	64,099	62,830	73,200	850
4140-4149	Election, Reg. & Vital Statistics		3,350	3,264	4,670	
4150-4151	Financial Administration		54,900	55,746	59,470	
4152	Revaluation of Property					
4153	Legal Expense		15,500	30,981	19,700	
4155-4159	Personnel Administration		70,700	67,379	73,485	
4191-4193	Planning & Zoning		4,800	3,090	4,500	
4194	General Government Buildings	7	35,650	35,231	29,750	
4195	Cemeteries					
4196	Insurance		36,000	31,673	31,400	
4197	Advertising & Regional Assoc.					
4199	Other General Government	31	700	700	718	
PUBLIC SAFETY			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4210-4214	Police		77,648	75,813	84,230	
4215-4219	Ambulance		12,000	12,000	12,000	
4220-4229	Fire		56,500	50,441	55,400	
4240-4249	Building Inspection					
4290-4293	Emergency Management					
4299	Other Public Safety (including Communications)					
AIRPORT/AVIATION CENTER			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4301-4309	Airport Operations					
HIGHWAYS & STREETS			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4311	Administration					
4311-4312	Admin., Highways & Streets	20	235,090	232,681	338,450	500
4313	Bridges					
4316	Street Lighting		7,800	7,988	8,000	
4319	Other					
SANITATION			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4321-4323	Admin. & Solid Waste Collection					
4324	Solid Waste Disposal	12	104,850	106,847	111,740	
4325	Solid Waste Clean-up					



Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr Art#	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YR. (RECOMMENDED)	APPROP. ENSUING FISCAL YR. (NOT RECOMMENDED)
4326-4329	Sewage Collection & Disposal & Other		3,500	1,988		
<b>WATER DISTRIBUTION &amp; TREATMENT</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4331-4332	Admin. and Water Services					
4335-4339	Water Treatment, Conservation & Other					
<b>ELECTRIC</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4351-4352	Admin. and Generation					
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
<b>HEALTH</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4411-4414	Admin. and Pest Control		1,000	80	1,000	
4415-4419	Health Agencies & Hospitals & Other	*	16,497	16,497	17,567	
<b>WELFARE</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4441-4442	Administration & Direct Assistance		18,000	13,680	14,000	
4444	Intergovernmental Welfare Payments					
4445-4449	Vendor Payments & Other					
<b>CULTURE &amp; RECREATION</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4520-4529	Parks & Recreation	15	25,750	24,698	31,500	
4550-4559	Library		19,675	19,339	22,650	
4583	Patriotic Purposes		515	275	515	
4589	Other Culture & Recreation					
<b>CONSERVATION</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4611-4612	Administration & Purchases of Natural Resources		360	360	360	
4619	Other Conservation					
4631-4632	<b>REDEVELOPMENT &amp; HOUSING</b>					
4651-4659	<b>ECONOMIC DEVELOPMENT</b>					
<b>DEBT SERVICE</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4711	Princ.- Long Term Bonds & Notes		9,597	9,597	10,077	
4721	Interest-Long Term Bonds & Notes		2,068	2,068	1,588	
4723	Interest on TANS		22,000	16,068	20,000	

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr Art#	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YR. (RECOMMENDED)	APPROP. ENSUING FISCAL YR. (NOT RECOMMENDED)
4790-4799	Other Debt Service					
CAPITAL OUTLAY			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4901	Land					
4902	Machinery, Vehicles & Equipment	*	67,509	67,509	76,000	
4903	Buildings					
4909	Improvements Other Than Buildings	*	216,000	205,302	292,400	
OPERATING TRANSFERS OUT			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	To Enterprise Fund					
	Sewer-					
	Water-					
	Electric-					
	Airport-					
4915	To Capital Reserve Fund	*	193,000	193,000	117,000	
4916	To Expendable Trust Funds (except Health Maintenance Trust Fund)	19	2,000	2,000	2,000	
4917	To Health Maintenance Trust Fund					
4918	To Nonexpendable Trust Funds					
4919	To Agency Funds					
SUBTOTAL 1			1,377,058	1,349,125	1,513,370	1,350

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount
4130	13	2,500	4415	33	200
4130	21	500	4415	34	2,600
4194	7	3,000	4415	35	1,200
4199	31	718	4415	36	1,955
4324	12	4,000	4415	37	500
4415	32	6,160	4415	38	330

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount
4415	39	1,357	4903	5	21,000
4415	40	900	4915	6	40,000
4415	41	525	4915	8	40,000
4415	42	1,840	4915	9	12,000
4520	15	1,500	4915	11	25,000
4903	4	55,000	4916	19	2,000



**\*\*SPECIAL WARRANT ARTICLES\*\***

Special warrant articles are defined in RSA 32:3,VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriating to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

Acct#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr Art#	Appropriations Prior Year As Approved By DRA	Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (RECOMMENDED)	APPROP. ENSUING FISCAL YR. (NOT RECOMMENDED)
SUBTOTAL 2 Recommended			XXXXXXXXXX	XXXXXXXXXX		XXXXXXXXXXXX

**\*\*INDIVIDUAL WARRANT ARTICLES\*\***

"Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

Acct#	PURPOSE OF APPROPRIATIONS (RSA 32:3,VI)	Warr Art #	Appropriations Prior Year As Approved By DRA	Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (RECOMMENDED)	APPROP. ENSUING FISCAL YEAR (NOT RECOMMENDED)
SUBTOTAL 3 Recommended			XXXXXXXXXX	XXXXXXXXXX		XXXXXXXXXXXX



Acct. #	SOURCE OF REVENUE	Warr. Art. #	Estimated Revenue Prior Year	Actual Revenue Prior Year	ESTIMATED REVENUE Ensuing Year
<b>TAXES</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		12,500	12,639	
3180	Resident Taxes				
3185	Yield Taxes		37,000	41,492	20,000
3186	Payment in Lieu of Taxes				
3189	Other Taxes				
3190	Interest & Penalties on Delinquent Taxes		20,000	21,998	20,000
	Inventory Penalties				
<b>LICENSES, PERMITS &amp; FEES</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		200,000	218,519	205,000
3230	Building Permits		5,200	6,925	6,000
3290	Other Licenses, Permits & Fees		14,500	12,653	12,700
3311-3319	<b>FROM FEDERAL GOVERNMENT</b>				52,500
<b>FROM STATE</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		8,000	9,002	9,000
3352	Meals & Rooms Tax Distribution			19,281	15,000
3353	Highway Block Grant		66,670	69,917	68,972
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)				8,750
3379	<b>FROM OTHER GOVERNMENTS</b>				
<b>CHARGES FOR SERVICES</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		3,700	3,804	3,700
3409	Other Charges				
<b>MISCELLANEOUS REVENUES</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		117,700	115,829	6,000
3502	Interest on Investments		6,800	8,196	7,000
3503-3509	Other			12,545	8,000

Acct. #	SOURCE OF REVENUE	Warr. Art. #	Estimated Revenue Prior Year	Actual Revenue Prior Year	Estimated Revenue Ensuing Year
INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		122,530	122,537	90,000
3916	From Trust & Agency Funds				
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes				
Amounts VOTED From Fund Balance ("Surplus")					
Fund Balance ("Surplus") to Reduce Taxes					
TOTAL REVENUES & CREDITS			614,600	675,337	532,622

## \*\*BUDGET SUMMARY\*\*

SUBTOTAL 1 Recommended (from page 3)	1,513,370
SUBTOTAL 2 Special warrant articles Recommended (from page 4) (incl in subtotal 1)	1)
SUBTOTAL 3 "Individual" warrant articles Recommended (from page 4) (incl in subtotal 1)	1)
TOTAL Appropriations Recommended	1,513,370
Less: Amount of Estimated Revenues & Credits (from above)	532,622
Estimated Amount of Taxes To Be Raised	980,748

(REV.1997)



## BUDGET COMMITTEE REPORT

The budget drawdown produced by the Selectmen's office each month has enabled the Budget Committee to review on-going expenditures, line item by line item, throughout the year. Consequently, we have viewed costs even as they were incurred; and we applaud the budgetary discipline of the Town's elected and appointed officials. Having a better understanding of where and how and when the money goes helped us in working sessions with the Selectmen and heads of town departments preparing the budget for 1998.

The Budget Committee recommends the proposed 1998 operating budget of \$996,185. The dramatic increase of 14.7% over last year is primarily due to the Ice Storm. \$70,000 has been added to the Highway Department's budget - line item 4312 - to defray the costs of cleaning up after the storm. Ultimately, we expect to receive 12.5% reimbursement from the State and 75% from FEMA.

Although estimated expenditures have decreased in some areas, notably General Government Buildings and Insurance, others have increased:

Line 4130 Executive - 9.5% primarily due to salary classification plan;

Line 4140 Election, Registration & Vital Statistics - 39.4% - due to three elections in 1998;

Line 4153 Legal - 71.3% - litigation pending or continuing, survey of Class VI roads;

Line 4550 Library - 15% - primarily to provide services of an assistant librarian.

A Capital Improvement Plan for 1998-2003 has been developed to even out the hills and valleys of expenditures over the next five years, i.e., to help us avoid a year with a sudden, greatly increased tax rate. Some warrant articles for 1998 reflect this plan, requesting appropriations for reserve funds, for example.

After full deliberation of all the warrant articles, we DO NOT recommend an appropriation for an architectural study for the proposed town office building at this time. The Master Plan suggests several alternative solutions. We suggest that the Selectmen more specifically determine site and specifications for such a building to ensure that the town office will be adequate for the future.

We are unable to make a recommendation as to appropriations for charitable organizations since the list of requests was not complete by the deadline for this report.

Note: The Budget Committee voted to recommend an appropriation of \$12,500 for the multi-purpose field.

The tax rate in any given year is determined by a number of factors. Roughly speaking, in Madison we pay \$1.00 in taxes for every \$170,000 appropriated. However, the town has other sources of revenue - sale of property, for instance - which can create a surplus. For the past two years, both the School Board and the Town have enjoyed considerable overage, dollars that have been used to reduce the tax rate. However, neither Board anticipates any appreciable surplus in the coming year. In the final analysis the Department of Revenue Administration, taking all factors into account, determines the actual tax rate each year.

Respectfully submitted,

Carol Batchelder, Chairman; Gary Gaschott, Fay Melendy, Arnold Patriani, Marcia Shackford.  
Stephen Halloran and Earl Mayhofer, Alternates.



DEPARTMENT OF REVENUE ADMINISTRATION  
Municipal Services Division  
Concord, N.H. 03302-1122  
1997 Tax Rate Calculation

Town/City of: MADISON			Tax Rates
Appropriations	1,377,058		
Less: Revenues	750,328		
Less: Shared Revenues	9,002		
Add: Overlay	39,719		
War Service Credits	18,800		
	-----		
Net Town Appropriation		676,247	
Special Adjustment		0	
		-----	
Approved Town/City Tax Effort		676,247	
Municipal Tax Rate			3.90
	-- School Portion --		
Due to Local School	2,552,136		
Due to Regional School	0		
Less: Shared Revenues	21,027		
	-----		
Net School Appropriation		2,541,109	
Special Adjustment		0	
		-----	
Approved School(s) Tax Effort		2,541,109	
School(s) Tax Rate			14.66
	-- County Portion --		
Due to County	149,662		
Less: Shared Revenues	3,561		
	-----		
Net County Appropriation		146,101	
Special Adjustment		0	
		-----	
Approved County Tax Effort		146,101	
County Tax Rate			0.84
			-----
Combined Tax Rate			19.40
Total Property Taxes Assessed		3,363,457	
Less: War Service Credits		(18,800)	
Add: Village District Commitment(s)		306,509	
		-----	
Total Property Tax Commitment		3,651,166	
		=====	
	-- Proof of Rate --		
Net Assessed Valuation	Tax Rate	Assessment	
173,374,056	19.40	3,363,457	

*Andrew M. Reed*  
10/12/97

DEPARTMENT OF REVENUE ADMINISTRATION  
Municipal Services Division  
Concord, N.H. 03302-1122  
Tax Rate Calculation

Town/City of: MADISON

Name	Net Appropriation	Valuation	Tax Rate	Commitment
EIDELWEISS VIL	306,430	33,793,768	9.07	306,509
0	0	0	0.00	0
0	0	0	0.00	0
0	0	0	0.00	0
0	0	0	0.00	0
0	0	0	0.00	0
0	0	0	0.00	0
0	0	0	0.00	0
0	0	0	0.00	0
Total Village District Commitment				306,509

-----  
306,509  
=====

(Audited) M. Reid  
10/12/97

## SELECTMEN'S REPORT

1997 proved to be another busy year for the Selectmen's Office. Indeed, talking about it one day we decided to list a mix of responsibilities on the cover of this year's annual report.

Town meeting went favorably with voter support of most financial warrant articles, eg. phase 2 of the road reconstruction program and privatization of transfer station operations.

On legal matters, the Town successfully intervened in Superior Court in the Alexander Avenue dispute, the judge ruling that the Town owns a 40 foot right of way easterly to the Badger Cottage, then 20 feet to Silver Lake. One of the parties to the dispute has appealed the 40 foot ROW decision to the NH Supreme Court.

Based on survey of the Lambert lot at the foot of the lake, and related deed research done in 1996, the Town revised the property tax map and assessment records. As a result, the original lot was divided into three lots, two of which the Town claims ownership of along with 2.5 feet of shore frontage.

The transfer station operation was privatized May 1 under contract with Rapid Sanitation Inc. (RSI) of Brookfield NH. The fixed compactor started up at mid year and the daily routine has settled in nicely over the past 6 months. At year end, RSI embarked on trial recycling of corrugated cardboard to determine if this would be cost effective.

A 1 2 mile stretch of E. Madison Rd. from Maple Grove to Fox Rd. was rebuilt with major participation of the Town Highway Dept. Pike Industries recommends that this section be sealed in 1998 and overlaid in 1999 or shortly thereafter. About six miles of seven town paved roads were sealed in 1997.

In late summer, the NH Dept of Environmental Services (DES) asked the Town to submit a formal schedule for closing its landfill. The use as such was actually discontinued in 1986. The fill area is roughly two acres with a cost of closure estimated at \$300,000. Based on commitments to other major capital expenditures over the next few years, this office advised DES to assume closure in 2003.

A committee of the Planning Board chaired by Percy Hill and Beth Beyerle completed an update of the Town's 10 year Master Plan. It will be published early in 1998 after final proof reading.

Town mapping and addressing activity by the NH bureau of Emergency Communications for E-911 purposes continued very slowly with a number of field revisits to make corrections or additions. We hope to complete and discuss this with the Townspeople in 1998.

At Town request, the NH Municipal Association completed a long overdue study of our employee wage, salary, and benefit programs in comparison with those of other similar communities. Overall, Madison programs compare closely with the other Towns. We now have a sound basis for future budget reference.



The latest 4 year trend in resident population and building permits is as follows:

	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	Ave. Annual % Change <u>94-97</u>
Resident Population	1940	2000	2050	2100	+2.7
Total Bldg. Permits	60	51	64	57	-0.1
New Dwellings	21	9	11	14	-2.5
Additions/Alterations	39	42	53	43	+5.0

The table shows a low, gradual increase in resident population accompanied by a comparable but offsetting decline in new dwelling permits.

In closing, the Selectmen wish to thank the many volunteers who serve on the various community standing committees. Without their willing commitment it is difficult to know how Madison could fully carry out its operations and responsibilities. We also are most appreciative of the dedicated services provided by the Volunteer Fire Dept, the Rescue Squad, and the Town employees who perform their duties in exemplary fashion. In particular we would like to acknowledge the extra time and efforts expended by the Fire Dept, the Town Highway crew, and those who participated with them in helping us all cope with the severe ice storm in January 1998. They did their best to clear the roads quickly and ensure that no residents were left in extreme circumstances.

Respectfully submitted,

Percy H. Hill, Chairman  
Adrian E. Beggs  
Richard P. Eldridge

STATE OF NEW HAMPSHIRE  
 DEPARTMENT OF REVENUE ADMINISTRATION  
 MUNICIPAL SERVICES DIVISION  
 P.O. BOX 1122  
 CONCORD, NH 03302-1122  
 (603) 271-5397



CITY/TOWN MADISON

## SUMMARY INVENTORY OF VALUATION

TAX YEAR OF 1997 IN CARROLL COUNTY

### CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief. RSA 21-J:34

.....  
*Perry H. Hill*  
*Marian E. Beppo*  
 ..... Selectmen of MADISON  
 ..... Date SEPTEMBER 8, 1997  
 .....  
 (Please Sign in Ink)

REPORTS REQUIRED: RSA 21-J:34, as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon blanks prescribed for that purpose.

Return this completed Summary Inventory form to the Dept. of Revenue Administration, P.O. Box 1122, Concord, NH 03302-1122 by September 1st.

You may duplicate Page 5 for each district whose valuation differs from the Town/City valuation: please note the name of the district at the top of each Page 5 provided. Thank you.

**PENALTY: FAILURE TO FILE BY SEPTEMBER 1st MAY RESULT IN \$5.00 PER DAY PENALTY FOR EACH DAY'S DELAY. (RSA 21-J:36)**

**NOTE: PLEASE REMEMBER TO COMPLETE INFORMATION ON PAGE 3 AND 4 (ALSO PAGE 5, IF APPLICABLE) OF THIS REPORT.**







Name of Municipality: \_\_\_\_\_

LIST REVENUES RECEIVED FROM PAYMENTS IN LIEU OF TAXES The amounts listed in this section should not be included in assessed valuation column on page 2.	MUNICIPALITY	PER RSA 362-A:6.III Amount Apportioned To SCHOOL
19. State and Federal Forest Land, Recreation, and/or Flood Control Land From MS-4, acct. 3356 & 3357	\$	XXXXXXXXXX
20. Other From MS-4, acct. 3186:	\$	\$
21. Other From MS-4, acct. 3186:	\$	\$
22. Other From MS-4, acct. 3186:	\$	\$

TAX CREDITS	Limits	Number of Individuals	ESTIMATED TAX CREDITS
23. Paraplegic, double amputees owning specially adapted homesteads with V.A. assistance	Unlimited		EXEMPT
24. Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty	\$700/\$1,400	2	\$ 2,800
25. Other war service credits	\$50/\$100	160	\$ 16,000
26. Other credits (wood, solar, etc)	XXXXXX		\$
27. TOTAL NUMBER AND AMOUNT	XXXXXX	162	\$ 18,800

## ELDERLY EXEMPTION REPORT

NUMBER OF APPLICANTS WITH INITIAL APPLICATION FOR ELDERLY EXEMPTION FOR CURRENT YEAR			TOTAL NUMBER OF INDIVIDUALS GRANTED AN ELDERLY EXEMPTION FOR THE CURRENT YEAR			
AGE	#	AMOUNT	AGE	#	AMOUNT	TOTAL
65 - 74	1	\$ 12,000	65 - 74	21	\$ 12,000	\$ 252,000
75 - 79	1	\$ 25,000	75 - 79	9	\$ 25,000	\$ 225,000
80+		\$	80+	18	\$ 50,000	\$ 900,000
....	....	....	TOTAL*	48		\$ 1,377,000 .
(* must agree with amount on page 2, item 10)						

## UTILITY SUMMARY: ELECTRIC GAS &amp; PIPELINE COMPANY

Insert valuation of plant used in production, distribution and transmission. The total in each column should agree with the totals listed under the corresponding items on Page 2 of this report. (RSA 72:8)

NAME OF COMPANY	GAS Item 4, Page 2	ELECTRIC Item 5, Page 2	OIL PIPELINE Item 6, Page 2
NH ELECTRIC COOP		472,710	
PSNH		1,567,485	
TOTAL		2,040,195	

CURRENT USE REPORT - RSA 79-A			
	# ACRES RECEIVING CURRENT USE ASSESSMENT	OTHER CURRENT USE STATISTICS	# OF ACRES
FARM LAND	416	RECEIVING 20% RECREATION ADJUSTMENT	7417
FOREST LAND	10919	REMOVED FROM CURRENT USE DURING CURRENT YEAR	5
UNPRODUCTIVE LAND	1565	# OF OWNERS GRANTED CURRENT USE	140
WET LAND	925	# OF PARCELS IN CURRENT USE	235
TOTAL	13825	....	....

CONSERVATION RESTRICTION ASSESSMENT REPORT - RSA 79-B			
	# ACRES RECEIVING CONS. RES. ASSMNT.	OTHER CONSERVATION RESTRICTION ASSESSMENT STATISTICS	# OF ACRES
FARM LAND		RECEIVING 20% RECREATION ADJUSTMENT	
FOREST LAND		REMOVED FROM CONS. RES. ASSMNT. DURING CURRENT YEAR	
UNPRODUCTIVE LAND		# OF OWNERS GRANTED CONS. RESTRICTION	
WET LAND		# OF PARCELS IN CONSERVATION RESTRICTION	
TOTAL			

DISCRETIONARY EASEMENTS - RSA 79-C		
# OF ACRES IN DISCRETIONARY EASEMENTS	# OF OWNERS GRANTED DISCRETIONARY EASEMENTS	DESCRIPTION OF DISCRETIONARY EASEMENTS GRANTED: (I.E. GOLF COURSE, BALL PARK, ETC.) (THIS SECTION OPTIONAL)
564		1.
....	....	2.
....	....	3.



## MS-1

LAND	(Items 1A, B, C & D)-List all improved and unimproved land (include wells, septic & paving)	ACRES	19 97 ASSESSED VALUATION	For Use By Dept. of Revenue (Prior Year Valuation)
BUILDINGS	(Items 2A, B & C)-List all buildings			
<b>1. VALUE OF LAND ONLY - Exclude Amounts Listed in Items 3,4,5 &amp; 6</b>				
A. Current Use ( At Current Use Values) (RSA 79-A)		3	\$ 58	
B. Conservation Restriction Assessment (At Current Use Values) (RSA 79-b)			\$	
C. Residential		780	\$ 11,101,460	
D. Commercial/Industrial			\$	
E. Total of Taxable Land (A, B, C & D)		783	\$ 11,010,518	
F. Tax Exempt & Non-Taxable (\$ )			XXXXXXXXXX	XXXXXXXXXX
<b>2. VALUE OF BUILDINGS ONLY - Exclude Amounts Listed on Items 3,4,5 &amp; 6</b>				
A. Residential			22,797,350	
B. Manufactured Housing as defined in RSA 674:31			50,900	
C. Commercial/Industrial				
D. Total of Taxable Buildings (A, B & C)			22,848,250	
E. Tax Exempt & Non-Taxable (\$ )			XXXXXXXXXX	XXXXXXXXXX
<b>3. PUBLIC WATER UTILITY - Privately owned water company serving public</b> (RSA 72:11 & 72:12)			\$	
<b>4. PUBLIC UTILITIES - Value of all property used in production, transmission and distribution</b>			\$	
4. Gas >>>>>>>>>>			\$	
5. including production machinery, land, land rights, easements, etc. Furnish breakdown by individual company in space provided on page 3. (RSA 72:12)			\$	
5. Electric>>>>>>>>>>			\$	
6. Oil Pipeline>>>>>>>>			\$	
7. Mature Wood and Timber (RSA 79:5)			\$	
<b>8. VALUATION BEFORE EXEMPTIONS (Total of 1E, 2D, 3,4,5, 6 &amp; 7)</b>			\$ 33,858,768	
9. Blind Exemption RSA 72:37 (Number 1 ) \$			\$ 15,000	
10. Elderly Exemption RSA 72:39, 72:43-b, 72:43-f & 72:43-h (Number 1) \$			\$ 50,000	
11. Physically handicapped Exemption RSA 72:37-a (Number ) \$			\$	
12. Totally & Permanently Disabled Exemption RSA 72:37-b (Number ) \$			\$	
13. Solar/Windpower Exemption RSA 72:62 & 72:66 (Number ) \$			\$	
14. School Dining/Dormitory/Kitchen Exemption RSA 72:23 (Number ) \$			\$	
15. Water/Air Pollution Control Exemption . RSA 72:12-a (Number ) \$			\$	
16. Wood Heating Energy System Exemption (Number ) \$			\$	
<b>17. TOTAL DOLLAR AMOUNT OF EXEMPTIONS (Items 9 to 16)</b>			\$ 65,000	
<b>18. NET VALUATION ON WHICH THE TAX RATE IS COMPUTED (Item 8 minus 17)</b>			\$ 33,793,768	



DUE SEPTEMBER 1

CITY/TOWN: MADISONFY: 1997**REVISED ESTIMATED REVENUES (RSA 21-J:34)**

Acct. #	SOURCE OF REVENUE	Warr. Art. #	For Use By Municipality	Reserved For Use by DRA
<b>TAXES</b>			XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		12,500	
3180	Resident Taxes			
3185	Yield Taxes		37,000	
3186	Payment in Lieu of Taxes			
3189	Other Taxee			
3190	Interest & Penalties on Delinquent Taxes		20,000	
	Inventory Penalties			
<b>LICENSES, PERMITS &amp; FEES</b>			XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits			
3220	Motor Vehicle Permit Fees		200,000	
3230	Building Permits		5,200	
3290	Other Licenses, Permits & Fees		14,500	
3311-3319	<b>FROM FEDERAL GOVERNMENT</b>			
<b>FROM STATE</b>			XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenue		8,000	
3352	Meals & Rooms Tax Distribution			
3353	Highway Block Grant		66,670	
3354	Water Pollution Grant			
3355	Housing & Community Development			
3356	State & Federal Forest Land Reimbursement			
3357	Flood Control Reimbursement			
3359	Other (Including Railroad Tax)			
3379	<b>FROM OTHER GOVERNMENTS</b>			
<b>CHARGES FOR SERVICES</b>			XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		3,700	
3409	Other Charges			
<b>MISCELLANEOUS REVENUES</b>			XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		117,700	

DUE SEPTEMBER 1

CITY/TOWN: MADISONFY: 1997

## REVISED ESTIMATED REVENUES (RSA 21-J:34)

Acct. #	SOURCE OF REVENUE	Warr. Art. #	For Use by Municipality	Reserved For Use By DRA
3502	Interest on Investments		6,800	
3503-3509	Other			
INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds			
3913	From Capital Projects Funds			
3914	From Enterprise Funds			
	Sewer - (Offset)			
	Water - (Offset)			
	Electric - (Offset)			
	Airport - (Offset)			
3915	From Capital Reserve Funds		122,530	
3916	From Trust & Agency Funds			
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes			
SUBTOTAL OF REVENUES			614,600	
<b>**General Fund Balance**</b>		For Municipal Use XXXXXXXXXX		
Unreserved Fund Balance	\$ 193,233		XXXXXXXXXX	XXXXXXXXXX
Voted From "Surplus"	< \$ >			
Fund Balance - Retained	< 50,000 >		XXXXXXXXXX	XXXXXXXXXX
Fund Balance - Reduce Taxes	\$ 143,233		143,233	
TOTAL REVENUES AND CREDITS			757,833	

REQUESTED OVERLAY (RSA 76:6) \$ 40,000

*Robert Frost* TOWN ADMINISTRATOR  
PREPARER'S SIGNATURE AND TITLE

SEPTEMBER 8, 1997

DATE



STATE OF NEW HAMPSHIRE  
DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
P.O. BOX 1122  
CONCORD, NH 03302-1122  
PHONE (603)271-3397



REPORT OF APPROPRIATIONS ACTUALLY VOTED  
(RSA 21-J:34)

DATE OF MEETING: March 11, 1997

TOWN/CITY: MADISON COUNTY: CARROLL

Mailing Address: PO BOX 248  
MADISON, NH 03849

PHONE #: 367-4332

E-MAIL: \_\_\_\_\_

FAX #: 367-4547

**CERTIFICATE OF APPROPRIATIONS VOTED**  
(To be completed After Annual or Special Meeting)

This is to certify that the information contained in this form, appropriations actually voted by the town/city meeting, was taken from official records and is complete to the best of our knowledge and belief.

**GOVERNING BODY (Selectmen)**  
Please sign in ink.

Robert T. Hill

R. P. Edrington

Adrian E. Beggs

Penalty: Failure to file within 20 days after each meeting at which appropriations were voted may result in a \$5.00 per day penalty for each day's delay (RSA 21-J:36).

(Rev. 1997)

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Appropriations As Voted	For Use By Dept. of Rev.
GENERAL GOVERNMENT			XXXXXXXXXX	XXXXXXXXXX
4130-4139	Executive		64,099	
4140-4149	Election, Reg. & Vital Statistics		3,350	
4150-4151	Financial Administration		54,900	
4152	Revaluation of Property			
4153	Legal Expense	12	15,500	
4155-4159	Personnel Administration		70,700	
4191-4193	Planning & Zoning		4,800	
4194	General Government Buildings	10,11	35,650	
4195	Cemeteries			
4196	Insurance		36,000	
4197	Advertising & Regional Assoc.			
4199	Other General Government	29	700	
PUBLIC SAFETY			XXXXXXXXXX	XXXXXXXXXX
4210-4214	Police		77,648	
4215-4219	Ambulance		12,000	
4220-4229	Fire	13,22	56,500	
4240-4249	Building Inspection			
4290-4298	Emergency Management			
4299	Other Public Safety (including Communications)			
AIRPORT/AVIATION CENTER			XXXXXXXXXX	XXXXXXXXXX
4301	Administration			
4302	Airport Operations			
4309	Other			
HIGHWAYS AND STREETS			XXXXXXXXXX	XXXXXXXXXX
4311	Administration			
4312	Highways and Streets		235,090	
4313	Bridges			
4316	Street Lighting		7,800	
4319	Other			
SANITATION			XXXXXXXXXX	XXXXXXXXXX
4321	Administration			
4323	Solid Waste Collection			



Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3, V)	Warr. Art.#	Appropriations As Voted	For Use By Dept. of Rev.
4324	Solid Waste Disposal		104,850	
4325	Solid Waste Clean-up			
4326-4329	Sewage Collection & Disposal & Other	21	3,500	
WATER DISTRIBUTION & TREATMENT			XXXXXXXXXX	XXXXXXXXXX
4331	Administration			
4332	Water Services			
4335-4339	Water Treatment, Conservation & Other			
ELECTRIC			XXXXXXXXXX	XXXXXXXXXX
4351	Administration			
4352	Generation			
4353	Purchase Costs			
4354	Electric Equipment Maintenance			
4359	Other Electric Costs			
HEALTH			XXXXXXXXXX	XXXXXXXXXX
4411	Administration			
4414	Pest Control		1,000	
4415-4419	Health Agencies & Hospitals & Other	31-42	16,497	
WELFARE			XXXXXXXXXX	XXXXXXXXXX
4441-4442	Administration & Direct Assistance		18,000	
4444	Intergovernmental Welfare Payments			
4445-4449	Vendor Payments & Other			
CULTURE & RECREATION			XXXXXXXXXX	XXXXXXXXXX
4520-4529	Parks & Recreation		25,750	
4550-4559	Library		19,675	
4583	Patriotic Purposes		515	
4589	Other Culture & Recreation			
CONSERVATION			XXXXXXXXXX	XXXXXXXXXX
4611-4612	Administration & Purchases of Natural Resources		360	
4619	Other Conservation			
4631-4632	REDEVELOPMENT & HOUSING			
4651-4659	ECONOMIC DEVELOPMENT			
DEBT SERVICE			XXXXXXXXXX	XXXXXXXXXX
4711	Princ.- Long Term Bonds & Notes		9,597	

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3, V)	Warr. Art.#	Appropriations As Voted	For Use By Dept. of Rev.
4721	Interest-Long Term Bonds & Notes		2,068	
4723	Interest on Tax Anticipation Notes		22,000	
4790-4799	Other Debt Service			
<b>CAPITAL OUTLAY</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4901	Land & Improvements			
4902	Machinery, Vehicles & Equipment	7,16	67,509	
4903	Buildings			
4909	Improvements Other Than Buildings	5,20	216,000	
<b>OPERATING TRANSFERS OUT</b>			<b>XXXXXXXXXX</b>	<b>XXXXXXXXXX</b>
4912	To Special Revenue Fund			
4913	To Capital Projects Fund			
4914	To Enterprise Fund			
	Sewer-			
	Water-			
	Electric-			
	Airport-			
4915	To Capital Reserve Fund	6,9,15 18,19	193,000	
4916	To Expendable Trust Funds (except Health Maintenance Trust Fund)	23	2,000	
4917	To Health Maintenance Trust Fund			
4918	To Nonexpendable Trust Funds			
4919	To Agency Funds			
<b>TOTAL VOTED APPROPRIATIONS</b>			<b>1,377,058</b>	

## SPECIAL NOTES FOR COMPLETING THE MS-2 FORM

This form must contain all the appropriations passed at an annual or special meeting. Combine all the approved and amended appropriations from pages 1 - 3 of the MS-6 posted budget form (pages 1 - 6 of the MS-7 for those municipalities which have adopted a budget committee). List the appropriate warrant article number in the Warr.Art.# column.

Do not cross off any accounts to enter your own titles. We have included the entire chart of accounts for reporting purposes. Please call us if you have any questions or need help in classifying any of your approved appropriations.

The revenue page, form MS4, is due September 1 and will be mailed to you in the summer.



Comparative Statement of Appropriations & Expenditures  
Fiscal Year Ending December 31, 1997

Title of Appropriation	Appropriation	Receipts	Total Amount	Expenditures	Unexpended/ Overdraft(-)
Executive	64099.00		64099.00	62830.00	1269.00
Election, Reg., Vital Stats	3350.00		3350.00	3264.00	86.00
Financial Administration	54900.00		54900.00	55746.00	-846.00
Legal	11500.00		11500.00	30246.00	-18746.00
Personnel Administration	70700.00		70700.00	67379.00	3321.00
Planning & Zoning	4800.00		4800.00	3090.00	1710.00
Government Buildings	30650.00		30650.00	30816.00	-166.00
Insurance	36000.00		36000.00	31673.00	4327.00
Police	77648.00		77648.00	75813.00	1835.00
Ambulance	12000.00		12000.00	12000.00	0.00
Fire/Rescue	46500.00		46500.00	40441.00	6059.00
Highways	235090.00	66669.60	301759.60	232681.00	69078.60
Street Lights	7800.00		7800.00	7988.00	-188.00
Solid Waste	104850.00		104850.00	106847.00	-1997.00
Pest Control	1000.00		1000.00	80.00	920.00
Health Agencies/Hospitals	0.00		0.00	0.00	0.00
Direct Assistance	18000.00		18000.00	13680.00	4320.00
Parks & Recreation	25750.00		25750.00	24698.00	1052.00
Library	19675.00		19675.00	19339.00	336.00
Patidic Purposes	515.00		515.00	275.00	240.00
Conservation Commission	360.00		360.00	360.00	0.00
Prin-Long Term Notes	9597.00		9597.00	9597.00	0.00
Int-Long Term Notes	2068.00		2068.00	2068.00	0.00
Int-Tax Anticipation Notes	22000.00		22000.00	16068.00	5932.00
	858852.00	66669.60	925521.60	846979.00	78542.60

STATEMENT OF BONDED DEBT

TOWN OF MADISON

DECEMBER 31, 1997

SHOWING ANNUAL MATURITIES OF  
OUTSTANDING BONDS AND LONG TERM NOTES

	WARD PARCEL 5% ORIGINAL AMOUNT <u>\$67,500</u>
<u>MATURITIES</u>	
1998	10,076.96
1999	10,580.81
2000	<u>11,109.83</u>
BALANCE DUE	31,767.60



TOWN CLERK'S REPORT  
FOR YEAR ENDING DECEMBER 31, 1997

- DR. -

Motor Vehicle Permits		\$212,646.00
Motor Vehicle Permit & Title Fees		3,531.00
Dog Licenses & Penalties	\$1,892.00	
Dog License Fees (State)	<u>136.50</u>	
Dog Fines		2,028.50
Recording Fees (Permanent Record)	320.00	
Recording Fees (Vital Statistics)	1,001.75	
Bad Check Fees	1,276.00	
Overpayments	125.00	
Filing Fees for Town Office	34.00	
Municipal Agent Town Fees	5.00	
TOTAL DEBITS		<u><u>21,342.00</u></u> <u><u>\$223,309.25</u></u>

- CR. -

<u>Remittances to Treasurer for Year Ending December 31, 1997</u>		
Motor Vehicle Permits		\$212,646.00
Motor Vehicle Permit & Title Fees		3,531.00
Dog Licenses & Penalties	\$1,892.00	
Dog License Fees (State)	<u>136.50</u>	
Dog Fines		2,028.50
Recording Fees (Permanent Record)	320.00	
Recording Fees (Vital Statistics)	1,001.75	
Bad Check Fees	1,276.00	
Overpayments	125.00	
Filing Fees for Town Office	34.00	
Municipal Agent Town Fees	5.00	
TOTAL CREDITS		<u><u>21,342.00</u></u> <u><u>\$223,309.25</u></u>

MARGERY B. MEADER  
TOWN CLERK

BIRTHS REGISTERED IN THE TOWN OF MADISON, N.H.  
FOR THE YEAR ENDING DECEMBER 31, 1997

Date of Birth	Place of Birth	Name of Child	Sex	Name of Father	Maiden Name of Mother
Jan. 15	No. Conway	Zavier Arthur Reuning	M	Damon Auther Reuning	Deborah May Grenier
Mar. 10	No. Conway	Ryan Daniel Delaney	M	Daniel John Delaney	Elizabeth N. Arthur
Mar. 20	No. Conway	Zoe Alexandra Rogers	F	Aaron David Rogers	Tabetha Mae Tebbetts
Apr. 21	No. Conway	Erin Jannell Porter	F	Eric James Porter	Virginia Mae Drew
May 22	No. Conway	Nathan William Arnold	M	William Frank Arnold	Gretchen M. Thomas
Jun. 12	No. Conway	Dylan Thomas Rowan Riley	M	Dwaine Stewart Riley	Faye Patricia Bennett
Jun. 21	No. Conway	Quinn Matthew Hadam	M	John James Hadam	Diana Lynn Delano
Jun. 28	No. Conway	Michael Paul Jones	M	Douglas Andrew Jones	Lynn Helen Pelletier
Jul. 15	No. Conway	Erin Rose St. Lawrence	F	Joseph E St. Lawrence	Michelle M Dagenais
Sept 21	No. Conway	Tyler Anthony Fitzsimmons	M	Anthony M. Fitzsimmons	Nicole Tracy Wilmot
Sept 22	No. Conway	Nicholas John Sherwood	M	Mark Stuart Sherwood	Heather J. MacDonald
Oct. 24	No. Conway	Nathaniel Winter Dickinson	M	Alexander Soley Dickinson	Christine Taylor
Nov. 21	No. Conway	Garrett Cameron Fortin	M	Richard Allen Fortin	Jane E. Oberlander
Dec. 10	No. Conway	Kyle Raymond MacDonald	M	Matthew John MacDonald	Margaret L. Robson

CERTIFICATE

I hereby certify that the above return is correct to the  
best of my knowledge and belief.

MARGERY B. MEADER  
TOWN CLERK



MARRIAGES REGISTERED IN THE TOWN OF MADISON, N.H.  
FOR THE YEAR ENDING DECEMBER 31, 1997

Date of Marriage	Place of Marriage	Name and Surname of Groom and Bride	Residence of each at Time of Marriage	Name, Residence & Official Station of Persons by Whom Married
Feb. 14	Madison	Lawrence James Haupt Kathleen Mary Keaten	Madison, N.H. Conway, N.H.	Richard Roderick, Justice, Conway, N.H.
Apr. 19	No. Conway	Richard Arthur Smith Jame Louise D'Lima	Madison, N.H. Madison, N.H.	Jack H. Haney, Priest No. Conway, N.H.
Apr. 19	No. Conway	Douglas Thompson Taylor Cynthia Lonsdale Webber	Madison, N.H. Needham, MA.	Richard A. Hughes Pastor, No Reading, MA.
May 3	Jackson	Thomas Michael Hobbs Carol Leslie Churchill	Madison, N.H. Madison, N.H.	Terrie T. Kroger, Justice Glen, N.H.
May 22	Eaton	Rick Wesley Wales Clare Linda Batchelder	Madison, N.H. Madison, N.H.	Terrie T. Kroger, Justice Glen, N.H.
May 31	No. Conway	Gene Edwin Noel Denise Rebecca Dumont	Madison, N.H. Madison, N.H.	Edward J. Kelley, Pastor No. Conway, N.H.
Jun. 14	Madison	Gary Lee Sampson Karen Leilani Alexander	Silver Lake, N.H. Silver Lake, N.H.	Sean Dunker-Bendigo, Pastor, Madison, N.H.
Jun. 28	Madison	James Bull Fairbanks Robin Lynn Schulte	Bedminster, N.J. Bedminster, N.J.	Sean Dunker-Bendigo, Pastor, Madison, N.H.
Jul. 5	Conway	David Ray Hazen Monique Britt	Madison, N.H. Madison, N.H.	Marcia S. Heath, Justice Sunccook, N.H.
Jul. 12	Madison	Bruce Allan Thibodeau Linda Lee Rezendes	Madison, N.H. Madison, N.H.	Michael S. King, Justice Conway, N.H.
Jul. 19	Conway	Robert Gould Newton Virginia Chase Earle	Madison, N.H. Dunedin, FLA.	Alfred J. Gagnon III Minister, Conway, N.H.
Jul. 26	Madison	James Joseph Coogan III Rebecca Forrest Knowles	Eaton, N.H. Madison, N.H.	Sean Dunker-Bendigo, Pastor, Madison, N.H.
Aug. 29	Chocorua	Michael Edward Nolan Mary Rose Tidd	Madison, N.H. Madison, N.H.	Rose Marie Homeyer-Bente Justice, Chocorua, N.H.
Aug. 30	Madison	Wesley Owen Savary NovaLee Janet Belien	Silver Lake, N.H. Silver Lake, N.H.	Bonnie Campbell Bell Justice, Conway, N.H.

Date of Marriage	Place of Marriage	Name and Surname of Groom and Bride	Residence of each at Time of Marriage	Name, Residence & Official Station of Persons by Whom Married
Aug. 30	Madison	Francis John McGuigan Linda Jane Kunzelmann	Philadelphia, PA. Philadelphia, PA	Linda J. Burns, Justice Conway, N.H.
Sept. 6	Madison	Willis George Lyman Tamara Diane Poer	Madison, N.H. Madison, N.H.	Michael S. King, Justice Conway, N.H.
Sept. 14	Moultonboro	Robert Warren Tupper Laurie Jean Wass	Silver Lake, N.H. Wolfeboro, N.H.	H. Brough Bailey Pastor, No Windham, CT
Sept. 20	Freedom	Steven Ronald Gagne Jacquelyn Marie Lepre	Madison, N.H. Madison, N.H.	Robert Cedar, Pastor Freedom, N.H.

# CERTIFICATE

I hereby certify that the above return is correct to the best of my knowledge and belief.

MARGERY B. MEADER  
TOWN CLERK

DEATHS REGISTERED IN THE TOWN OF MADISON, N.H.  
FOR THE YEAR ENDING DECEMBER 31, 1997

=====	=====	=====	=====	=====	=====	=====	=====	=====	=====
Date of Death	Place of Death	Name and Surname of the Deceased	Place of Birth	Name of Father	Maiden Name of Mother				
Apr. 5	No. Conway	Patrick Joseph Geary Jr.	Maine	Patrick J Geary Sr	Jeannette L. Dwyer				
Apr. 20	Wolfeboro	Robert Antonio Lavoie	Massachusetts	Antonio Lavoie	Rita Paquette				
Apr. 23	Madison	Rebecca Trombly	Massachusetts	Alexander E Trombly	Susan Rielly				
May 4	No. Conway	Shirley Ann Goldstein	Massachusetts	Peter King	Doris Monahan				
May 23	Madison	Jason Richard Ford	Massachusetts	Allan Ford	Sandra Breviglia				
May 25	Laconia	Monique Lavallee	Canada	Unknown	Unknown				
Jun 15	Madison	Colin Miles Davidson	New Hampshire	Gerald F Davidson	Dorothy Ann Miles				
Jul. 18	Silver Lake	Ann Louise Fife	Massachusetts	John P. Finnigan	Margaret T Kiernan				
Oct. 15	Silver Lake	Perley Charles Evans	New Hampshire	Charles Evans	Pearl LeFlamm				
Dec. 15	Madison	Winifred Marie Harrow	Canada	Robert I Collupy	Ina Mae Acker				

CERTIFICATE

I hereby certify that the above return is correct to the best of my knowledge and belief.

MARGERY B. MEADER  
TOWN CLERK



TAX COLLECTOR'S REPORT  
FOR THE MUNICIPALITY OF MADISON  
YEAR ENDING DECEMBER 31, 1997

- DR. -

	Levies			
	1997	1996	1995	1994
<u>Uncollected Taxes - Beginning of Fiscal Year</u>				
Property taxes		\$318,534.71	\$ 0.00	\$ 0.00
Precinct taxes		32,318.26	0.00	0.00
Land Use Change		0.00	0.00	0.00
Yield taxes		0.00	22.77	0.00
<u>Taxes Committed This Year</u>				
Property taxes	\$3,361.274.33	538.13	0.00	0.00
Precinct taxes	308,609.63	238.85	0.00	0.00
Land Use Change	12,639.00	0.00	0.00	0.00
Yield taxes	3,801.76	24,924.14	13,758.73	0.00
<u>Overpayments</u>				
Property taxes	6,977.92	763.75	0.00	17.43
Precinct taxes	0.00	0.00	0.00	0.00
Land Use Change	0.00	0.00	0.00	0.00
Yield taxes	0.00	1,660.47	7.31	0.00
Interest Collected on Delinquent Town Taxes	957.42	19,245.05	0.00	0.00
Interest Collected on Delinquent Precinct Taxes	47.88	1,577.63	0.00	0.00
Interest Collected on Delinquent Yield taxes	0.00	105.60	3.99	0.00
Bad Check Fees	25.00	25.00	9.50	0.00
TOTAL DEBITS	<u>\$3,694,332.94</u>	<u>\$399,931.59</u>	<u>\$13,802.30</u>	<u>\$17.43</u>

TAX COLLECTOR'S REPORT  
FOR THE MUNICIPALITY OF MADISON  
YEAR ENDING DECEMBER 31, 1997

- CR. -

	<u>Levies</u>			
	<u>1997</u>	<u>1996</u>	<u>1995</u>	<u>1994</u>
<u>Remittances to Treasurer During Fiscal Year</u>				
Property taxes	\$3,017,856.14	\$313,156.33	\$ 0.00	\$ 0.00
Precinct taxes	269,199.41	32,212.86	0.00	0.00
Land Use Change	12,639.00	0.00	0.00	0.00
Yield taxes	3,801.76	24,431.44	13,251.74	0.00
Interest on Town Taxes	957.42	19,245.05	0.00	0.00
Interest on Precinct taxes	47.88	1,577.63	0.00	0.00
Interest on Yield taxes	0.00	105.60	3.99	0.00
Bad Check Fees	25.00	25.00	9.50	0.00
Overpayments	6,977.92	2,424.22	7.31	17.43
<u>Abatelements Made:</u>				
Property taxes	24,306.56	5,916.51	0.00	0.00
Precinct taxes	2,358.21	344.25	0.00	0.00
Land Use Change	0.00	0.00	0.00	0.00
Yield taxes	0.00	0.00	0.00	0.00
<u>Uncollected Taxes - End of Fiscal Year</u>				
Property taxes	319,111.63	0.00	0.00	0.00
Precinct taxes	37,052.01	0.00	0.00	0.00
Land Use Change	0.00	0.00	0.00	0.00
Yield taxes	0.00	492.70	529.76	0.00
TOTAL CREDITS	<u>\$3,694,332.94</u>	<u>\$399,931.59</u>	<u>\$13,802.30</u>	<u>\$17.43</u>

TAX COLLECTOR'S REPORT  
FOR THE MUNICIPALITY OF MADISON  
YEAR ENDING DECEMBER 31, 1997

- DR. -

	<u>Tax Liens on Account of Levies of</u>		
	<u>1996</u>	<u>1995</u>	<u>1994</u>
Unredeemed Liens Balance at Beginning of Fiscal Year	\$ 0.00	\$131,622.43	\$ 83,152.27
Liens Executed During Fiscal Year	149,610.49	0.00	0.00
Interest & Costs Collected after Lien Execution			
	3,224.69	9,044.70	28,016.50
TOTAL DEBITS	<u>\$152,835.18</u>	<u>\$140,667.13</u>	<u>\$111,168.77</u>
			<u>\$ 212.99</u>

- CR. -

<u>Remittances to Treasurer During Year</u>			
Redemptions	\$ 36,788.64	\$ 45,578.54	\$ 76,254.00
Interest & Costs Collected after Lien Execution	3,224.69	9,044.70	28,016.50
Abatements of unredeemed Taxes	579.98	153.45	2,147.30
Liens Deeded to Municipalities	2,689.18	2,139.82	4,338.18
Unredeemed Liens Balance at End of Year	<u>109,552.69</u>	<u>83,750.62</u>	<u>412.79</u>
TOTAL CREDITS	<u>\$152,835.18</u>	<u>\$140,667.13</u>	<u>\$111,168.77</u>
			<u>\$ 212.99</u>

MARGERY B. MEADER  
TOWN CLERK



# 1997 TREASURER'S REPORT

Cash Balance in Treasury 1-1-97	1,257,918.99
Receipts for Calendar Year	<u>5,601,553.81</u>
Total Receipts	6,859,472.80
Selectmen Orders Paid	<u>5,515,039.64</u>
 Cash Balance in Treasury 12/31/97	 1,344,433.16
 From Town Clerk	
Motor Vehicle Permits	212,646.00
Town Clerk Auto Fees	3,531.00
Dog Licenses	1,892.50
State Treasurer Fees	136.50
Recording Fees	1,001.75
Vital Statistics	1,276.00
Municipal Agent Fees	2,342.00
Filing Fees	5.00
Dog Penalties	320.00
Bad Check Fees	125.00
Overpayment Dog Licenses	11.00
Overpayment Vital Statistics	8.00
Overpayment Recording Fees	<u>15.00</u>
	223,309.25
 From Tax Collector	
Levy of 1993	200.68
Levy of 1994	104,270.50
Levy of 1995	54,623.24
Levy of 1996	<u>40,013.35</u>
	199,107.75
 From Tax Collector (Levy of 1994)	
Overpayment	17.43
 From Tax Collector (Levy of 1995)	
Yield Tax	13,251.74
Yield Tax Interest	3.99
Yield Tax Overpayment	7.31
Bad Check Fee	<u>9.50</u>
	13,272.54
 Tax Collector (Levy of 1996)	
Property Tax	313,156.33
Interest	19,245.05
Precinct Tax	32,212.86
Precinct Interest	1,577.63
Overpayment	2,424.22
Yield Tax	24,431.44
Yield Tax Interest	105.60
Bad Check Fees	<u>25.00</u>
	393,178.13

From Tax Collector (Levy of 1997)	
Property Tax	3,017,856.14
Interest	957.42
Precinct Tax	269,199.41
Precinct Interest	47.88
Overpayments	6,977.92
Yield Tax	3,801.76
Current Use Fee	12,639.00
Bad Check Fee	<u>25.00</u>
	3,311,504.53

From State of New Hampshire	
Highway Block Grant	64,017.75
Supplemental	5,898.81
Shared Revenue	44,268.64
Rooms & Meals	<u>19,281.00</u>
	133,466.20

From Selectmen	
Permits, Licenses & Fees	9,598.90
Departments	3,803.53
Sale of Town Property	<u>115,828.63</u>
	129,231.06

From All Other Sources	
Fleet Bank - NH	1,050,000.00
Interest on NOW Account	8,195.87
Grassroots Franchise Fee	5,188.50
NHMA Property/Liability Dividend	7,421.70
NH Workers Comp Return Contribution	5,123.45
Capital Reserve Funds	<u>122,537.40</u>
	1,198,466.92

#### OTHER ACCOUNTS

Madison Conservation Commission	
Balance 1-1-97	7,607.61
Interest YTD	112.57
Deposits	880.00
Withdrawals	<u>7,569.50</u>
Balance 12-31-97	1,030.68

Madison Forest Maintenance Fund	
Balance 1-1-97	4,534.95
Interest YTD	106.16
Withdrawals	<u>550.00</u>
Balance 12-31-97	4,091.11

Madison Ballfield Account	
Balance 1-1-97	572.99
Interest YTD	90.85
Deposits	12,077.46
Withdrawals	<u>2,020.00</u>
Balance 12-31-97	10,721.30
Madison Recreation Account	
Opened 1-7-97	618.00
Interest YTD	14.05
Deposits	745.50
Withdrawals	<u>465.00</u>
Balance 12-31-97	912.55
Madison Recreation Penny Account	
Opened 9-17-97	1.00
Interest YTD	4.09
Deposits	<u>1,101.51</u>
Balance 12-31-97	1,106.60
Madison Conservation Commission NHPDIP	
Balance 1-1-97	9,742.87
Interest YTD	727.37
Deposits	<u>7,349.50</u>
Balance 12-31-97	17,819.74
Madison Gift Account NHPDIP	
Opened 3-3-97	12,299.76
Interest YTD	<u>496.06</u>
Balance 12-31-97	12,795.82



# 1997 SELECTMEN'S FINANCIAL REPORT

	BUDGET	ACTUAL	VARIANCE
4130 Executive			
Selectmen Salaries	7722	7722	0
Town Administrator	25577	25577	0
Assessing	3000	2846	154
Phone	2000	1850	150
Office Supplies	3000	3418	-418
Town Report	2000	1938	62
Tax Maps	5000	3553	1447
Public Notices	1500	375	1125
Fees	1700	3568	-1868
Office Equip Maint	1500	1953	-453
Mileage	0	0	0
Postage	1600	1851	-251
E911 Program	1000	0	1000
Part Time Secretary	7500	6855	645
Communications	1000	1324	-324
Total 4130	64099	62830	1269

## 4140 Election, Registration & Vital Statistics

	BUDGET	ACTUAL	VARIANCE
Checkers	600	476	124
Supervisors	1700	1500	200
Moderator	250	0	250
Notices	150	323	-173
Vital Statistics	650	965	-315
Total 4140	3350	3264	86

## 4150 Financial Administration

	BUDGET	ACTUAL	VARIANCE
Town Clerk	22400	22400	0
Assistant Town Clerk	14000	14756	-756
Treasurer	4000	3938	62
Postage	2000	1550	450
Printing	600	837	-237
Phone	700	660	40
Legal	2800	1873	927
Recording Fees	1400	1856	-456
Training	400	132	268
Office Supplies	1200	1337	-137
Auditors	5300	6357	-1057
Memberships	100	50	50
Total 4150	54900	55746	-846

#### 4153 Legal

	BUDGET	ACTUAL	VARIANCE
Town Counsel	5000	8174	-3174
Other	1000	0	1000
Legal Surveys	1500	2744	-1244
Alexander Avenue	4000	19328	-15328
Total 4153	11500	30246	-18746

#### 4155 Personnel Administration

	BUDGET	ACTUAL	VARIANCE
Medical Insurance	47300	44505	2795
Town Retirement	4200	4105	95
Police Retirement	3000	2082	918
FICA	15000	16541	-1541
Unemployment	0	0	0
Employee Drug Testing	700	146	554
Physicals	500	0	500
Total 4155	70700	67379	3321

#### 4191 Planning/Zoning

	BUDGET	ACTUAL	VARIANCE
Planning Board	2800	2185	615
Zoning Board of Adjustment	2000	905	1095
Total 4191	4800	3090	1710

#### 4194 General Government Buildings

	BUDGET	ACTUAL	VARIANCE
Janitor	5200	4765	435
PSNH	7500	7307	193
Heat	5000	5101	-101
Supplies	800	278	522
Maintenance	7650	9075	-1425
Septic Service	500	490	10
Water	0	0	0
Snow Shoveling	1500	1100	400
Grass Cutting	500	700	-200
Cemeteries	2000	2000	0
Total 4194	30650	30816	-166

#### 4196 Insurance

BUDGET	ACTUAL	VARIANCE
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Worker's Compensation	5000	0	5000
Liability	31000	31673	-673
Total 4196	36000	31673	4327

#### 4210 Police Department

	BUDGET	ACTUAL	VARIANCE
Salaries	51468	54011	-2543
Part Time Salaries	8190	9644	-1454
Vehicles - Fuel/Maintenance	6000	4020	1980
Phone	1300	933	367
Equipment	1500	3085	-1585
Office Supplies	1000	1103	-103
Publications	500	757	-257
Radio Repair	800	133	667
Training	1750	0	1750
Uniforms	1500	1371	129
Medical	0	0	0
Petty Cash	0	25	-25
Dues	0	0	0
Part Time Secretary	2500	362	2138
Witness Fees	200	90	110
Salary Callout	940	279	661
Total 4210	77648	75813	1835

#### 4215 Ambulance

	BUDGET	ACTUAL	VARIANCE
Ambulance	12000	12000	0
Total 4215	12000	12000	0

#### 4220 Fire Department

	BUDGET	ACTUAL	VARIANCE
Phone	1000	1091	-91
Mutual Aid	2000	2000	0
Rescue Squad	10500	8972	1528
Office Supplies	500	469	31
Equipment Repairs	1550	1043	507
Vehicle Maintenance	4500	3980	520
Training	2250	1504	746
Member Reimbursement	0	0	0
Radios	4250	3805	445
New Equipment	11750	11435	315
Inspections	1000	1000	0
Fire Warden	3500	3552	-52
Pump Certification	0	0	0
Dues	200	184	16
Dry Hydrants	2500	707	1793



Forest Fires	1000	699	301
Total 4220	46500	40441	6059

#### 4312 Highways and Streets

	BUDGET	ACTUAL	VARIANCE
Labor	113840	93109	20731
Part Time Labor	5000	5677	-677
Sand & Gravel	15000	27082	-12082
Salt/Calcium Chloride	10000	10585	-585
Cold Patch	1000	1557	-557
Contract Services	22000	13678	8322
Rentals	750	720	30
Culverts	1000	0	1000
Catch Basins	0	0	0
Tarring	15000	20335	-5335
Phone	600	657	-57
Parts/Supplies	17000	23495	-6495
Vehicle Repairs	18000	18051	-51
Signs	2200	2606	-406
Fuel	13200	15129	-1929
Radio Repair	500	0	500
Fuel Storage Facility	0	0	0
Total 4312	235090	232681	2409

#### 4316 Street Lighting

	BUDGET	ACTUAL	VARIANCE
PSNH	7800	7988	-188
Total 4316	7800	7988	-188

#### 4324 Solid Waste Disposal

	BUDGET	ACTUAL	VARIANCE
Salary	24500	11028	13472
Part Time Labor	2300	810	1490
Truck Maintenance	5000	680	4320
Fuel	1800	0	1800
Dozer Maintenance	2000	842	1158
Tipping Fees	49000	15767	33233
Utilities	800	337	463
Training	50	0	50
Rest Room	900	300	600
Hazardous Waste	1200	623	577
Demolition Dump	12000	11700	300
Tire Removal	4000	0	4000
Lagoons	1000	0	1000
Signs	300	0	300
RSI Contract	0	64760	-64760

Total 4324	104850	106347	-1997
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4414 Pest Control

	BUDGET	ACTUAL	VARIANCE
Dogs	1000	80	920
Total 4414	1000	80	920

4442 Direct Assistance

	BUDGET	ACTUAL	VARIANCE
Welfare	16000	11680	4320
Food Pantry	2000	2000	0
Total 4442	18000	13680	4320

4520 Parks and Recreation

	BUDGET	ACTUAL	VARIANCE
Summer Programs	2000	1722	278
Lake Monitoring	500	512	-12
Beach & Lawn Maintenance	7500	6586	914
Rafts & Docks	700	623	77
Sanitation	1300	1620	-320
Tables	300	28	272
Supplies	1000	1318	-318
PSNH	0	0	0
Fence Ballfield	0	0	0
Flag Pole	0	0	0
Little League Insurance	1000	1625	-625
Scrub Oak Scramblers	300	300	0
Repair Electrical Service	400	0	400
Recreation Director	5250	5250	0
Recreation Equipment	1500	1734	-234
Recreation Assistant	800	702	98
Referees/Umpires	1000	150	850
Garden Club	200	200	0
Repairs to Field House	2000	628	1372
Dam Repairs	0	1700	-1700
Total 4520	25750	24698	1052

4550 Library

	BUDGET	ACTUAL	VARIANCE
Salary	11000	10774	226
Part Time Labor	800	503	297
Supplies	900	1011	-111
Phone	850	793	57
Books	3000	3174	-174
Subscriptions	400	464	-64

Audio/Video	775	756	19
Professional Improvement	700	364	336
Equipment Repair	700	865	-165
Fees	200	258	-58
Postage	150	161	-11
Petty Cash	0	0	0
Library Trustees	200	216	-16
Total 4550	19675	19339	336

4583 Patriotic Purposes

	BUDGET	ACTUAL	VARIANCE
Band	265	0	265
Flags	200	232	-32
Food	50	43	7
Total 4583	515	275	240

4612 Conservation Commission

	BUDGET	ACTUAL	VARIANCE
Conservation Commission	360	360	0
Total 4612	360	360	0

4711 Principal - Long Term Notes

	BUDGET	ACTUAL	VARIANCE
Ward Lot	9597	9597	0
Total 4711	9597	9597	0

4721 Interest - Long Term Notes

	BUDGET	ACTUAL	VARIANCE
Ward Lot	2068	2068	0
Total 4721	2068	2068	0

4723 Interest - TAN

	BUDGET	ACTUAL	VARIANCE
Fleet -NH	22000	16068	5932
Total 4723	22000	16068	5932

Madison School District

Balance Due January 1, 1996	1545425
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Appropriation	2562136
Total Available	4107561
Expended	2490425
Due to School	1617136

Taxes Bought By Town	149610
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County Taxes Paid	149662
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#### WARRANT ARTICLES

	BUDGET	ACTUAL	VARIANCE
Articles 31 - 42 Human Services	16497	16497	0
Articles 6, 9, 15, 18, 19, 23 To CRF	195000	195000	0
Article 5 Road Program	200000	192983	7017
Article 10 Town Office Alarm	2000	1940	60
Article 11 Fire Station Alarm	3000	2475	525
Article 12 Legal Fees/Dam	4000	735	3265
Article 13 Member Reimbursement - Fire	7500	7500	0
Article 16 Rescue Vehicle	28509	28508	1
Article 20 Library Paving	16000	12319	3681
Article 21 Groundwater Testing	3500	1988	1512
Article 22 Fire Department - Computer	2500	2500	0
Article 29 Economic Council	700	700	0

1997 Wage and Benefit Statement for Full/Part Time Employees

Employee	Hourly	Wages	FICA	Health	Retirement	Total	Full/Part
Attenbern	11.78	11027.81	833.13	1744.64		13605.58	Full
Chick, Sr.	13.88	34895.90	2669.50	7835.86	796.00	46197.26	Full
Ela		3310.25		802.00	307.85	4420.10	Full
Eldridge		21882.63	166.89	2329.05	1365.37	25743.94	Full
Frost, R.		25576.94	1956.66		580.00	28113.60	Full
Frost, S.		35848.00	10.55	4739.1	3178.53	43776.18	Full
Gilman	10.27	25159.65	1875.32	5804.48	572.00	33411.45	Full
Gray	12.64	31084.72	2311.40	7835.86	708.00	41939.98	Full
Meader		22399.00		3816.98	508.00	26723.98	Full
Richardson	9.76	14757.12	1113.48	4038.76	336.00	20245.36	Full
Shackford, Jr.	9.25	22074.01	1637.42	5804.48	500.00	30015.91	Full
Subtotal Full		248016.03	12574.35	44751.21	8851.75	314193.34	
Anderson	7.00	84.00	6.43			90.43	Part
Boyer, J.	5.75	416.87	31.88			448.75	Part
Busell	9.75	10765.26	823.48			11588.74	Part
Carr	9.00	5364.00	410.35			5774.35	Part
Chick, T.	7.75	449.50	34.39			483.89	Part
Dacey	8.50	242.25	18.53			260.78	Part
Durnke	6.50	195.00	14.92			209.92	Part
Dunker-Bendigo	6.50	65.00	4.98			69.98	Part
Flanigan	6.50	52.00	3.97			55.97	Part
Grow	9.00	1904.00	145.68			2049.68	Part
Hathaway	7.00	425.25	32.53			457.78	Part
Hill	7.00	164.50	12.59			177.09	Part
Johnson	6.00	1210.50	92.62			1303.12	Part
Knox		7000.00	535.52			7535.52	Part
Lyman, J.	7.00	155.75	11.95			167.70	Part
Lyman, R.	7.00	71.75	5.49			77.24	Part
Noyes, N.	6.50	702.00	53.70			755.70	Part
Roy	6.00	660.00	50.50			710.50	Part
Saxby	9.00	496.00	37.96			533.96	Part
Shackford, A.	7.75	2766.92	211.67			2978.59	Part
Shackford, M.	7.75	7021.51	537.15			7558.66	Part
Ullitz	6.50	190.12	14.55			204.67	Part
Ward, R.	9.20	1030.40	78.83			1109.23	Part
Subtotal Part		41432.58	3169.67			44602.25	
Grand Totals		289448.61	15744.02	44751.21	8851.75	358795.59	

## MADISON SCHOLARSHIP FUND - 1997

Now in its eleventh year, the Scholarship Fund awarded \$6,000 to eleven Madison students, who are now attending New Hampshire College, New Hampshire Technical Institute, Colby-Sawyer, Plymouth State, New Hampshire Community Technical Institute, Wagner College, and the College for Lifelong Learning (UNH).

From its modest beginning in 1987, when a \$100 scholarship was given, the Fund now stands at \$32,000, thanks to the generosity of local residents (both permanent and seasonal), organizations and businesses during the yearly fund drives. To date, 62 awards in the amount of \$26,300 have been made to assist students in furthering their education.

The Fund is available to all Madison students, regardless of age. Applicants must be residents of Madison, have graduated from Madison Elementary School or the equivalent, graduated from High School or the equivalent, and have been accepted at a school or college for post-secondary education. Awards are made in varying amounts based on scholarship, school and community activities, and need.

Respectfully submitted,

Edward Engler  
Charlotte Hill  
Barbara Hoyt  
Margaret Marshall  
Debra Noyes  
Percy Hill, Chairman



# MADISON LIBRARY ANNUAL REPORT 1997

The Madison Library continues to report an increase in services provided to the community. More than 1100 library cards have been issued to both adults and children. Attendance and Circulation continue to rise over previous years.

	<u>1997</u>	<u>Increase</u>	<u>1996</u>	<u>Increase</u>	<u>1992</u>
Attendance	8312	11%	7489	251%	3297
Circulation	12264	10%	11197	150%	8250

**PROGRAMS:** The process of automation retro-conversion, begun in 1997, will continue and is expected to be completed by summer. The Library sponsored four pre-school story hours, a juggling program with Mark Ettinger, three summer reading programs for children, a finale picnic, a children's book week party, and a thank-you luncheon for volunteers. The Library continues to participate in the NH State Library interlibrary loan system. We borrowed almost 150 items for research and distribution. This represents a major increase in the services of the interlibrary loan system. The Friends of the Library have used the facilities to present programs, plus a book sale in August, an art show, and an open house during Old Home Week. The Library now offers internet services as well as a word processor for patrons' use. An ongoing book discussion group for adults meets the second Wednesday of each month.

**ACQUISITIONS:** The Friends of the Library received a \$2000 grant from International Paper to be used for automation of library services. Some funds were granted for the Kids' Pop Summer Reading Kick-off by the NHSL. More than 800 items of print, audio, and video were added to the collection, as well as a new audio tape deck with head phones. The Athena program software was purchased to provide a computerized catalogue and circulation system. Thanks to the many volunteers who have donated endless hours checking shelf list cards in preparation for the retro-conversion of the catalogue. The Library computer was upgraded to "Windows 95" and the Librarian has begun a collection of local musical talents' CDs and audio tapes.

**FACILITIES:** Thanks to the taxpayers of Madison the Library received funds necessary for paving our parking areas. Handicapped spaces were established and signs put in place. 195 meetings were held in the Chick Room representing 34 community groups including: adult tutorial programs for Carroll County, Boy Scouts, Girl Scouts, Madison Garden Club, Town boards and committees, and Friends of the Library. An ongoing display of elementary school art has added to the environment of the Chick Room.

**PERSONNEL:** Dedicated volunteers continue to provide staffing on Mondays, Thursdays, and Fridays, allowing the library to be open to the public six days a week. They also attend ongoing training sessions. The Librarian attended a one-day workshop on networking of computers. She also served as president of the Carroll County Library Cooperative and chairman of the Bearcamp Video Cooperative, which has expanded the number of libraries participating in the exchange program. She assists in development of our quarterly newsletter distributed to the community. The trustees continue to seek volunteers to assure that the Library will be staffed by two people at all times. This is in the interest of increased security and increased services to patrons. Trustees attended workshops on computer networking, library finances and law. They take an active part in the management and maintenance of the facility.

**FRIENDS OF THE LIBRARY:** A separate tax exempt support group, the Friends contribute substantially to the ability of the Library to improve its facilities, programs, volunteers, and upkeep. They provide tutors for the Adult Literacy Program, adult reading programs, an annual book sale, garage sale, and this year a Christmas tea. Most recently they have raised over \$20,000 for the library automation retro-conversion system.

## MADISON POLICE DEPARTMENT

In 1997 the Madison Police Department handled 478 calls for service. This number is down from the 1996 total, but from February through May there was just one full time police officer on the department. Part time officers were utilized during this time and throughout the year to fill in shifts when needed. Two separate search attempts failed to locate a suitable candidate for the second officer position. Finally in June, Sgt. Jim Eldridge was hired along with his fully certified police K-9, Zack. Sgt. Eldridge has been in law enforcement for a number of years, most recently as a Sergeant with the Ossipee Police Department, and has served the Madison Police Department for nine years as a part time officer. Zack worked with Sgt. Eldridge while he was with the Ossipee Police Department and has proved to be a great asset to this department as well.

All together 1997 was a busy year for the department. We handle calls for service which cover everything from alarm activations to public safety issues as well as court cases, written reports, insurance requests, scheduling of officers, investigations, patrol related issues, training and many other administrative duties. For the past three years I feel I have managed the department within a reasonable budget and used part time officers instead of requesting a third full time officer.

In closing, I would like to thank the townspeople and the Selectmen for all their continued support and also for their patience when the department is busy.

Sincerely,

Scott A. Frost  
Chief of Police



# ANNUAL REPORT FROM MADISON FIRE DEPARTMENT

The fire department and rescue squad had another busy year. The overall total number of calls did not exceed the year before, however the severity and number of fatal incidents was greater. The exposure of traumatic happenings that our personnel was subjected to this last year was tremendous. From accidental drowning, to suicide, to natural deaths are all among the calls that we were requested for. Some calls lasting a couple of hours and others lasting a couple of days. I would like to thank all of the members of the fire department and rescue squad for their time that they put into helping this and our neighboring communities. Only those and their families know how much it requires.

The members and myself would like to thank all of you for the donations, gifts and support that come our way through out the year. One never knows when a donation check may arrive to help purchase some equipment, an apple pie for us being there when called, or somebody stopping by to say thank you for the assistance. It's nice to be appreciated. THANK YOU!

For the past several years members of the department have taught fire prevention to the younger members of town. Last year we attempted to educate the adult members of town, not so much with fire prevention in the home, but through out the community. The State of New Hampshire, Division of Forest and Lands, has serious concerns about the plains area covering the southern half of the town. This area burnt over approximately 50 years ago in a ravaging fire. They feel that there is enough fuel on the floor of the forest and the type of foliage present that it may be time for it to burn again. This time taking considerably more than timber. Along with the State, all of the adjacent towns have joined together to educate the people living in this area about what can be done to help protect their homes and buildings from such a disaster. Please take a minute or two when you receive something in the mail or somebody contacts you in regards to this. Prevention takes a lot less time and little money.

If you or someone you know enjoys working all day, running out at night in all kinds of weather, attend meetings and train for a second or third profession for little pay and a whole lot of personal gratitude send them our way. Meetings are held every Thursday at 7:00 at the fire station. Positions open for all that are willing!

Please remember, ONLY WORKING smoke detectors save lives!

Craig H. Belcher, Chief



## REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The 1997 fire season was a safe period for wildland firefighters with no major injuries reported. The drought conditions experienced during the early summer months was a significant factor resulting in the total number of fires reported during the season.

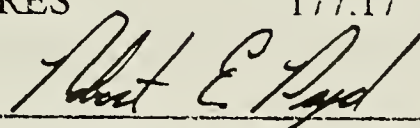
The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

### 1997 FIRE STATISTICS

(All Fires Reported thru December 23, 1997)

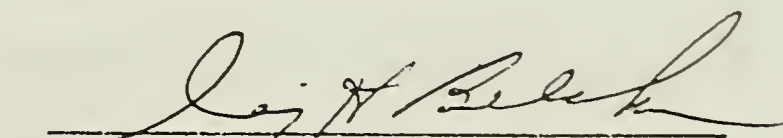
#### FIRES REPORTED BY COUNTY

Belknap	58
Carroll	96
Cheshire	63
Coos	29
Grafton	51
Hillsborough	145
Merrimack	148
Rockingham	54
Strafford	63
Sullivan	19
TOTAL FIRES	726
TOTAL ACRES	177.17

  
Forest Ranger

#### CAUSES OF FIRES REPORTED

Smoking	54
Debris Burning	261
Campfire	99
Power Line	33
Railroad	3
Equipment Use	23
Lightning	14
Children	60
OHRV	0
Miscellaneous	130
Incendiary	33
Fireworks	16

  
Forest Fire Warden

# MADISON RESCUE 1997

Where does time go? Robin asked for the year end report and I felt like we just submitted one!!

Our new Carroll County Communications system is working well. With three repeater towers in three different areas of the county, communications cover 100% of the area. We have no trouble reaching our dispatch center anywhere in the county.

Half of our members now are at the Advanced Life Support Level. Quite an accomplishment! Many hours of training, recertification, and continuing education go into all levels.

Med Star Ambulance company continues to offer quality ambulance service and now has several paramedics on their roster. They offered an EMT-I course this summer and fall which was attended and passed by two of our members.

The change to a "point system" this year worked well. Members of Fire and Rescue members receive 1 point for each meeting or call they go to and a point for each four hours of training. These points are added up at the end of the year, then divided into a pool of money to get the value of a point. Members are given an amount of money equal to the amount of points they earned multiplied by the value of the points. This seems to be an equitable way to recognize members.

A reminder that we have equipment available to borrow such as crutches, walkers, commodes, and a wheelchair thanks to donations of many residents. Please call the station, 367-4602, if you need any of these items.

We continually receive monetary donations from residents which we greatly appreciate. We put this money in a fund which helps to buy equipment and supplies.

We continue to enjoy and be committed to providing the best possible emergency care to the residents of Madison. Have a great 1998.

Becky Knowles, EMT-I, Captain  
Emily Beaulieu, EMT-I, Lieutenant  
Jim Coogan, EMT, Training Officer  
Cheryl Price, EMT-I, Secretary  
Paul Brosor, EMT-I  
Taffy Case, EMT-I  
Kathy Verity, EMT-I

Stever Ralston, Paramedic  
Sean Littlefield, EMT  
Jake Risch, EMT  
Michele Meisenbacher, EMT  
Dave Krause, EMT  
Michael Brooks, EMT



## PLANNING BOARD

The Planning Board continues to meet the first Wednesday of the month with occasional additional meetings as required by events and circumstances. The meetings are held in the Chick Room at the Town Library. They begin at 7 p.m. and are open to the public.

This past year the Board addressed fourteen applications. This represents a significant increase (over 50%) over the number addressed the previous year. Growth pressures on the Town are expected to continue. There were eight subdivision applications, four site plan reviews and 2 boundary line adjustments. All but one of the applications were approved. The largest project reviewed was for a 10 lot subdivision on Danforth Lane.

During the course of these reviews a number of interesting issues were raised particularly with respect to access, road standards and building on Class VI roads. A change in State statute, the infamous RSA 674.41, detailed the conditions under which permits could be issued for constructing buildings on streets and nullified part of the Madison Zoning Ordinance which allowed building permits to be issued for construction on back lots accessed by private rights of way. Despite some serious grouching by the Board over the issue, the voters approved changes in the Zoning Ordinance to bring it into line with the State statute.

This year's efforts at enacting zoning changes have been a little confusing but very lively. The ballot will include a minor change to the requirements for issuing building permits in the Village District of Eidelweiss and rezoning the International Paper lot on Route 41 to recognize the practical reality that it is a commercial lot. Currently, it is a nonconforming use in the rural residential district. More controversial, is the reappearance of the Planned Unit Development proposal. This seeks to authorize mixed use development on 50 acre parcels in all Districts. The Planning Board is divided on the issue but agreed to bring it before the voters.

Also on the ballot will be a petitioned article on telecommunication towers. It is not recommended by the Board. The petition came about largely as an effort by Rick Smith and Jay Buckley from the Village District of Eidelweiss. At their Annual Meeting in February the voters in Eidelweiss directed that a telecommunications plan be drawn up. During that process it became clear that it was an issue that the Town as a whole needed to address. Initial approaches to the Selectmen and the Planning Board on the issue did not generate much response and the petition was an attempt to force the Town to take a proactive approach on the zoning issues raised by the Telecommunications Act of 1996 before the telecommunications companies came stomping down Route 16 and littering the landscape with towers. There was a good turnout at the Public Hearing and townspeople made it very clear that while they want improved cellular communications they do not want tall towers. They proposed a moratorium on any new tower construction until there has been more time to study the issue and develop a better ordinance. In support of that sentiment, the Planning Board withdrew its own proposal, which sought to correct some of the deficiencies of the petitioned article. They also voted not to recommend the petitioned article. This was also supported by the lead signatures of the petitioned article. Work on developing a more acceptable ordinance has already begun and the Selectmen are studying how to enact a moratorium. It is possible that a special meeting will be held to vote on the new ordinance when it is ready.

The Master Plan is nearly ready for publication due mainly to Percy Hill and Beth Beyerle. For the first time, it will incorporate planning proposals for the School.

Newcomers to the Planning Board this past year were Kay Beggs and Ray Stineford. Jim Dumke was appointed an alternate and Bruce Brooks returned to the Board. The year also saw the departure of two long time stalwarts; Jim Shackford and Beth Beyerle. Jim is too busy and Beth has left the area. To them both, our thanks and appreciation for their many contributions to the community.

James Deaderick	-	Chairman
Brenda O'Brien	-	Vice Chairman
Steve Dudley		
Ray Stineford		
Kay Beggs		
Bruce Brooks		
Percy Hill	-	Selectmen's Rep
Jim Dumke	-	Alternate



## **REPORT OF THE HERITAGE COMMISSION**

The Heritage Commission came into existence by vote at the 1995 Madison Town Meeting under the provisions of RSA 39:3. It is presently unfunded and operates as a sub-section of the Madison Conservation Commission. Similar organizations may be found across the State. Their goals and purposes are to encourage communities to preserve historic areas, early buildings, original stonework, mill sites, woodlands and the like.

Our Commission works closely with the Madison Historical Society and other groups working for historical preservation. In 1997, the Commission strongly supported the Historical Society, the Pequawket Foundation, the Madison Garden Club, and a large number of Madison residents in the creation of a park at Madison Corner, using the half acre where a spur road ran from Route 113 to the East Madison Road. The Atkinson Cross Road park is now a public space with gardens, ornamental fencing and a wooden deck provided by Silver Lake hardware. This effort has focused public attention on an historical road and perhaps the last granite bridge in the township.

The Commission successfully assisted in discussions with the owners of a Kennett lot to leave uncut the ancient pine grove around the Cascades.

Restoration, preservation, planning for a growing population, while keeping historic areas of the Town reasonably intact, remain the goals of the Heritage Commission.

Respectfully submitted,

Raymond Stineford

## SILVER LAKE MONITORING PROGRAM

1997 was the fifteenth year of volunteer monitoring of the water quality of Silver Lake in cooperation with the Fresh Water Biology Department of the University of New Hampshire.

The water quality remains excellent, characteristic of a pristine New Hampshire lake. Unlike 1996 where the heavy spring runoff led to lower transparencies than normal, this years transparencies averaged 19.8 feet or 6 meters. Phosphorous, the limiting nutrient for plant growth, levels were measuring 0.5 to 3.5 parts per billion(ppb). This is well below the concentration of 10 ppb considered sufficient to cause an algal bloom. As in past years, the phosphorous levels were higher and the dissolved oxygen levels lower and than desired at the bottom at the North end between Big Island and the East shore. This has been found to be due to decaying plant material flushed into the lake and beaver activity in the stream feeding the marsh to West of the Forest brook inlet. This low oxygen level in the northeasterly segment of the lake likely restricts the cold water fish (trout and salmon) population to other portions of the lake.

The total alkalinity measured 3.0 milligrams per liter (mg/l) which is considered typical of a lake moderately vulnerable to acidification. This level of alkalinity is similar to the readings collected over past years and exhibits a stable trend over the past four years. The ph range of 6.6 to 6.9 units remains well within the tolerable range for most aquatic organisms.

Last year there were high readings of fecal bacteria levels at Memorial Beach on Route 113. We tested in May, July and August and found none or negligible levels of E. Coli, in spite of having a large goose population that liked this beach...PLEASE DON'T FEED THE GEESE OR DUCKS!

We have no reports of milfoil or zebra mussels in the lake. Everyone is again cautioned to inspect their boats and trailers carefully before launching into the lake. Nearby lakes (Ossipee and Winnepesaukee) have milfoil infestations. If your boat has been in New York, Vermont or Midwest states, particular care is necessary, including high pressure washing, to prevent the introduction of zebra mussels. Please do not bring bait bucket water from any other lakes into Silver Lake.

The State turned down the Town's request to allow a rise in the average Summer level of the lake by 0.2 feet (2.4 inches). They felt that this subject was debated sufficiently in 1990 and said there was insufficient evidence to warrant modifying the decision made at that time.

We invite all people interested in Silver Lake to attend our annual meeting to be held at the Town Hall the second Saturday in July (July 11, 1998) at 4:30 PM.

Respectfully submitted,

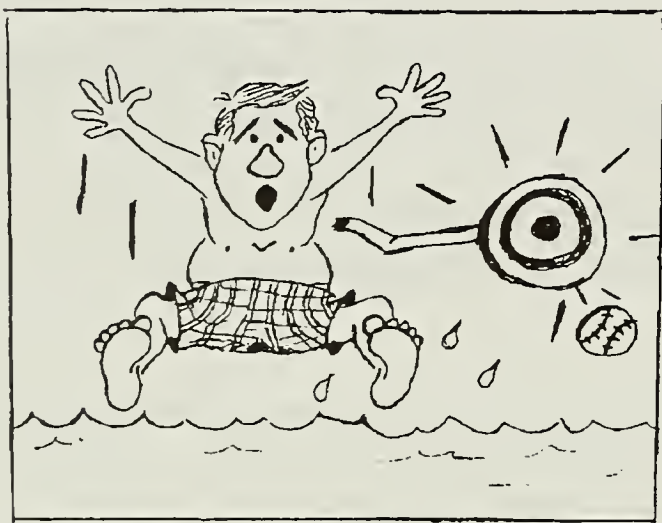
Bruce J. Gordon, President

## Madison Old Home Week - 1997 Report

Madison Old Home Week was a great success. The weather was wonderful and all events were well attended. One of our new events, the Dunk Tank, was lots of fun and all the dunkees were great sports. We were able to donate \$1000 to the New Ballfield Fund.

We wish to thank all the sponsors and volunteers for many hours of help, including the Fire Department, Police Department and the Road Crew.

Old Home Week 1998 will run August 1st through August 9th with the Bean Hole Supper on Sat. August 8th.



Thank you,  
Old Home Week Committee  
Paul Jean  
Chuck & Jane Lyman  
Nan Bartlett  
John Flanigan



# Madison Old Home Week 1997 Cash Report

Balance on hand 1/1/97	6332.03
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Income (including sales of shirts, hats, tickets, snack shack)

Interest	152.08
Sponsors	820.00
Community Fair	888.65
Dunk Tank	623.95
Horseshoe Tourn.	124.00
Magic Show	174.85
Square Dance	39.26
Chicken BBQ	1345.75
Ice Cream Smorg	277.76
Family Picnic	72.75
Variety Show	57.75
Beano	298.30
Road Race	110.00
Family Evening	302.68
Beanhole Supper	5142.75
Fireman's Muster	<u>122.50</u>
Total	10,553.03

Expenses

Magic Show	225.00
Purchase of Snack Shack	400.00
Beano License	25.00
Little Red Wagon	190.00
Taylor Rental	225.50
Hats and T-Shirts	1742.00
Tent	100.00
Wood	235.00
Entertainers	425.00
Food and Supplies	4590.73
Trophies/Prizes	651.08
Misc.	185.96
Donation - Ballfield Fund	<u>1000.00</u>
Total	9995.27

Cash on hand 12/1/97	6889.79
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# MADISON RECREATION DEPARTMENT REPORT - 1997

1997 was a year of change for the Madison Recreation Department. The Recreation Department Committee was reorganized in 1997 with the intent of it having the same status as other committees and boards in the town. Due to the increasing planning requirements, facilities usage, field usage and participation in recreational activities the selectmen recognized the need for a more formal committee organization. The new committee has met regularly on a monthly basis since April.

The committee is continuing to carry forward much of the previous business, programs and visions as well as identifying new opportunities. Fundraising for completion of the new multi-purpose field has been a major focus and to date has raised, in donations, just over \$20,000. The committee intends to put before the residents, at the 1998 town meeting, a warrant article that will allow for completion of the field.

The town continues to sponsor the summer swim program. This year the program was managed and instructed by Linda Germain, succeeding Nancy Boyer having given 10 years of dedicated service. A total of 35 swimmers completed the course and received their Red Cross certificates. The number of participants involved in soccer, basketball, flag football and The Summer Games continues to increase steadily and some activities bordering on overwhelming.

The Recreation Department is looking forward to a full range of activities in 1998. Director Brandon Knox and the department are working to implement a recreation program that will, hopefully, have an interest for everyone. In order to keep residents informed and up to date on activities, the department has been publishing a newsletter, posting information on the elementary school billboard and in the Friday newsletter.

Volunteers are the core of the Recreation Department. Any one having skills or talents and interested in teaching arts / crafts, dance, etc. please contact our Recreation director. Coaches, Referees and Umpires are always needed. On behalf of the Recreation Committee and the Selectmen a sincere thanks to everyone that volunteered their time and energy to make 1997 a remarkably successful year.

Respectfully Submitted,

Russell F. Dowd  
Chairman

Committed To Safety  
Education Is Basic To The Program  
Volunteers Are The Core Of The Program



# REPORT OF TRUST FUNDS OF THE TOWN OF MADISON ON DECEMBER 31, 1997

Date Created	NAME OF TRUST FUNDS List first three trusts invested in a common trust fund	Purpose of Trust Fund	How INVESTED	Orig'l Bal.	PRINCIPAL					INCOME			TOTAL Principal & Income	
					Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Withdrawals	Proceeds From Sales or Maturities	Balance End Year	Balance Beginning Year	Earned During Year		Expended During Year
1994	Multi Purpose Field	Rec Field	MAD02	21,580.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$815.77	\$44.16	\$0.00	\$859.93
1994	Road Construction	Road Construction	MAD03	53,951.84	\$170,000.00	\$100,000.00	\$0.00	\$120,000.00	\$0.00	\$150,000.00	\$6,449.95	\$8,233.70	\$0.00	\$14,683.65
1987	Highway Department	Backhoe	MAD04	10,790.27	\$10,000.00	\$0.00	\$0.00		\$0.00	\$10,000.00	\$1,289.88	\$615.63	\$0.00	\$1,905.51
1987	Highway Department	Highway	MAD05	21,580.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$635.67	\$34.42	\$0.00	\$670.09
1980	Tax Evaluation	Tax Evaluation	MAD06	389.63	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$406.97	\$22.19	\$0.00	\$429.16
1994	Highway Department	Heavy Equipment	MAD07	14,929.62	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$767.62	\$51.97	\$0.00	\$819.59
1994	Highway Department	Heavy Equipment	MAD08	15,060.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$443.28	\$24.00	\$0.00	\$467.28
1995	Department	Police Cruiser	MAD09	10,040.03	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$8,000.00	\$346.11	\$22.10	\$0.00	\$368.21
1992	Eideweiss	Trust Fund	MAD10	7,626.90	\$26,254.22	\$0.00	\$0.00		\$0.00	\$26,254.22	\$2,150.32	\$1,549.05	\$0.00	\$3,699.37
1994	Eideweiss	Land Aquis.	MAD11	5,294.23	\$6,000.00	\$1,000.00	\$0.00	\$1,097.00	\$0.00	\$5,903.00	\$580.49	\$380.04	\$0.00	\$960.53
1988	Transfer Station	Transfer Station	MAD12	5,831.30	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$5,994.02	\$326.89	\$0.00	\$6,320.91
1988	School District	School Bus Fund	MAD13	0.00	\$25,518.50	\$0.00	\$0.00	\$0.00	\$0.00	\$25,518.50	\$810.89	\$1,435.89	\$0.00	\$2,246.78
1934	Gould Town Poor	Town Poor	MAD14	1,000.00	\$1,000.00	\$0.00	\$0.00		\$0.00	\$1,000.00	\$3,188.95	\$227.16	\$0.00	\$3,416.11
1996	Transfer station Loader	Transfer station Loader	MAD15	0.00	\$10,000.00	\$0.00	\$0.00		\$0.00	\$10,000.00	\$0.00	\$545.48	\$0.00	\$10,545.48
1996	Fire Truck	Fire Truck	MAD16	0.00	\$24,177.00	\$25,000.00	\$0.00		\$0.00	\$49,177.00	\$0.00	\$1,329.20	\$0.00	\$50,506.20
1996	Old Home Week - 2000h	Old Home Week - 2000	MAD17	0.00	\$2,000.00	\$2,000.00	\$0.00		\$0.00	\$4,000.00	\$0.00	\$109.93	\$0.00	\$4,109.93
1995	Eideweiss	General	MAD18	0.00	\$10,000.00	\$20,000.00	\$0.00	\$20,338.00	\$0.00	\$9,662.00	\$562.13	\$1,018.80	\$0.00	\$11,242.93
1997	Eideweiss Rd Paving	General	MAD19	0.00	\$0.00	\$35,000.00	\$0.00	\$30,000.00	\$0.00	\$5,000.00	\$0.00	\$601.40	\$0.00	\$5,601.40
1997	Eideweiss Office Equip	General	MAD20	0.00	\$0.00	\$5,000.00	\$0.00	\$943.00	\$0.00	\$4,057.00	\$0.00	\$139.31	\$0.00	\$4,196.31
1997	Town Office Building	General	MAD21	0.00	\$0.00	\$35,000.00	\$0.00		\$0.00	\$35,000.00	\$0.00	\$14.58	\$0.00	\$35,014.58
1989	Gilman Lyman Cemetery (7)		MAD01	550.00	\$550.00	\$0.00	\$0.00		\$0.00	\$550.00	\$161.28	\$39.51	\$0.00	\$750.79
1989	Gilman Lyman Cemetery (12)		MAD01	0.00	\$200.00	\$0.00	\$0.00		\$0.00	\$200.00	\$5.02	\$11.40	\$0.00	\$216.42
1991	East Granville Scholarship		MAD01	8,768.98	\$8,768.98	\$0.00	\$0.00		\$0.00	\$8,768.98	\$494.13	\$504.13	\$200.00	\$9,567.24
1991	Gilman Cemetery Fund (38)		MAD01	6,221.69	\$6,221.69	\$0.00	\$0.00		\$0.00	\$6,221.69	\$4,836.13	\$473.12	\$2,537.40	\$8,093.54
1976	Warre/Nickerson Library		MAD01	1,000.00	\$1,000.00	\$0.00	\$0.00		\$0.00	\$1,000.00	\$1,472.51	\$136.96	\$0.00	\$2,609.47
1934	Gould Library Fund		MAD01	500.00	\$500.00	\$0.00	\$0.00		\$0.00	\$500.00	\$433.95	\$40.02	\$452.20	\$521.77
1979	Smith/Drew Cemetery Fund		MAD01	500.00	\$500.00	\$0.00	\$0.00		\$0.00	\$500.00	\$370.65	\$48.08	\$0.00	\$518.73
1983	Emmel Fund -Cemetery		MAD01	0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$804.73	\$73.84	\$0.00	\$1,378.57
1985	George Chick -Cemetery		MAD01	0.00	\$3,000.00	\$0.00	\$0.00		\$0.00	\$3,000.00	\$2,571.27	\$297.53	\$0.00	\$5,868.80
1983	Arnold/Stacy -Cemetery		MAD01	0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,280.88	\$121.80	\$0.00	\$2,402.68
1971	Warren/Nickerson-Cemetery		MAD01	0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$1,778.12	\$181.99	\$760.35	\$3,199.76
1970	Sidney -Cemetery		MAD01	0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$236.40	\$66.02	\$0.00	\$1,302.42
1920	Burke Fund -Cemetery		MAD01	0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$236.40	\$66.02	\$0.00	\$1,302.42
1935	Gilman/Brown Fund -Cemetery		MAD01	0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$236.40	\$66.02	\$0.00	\$1,302.42
1978	M Martin -Cemetery		MAD01	0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$236.40	\$66.02	\$0.00	\$1,302.42
TOTAL				\$185,616.15	\$113,190.39	\$256,000.00	\$0.00	\$172,378.00	\$0.00	\$396,812.39	\$39,596.32	\$18,918.34	\$3,919.95	\$451,377.10
Prepared: 1/22/98														\$451,377.10
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on December 31, 19<sup>97</sup>

(June 30, 19\_\_\_\_)

MS-9

MADISON SCHOOL DISTRICT

SCHOOL BOARD

Cheryl Littlefield, Chairperson	Term Expires 1999
Edward Engler	Term Expires 1999
Barbara Hoyt	Term Expires 1998
Martha Risch	Term Expires 1998
Holly Maudsley	Term Expires 2000

MODERATOR

George Epstein

TREASURER

Ruth Ham

CLERK

Marcy McKnight

AUDITORS

Plodzik & Sanderson Professional Association

SCHOOL ADMINISTRATIVE UNIT #13 STAFF

Brian A. Beeler, Superintendent  
Frank Sherburne, Director of Special Services  
Joanne Mooers, Finance Manager  
Patricia Mollica, Executive Secretary  
Carol Stansell, Part-time Secretary

MADISON SCHOOL DISTRICT WARRANT

STATE OF NEW HAMPSHIRE

To the Inhabitants of the School District in the Town of Madison, County of Carroll, State of New Hampshire, qualified to vote on District affairs:

You are hereby notified to meet in the Madison Elementary School in said District on Saturday, the 7th day of March, 1998, at 9:00 in the morning to act upon the following subjects:

ARTICLE 1: To see if the School District will vote to raise and appropriate the sum of twenty-five thousand dollars (\$25,000.00) to be added to the School District Bus Capital Reserve Fund previously establish. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

ARTICLE 2: To see if the School District will vote to raise and appropriate the sum of twelve thousand dollars (\$12,000.00) to develop plans for the renovation and/or expansion of Madison Elementary School, said plans too include space for a kindergarten classroom. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation)

ARTICLE 3: To see if the School District will vote to raise and appropriate the sum of Seven Thousand Dollars (\$7,000.00) to purchase eight personal computers for Madison Elementary School. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation)

ARTICLE 4: To see what sum of money the School District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, other than negotiated increases in salaries and benefits payable to employees, and for the payment of statutory obligations of the District. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation)

ARTICLE 5: Shall the Madison School District adopt the provision of RSA 194-B, implementing an open enrollment school program for grades 7-12, and shall no more than 30% of the district's current pupil enrollment, grades 7-12 be eligible for tuition to attend open enrollment schools. (The School Board recommends. The Budget Committee recommends.)



ARTICLE 6: Non binding Warrant to determine the wishes of the voters. Shall the Madison School District continue to maintain the "One Room Schoolhouse" located next to the Madison Elementary School.

ARTICLE 7: To transact any other business that may legally come before this meeting.

Given under our hand, this \_\_\_\_ day of February, 1998.

Cheryl Littlefield  
Edward Engler  
Barbara Hoyt  
Martha Risch  
Holly Maudsley

Madison School Board

MADISON SCHOOL DISTRICT WARRANT

Election of Officers

To the Inhabitants of the School District in the Town of Madison, County of Carroll, State of New Hampshire, qualified to vote on District affairs:

You are hereby notified to meet in the Madison Fire Station in said district on Tuesday, the 10th day of March, 1998 to vote for district officers. Polls will be open for this purpose at 9:00 A.M. and will not close before 7:00 P.M.

ARTICLE 1. To elect a Moderator for the ensuing year.

ARTICLE 2. To elect a Clerk for the ensuing year.

ARTICLE 3. To elect two members of the School Board for the ensuing three years.

ARTICLE 4. To elect a Treasurer for the ensuing year.

Given under our hands, this \_\_\_\_ day of February, 1998.

Cheryl Littlefield  
Edward Engler  
Barbara Hoyt  
Martha Risch  
Holly Maudsley

Madison School Board

## School District of Madison

The inhabitants of the School District in the Town of Madison, County of Carroll and State of New Hampshire, qualified to vote upon District affairs met at the Madison Elementary School on the twenty-second day of March, 1997 at 9:00 am. Mr. Ken Norton witnessed that the ballot box was empty. Moderator Epstein called the meeting to order at 9:05 am. Budget Committee members were introduced by Marsha Shackford, and School Board members and representatives were introduced by Cheryl Littlefield. Cheryl Littlefield thanked outgoing School Board member Joan Lanoie for her years of contribution and read a letter and presented a gift of thanks from Executive Counselor Raymond Burton.

Moderator Epstein asked for a motion to waive the reading of the entire Warrant. The motion was made and seconded and passed on a show of hands.

ARTICLE I: To see if the Madison School District will vote to approve the cost item included in the collective bargaining agreement reached between the Madison School Board and the Madison Employee's Association, which calls for the following increases in salaries and benefits (excluding health and dental insurance):

<u>Year</u>	<u>Amount</u>
1997-1998	\$44,980.00
1998-1999	\$35,251.00

And further to raise and appropriate the sum of Forty Four Thousand, Nine Hundred and Eighty Dollars (\$44,980.00) for the 1997-1998 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

The article was moved by Ed Engler and seconded by Cheryl Littlefield.

Mr. Engler spoke to the Article and outlined the main highlights of the agreement. He very clearly warned the voters that the contract of which he spoke is a two year obligation. If it is passed, next year the voters would have no choice but to raise and appropriate the \$35,251.00 for the 1998-1999 school year. Mr. Engler felt this is a win/win contract as the teachers deserve and need a new salary structure and the School District gets cost containment on Health and Dental insurance costs.

Moderator Epstein pointed out the importance of noting this is a two year contract and a two year commitment.

Article I passed on a show of hands.

### ARTICLE I \$44,980.00

ARTICLE II: To see if the School District will vote to raise and appropriate the sum of Forty Eight Thousand Dollars (\$48,000.00) to purchase a 71 passenger school bus, said sum to come from general taxation. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

The article was moved by Cheryl Littlefield and seconded by Phil Renner.



Cheryl Littlefield explained that the current spare bus would be sold and the next oldest bus, which cost several thousand dollars in repairs this year, would be retired to spare bus status. She also pointed out that if this article is passed, Article III could be passed over.

Article II was passed on a show of hands.

#### ARTICLE II \$48,000.00

ARTICLE III: To see if the School District will raise and appropriate the sum of Twenty Five Thousand Dollars (\$25,000.00) to be added to the School District Bus Capital Reserve Fund previously established, said sum to come from general taxation. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

Cheryl Littlefield moved that Article III be passed over. The motion was seconded and passed on a show of hands.

ARTICLE IV: To see if the School District will vote to raise and appropriate the sum of Twenty Five Thousand Dollars (\$25,000.00) to renovate the second floor of the old office and classroom building to create an additional classroom or support service rooms, purchase additional furniture and equipment for the additional classroom or support service rooms, said sum to come from general taxation. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

The article was moved by Cheryl Littlefield and seconded by Barbara Hoyt.

Cheryl Littlefield discussed the School Board's desire to move the third grade out of the custodial closet, in which they are currently housed, to the proposed classroom which has better ventilation and more space. The custodial closet would be used as a computer lab which will enable the computers to be moved out of the hallway. The proposed classroom will use space that is currently used for storage and lavatory facilities.

Article IV was passed on a show of hands.

#### ARTICLE IV \$25,000.00

ARTICLE V: To see if the School District will vote to raise and appropriate the sum of Twenty Five Thousand Dollars (\$25,000.00) to purchase and install computer hardware, printers, scanners and software for Madison Elementary School, said sum to come from general taxation. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

The article was moved by Marty Risch and seconded by Jim Deaderick.

Marty Risch said the focus of this project was to put computers in the grades four, five and six classrooms. The objective is to integrate technology in the classroom curriculum. The computers would be DOS Pentium PC's.

Jim Deaderick generously allowed that he would be willing to help the School gain internet access through his lines if there was enthusiasm for the project. He also wondered if the proposed DOS platform was the best choice over Macintosh.

Mr. Deaderick made a motion to amend the article to read:

To see if the School District will vote to raise and appropriate the sum of Twenty Five Thousand Dollars (\$25,000.00) to purchase and install Macintosh platform computer hardware, printers, scanners and software for Madison Elementary School, said sum to come from general taxation.

The motion to amend the article was seconded by Todd Milliken.

After discussion of everybody's platform of choice, the amendment was defeated on a show of hands.

Article V was passed on a show of hands.

#### ARTICLE V \$25,000.00

ARTICLE VI: To see if the district will vote pursuant to RSA 195:18-I(a) to establish a regional/cooperative school district planning committee of three qualified voters, of whom at least one shall be a member of the School Board, and to direct the Moderator to appoint the three members to serve on that committee, or to take any other action related hereto, and raise and appropriate the sum of Three Thousand Dollars (\$3,000.00) for the expenses of the committee. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

The article was moved by Ed Engler and seconded by Cheryl Littlefield.

Mr. Engler presented the explanation that there is dissatisfaction with the current AREA agreement with Conway by which Madison students are tuitioned to Kennett High School and alternatives should be investigated with other districts.

Bob King moved to amend the article by adding the following sentence:

'Such funds as are raised and appropriated hereunder shall be released for payment of planning expenses only by approval of the Madison School Board and no substantial amount shall be released until the cooperative planning board has first held public hearings and obtained concurrence in a proposed governance structure and cost apportionment formula from the School Boards of all participating districts.'

In a lengthy script, Mr. King explained his amendment to the voters.

Amendment defeated on a show of hands.

Mr. King then moved to amend the article by adding the following sentences:

'Any planning committee established hereunder shall serve with one or more planning committees from other school districts to comprise a cooperative school district planning board with powers and duties set forth as in RSA 195:18. Such planning committee is hereby instructed that the only cost apportionment formula acceptable to this legislative body is one based solely on equalized valuation.'

Amendment defeated on a show of hands.

Article VI passed on a show of hands.

#### ARTICLE VI \$3,000.00

ARTICLE VII: To see what sum of money the school District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, other than negotiated increases in salaries and benefits payable to employees, and for the payment of statutory obligations of the District. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

Article VII was moved with the amount of \$2,756,422.00 by Ed Engler and seconded by Cheryl Littlefield.

There was little discussion regarding this amount. John Crightner asked the School Board to provide for each major item the breakdown of how many units of each are bought in the future so the figures are more meaningful.

Article VII passed on a show of hands.

ARTICLE VII \$2,756,422.00

ARTICLE VIII: To transact any other business that may legally come before this meeting.

Jim Deaderick requested of the Principal that the school provide six students to work at town and school meetings to set up and operate the sound equipment.

The meeting adjourned at 12:35 pm.

Respectfully submitted,

*Maria Smith*



## Superintendent's Report

By the time we meet at the School District meeting I will be entering my eighth month in the district. It has been an exciting experience for me and I look forward to the time ahead. Let me use this time to relay to you my observations about your school district based on my short tenure here. First, the district is truly fortunate to have such a strong group of committed members on its School Board. These people work very hard on behalf of your children. I am impressed with the thoroughness of their preparation for addressing the complex issues before them. They remain knowledgeable about your schools and education in New Hampshire. In addition to the School Board, your school is lead by an excellent Principal. Her knowledge of teaching and curriculum impresses me at every meeting. Her leadership within the school is clearly evident as she works with her staff to provide the best education possible to your children. Most important is the skill and dedication of the classroom teachers. Without these people there would be no learning taking place within the classroom. Your teachers remain committed to the students in their classrooms. Their expectations and standards are high for all students and they strive to provide the most meaningful instruction to your children. In addition to these people, who we all associate with student learning, is the support staff. This group consists of our school secretaries, building custodians, lunchroom personnel, and our bus drivers. Each of these people make major contributions to the students school experience. Without these people we would not be able to provide the high quality service to your children that you are accustomed to.

Last year the school district was involved in the development of a strategic plan as well as a district educational improvement plan (DEIP). These plans were developed to help guide the decision makers of the district as they continue to meet the needs of the students and the community. Each of these plans address the goals of developing high academic standards for each grade level in each instructional area, developing a means of assessing student progress in each instructional area, and aligning our curriculum with the New Hampshire State Frameworks. This year the focus has been on the Language Arts Curriculum. Under the leadership of Pat Durgin and Gwen Poirier, teaching staff from each of the School District's have examined, reviewed, researched, and refined our Language Arts Curriculum. The end product has been a curriculum that is aligned with the New Hampshire State Frameworks, that is grade specific, and performance based. This revised curriculum clearly identifies what we expect a student to know, in each grade level, in Language Arts. Our next task will be to develop assessment standards in this curriculum area that will supplement what is currently done in the classroom. The new curriculum is available for your review at the school or at the SAU office.

While we continue to focus our efforts on local school improvement issues a watchful eye is kept on State and National Educational developments. Certainly the recent New Hampshire Supreme Court decision on the funding of education will have far reaching effects. We will remain vigilant in our review of pending legislation, the Governor's Plan, and any constitutional amendments that come out of Concord. In every case the School Board and I will make sure that the decision makers know how it effects our schools and communities. In the end I expect that we will see significant changes in how the state funds it's schools. I encourage each and everyone of you to get involved in discussions about this court ruling. Share with your legislators, School Board members, and school administration, your thoughts on the educational funding formula(s) and on

the definition of “Adequate” education. Your thoughts will be greatly appreciated.

Finally, as we continue to assess the needs of the school districts, we will remain focused on the needs of the children. Our schools will strive to provide them with the knowledge and skills necessary to live a productive and rewarding life.

Brian A. Beeler  
Superintendent of Schools



## PRINCIPAL'S REPORT

Welcome to the 1997-98 school year! A new school year always presents new opportunities and challenge. It is also a time to reflect and set new goals.

Following is a list of enrollment figures as of 1/28/98:

K - 23	3 - 36
1 - 34	4 - 38
2 - 29	5 - 35
	6 - 28

Curriculum development is now complete in all subject areas and currently being implemented. Curriculum revision will be an on-going priority to ensure that Madison students receive the highest quality education. All curriculum is aligned to the N.H. Curriculum Frameworks. Assessment continues to be developed and aligned with curriculum. The development of the Student Profile System last year continues to provide credible evidence of academic growth and valuable information to students, staff and families.

We have made great strides in providing computers and computer access to our students this year. Funds made available through the district budget and the Title VI Federal Grant money have made additional equipment available to us. With the purchase of six PC Desktop computers, students in grades four, five, and six have daily access to valuable instructional programs. Students are also using traditional applications such as word processing and desktop publishing. In addition to classroom computers, all students are scheduled for instruction in the Computer Lab weekly. The vast resources of internet access will greatly broaden the opportunities for our students. Evaluation of our technology plan and program will be on-going based not on quantity but rather on the impact on student achievement.

We are currently running an After-School Program in which many of our students participate. Programs run for six week sessions in the Fall and again in the Spring. Programs include Spanish, Cooking, Read\*Write\*Now, Cooperative Games and Computer Animation. Spanish Club has continued to meet beyond the six week session . A program called Homework Helpers is available to students every week throughout the year. If you are interested in becoming a Homework Helper or have ideas for after School Programs, please let us know.

We can be proud of what we have to offer at Madison Elementary! The school is a reflection of a dedicated staff and a supportive community. Together we can provide the best instructional programs for our children. As we move through the school year I encourage you to visit our school and observe firsthand the opportunities available to our students. We encourage your participation and involvement as we continue to strive for academic excellence at Madison Elementary.

Patricia Durgin  
Principal



MADISON SCHOOL DISTRICT

REPORT OF SCHOOL DISTRICT TREASURER  
Fiscal Year July 1, 1996 to June 30, 1997

Cash on Hand July 1, 1996 (Treasurer's Bank Balance)		\$222,595.89
Received From Selectmen:		
Current Appropriation	\$2,416,425.00	
Revenue From State Sources	128,092.12	
Received From Capital Reserve Fund (Bus)	26,504.77	
Received From All Other Sources	16,346.24	
Received From School Lunch Sales	37,824.83	
	<hr/>	
Total Receipts		2,625,192.96
		<hr/>
Total Amount Available For Fiscal Year		2,847,788.85
Less School Board Orders Paid		2,687,572.26
		<hr/>
Balance on Hand June 30, 1997 (Treasurer's Bank Balance)		\$160,216.59

August 25, 1997

Ruth Ham  
District Treasurer

MADISON SCHOOL DISTRICT  
Balance Sheet  
June 30, 1997

<u>ASSETS:</u>	<u>ACCT. NO.</u>	<u>GENERAL ACCOUNT</u>
Cash	100	\$160,216.59
Petty Cash	110	113.86
Interfund Receivables	130	7,410.80
Intergovernmental Receivables	140	11,789.12
<b>TOTAL ASSETS:</b>		<b>\$179,530.37</b>

LIABILITIES AND FUND EQUITY:

Intergovernmental Payables	410	\$ 20,152.60
Unreserved Fund Balance	770	159,377.77
<b>TOTAL LIABILITIES AND FUND EQUITY</b>		<b>\$179,530.37</b>

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STATEMENT OF REVENUES  
For the Fiscal Year Ended June 30, 1997

	<u>ACCT. NO.</u>	<u>GENERAL ACCOUNT</u>
<u>REVENUE FROM LOCAL SOURCES</u>		
Taxes:		
Current Appropriation	1121	\$ 2,416,425.00
Tuition	1312	506.80
Transportation	1412	4,395.50
Earnings on Investments	1500	1,057.31
Other Local Revenue	1990	205.00
<b>TOTAL LOCAL REVENUE</b>		<b>\$ 2,422,589.61</b>
<u>REVENUE FROM STATE SOURCES:</u>		
School Building Aid	3210	30,000.00
Catastrophic Aid	3240	50,349.01
Kindergarten Aid	3290	17,500.00
Medicaid	3291	883.59
<b>TOTAL REVENUE FROM STATE SOURCES</b>		<b>\$ 98,732.60</b>
<u>REVENUE FROM OTHER SOURCES:</u>		
Transfer from Capital Reserve	5250	26,504.77
<b>TOTAL FROM OTHER SOURCES</b>		<b>26,504.77</b>
<b>TOTAL REVENUE</b>		<b>\$ 2,547,826.98</b>

MADISON SCHOOL DISTRICT  
Food Service Fund  
Statement of Revenues, Expenditures and  
Changes in Fund Balance For Fiscal Year  
Ended June 30, 1997

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REVENUES

Intergovernmental

Federal Lunch/Reimbursement	24,859.00
State Reimbursement	1,632.00

Charges For Services

Lunch and Milk Sales	<u>37,823.75</u>
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TOTAL REVENUES	\$64,314.75
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Expenditures

Current

Business

Salaries and Benefits	32,611.54
Food and Expendables	28,544.88

TOTAL EXPENDITURES	\$61,156.42
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<u>Fund Balance - July 1, 1996</u>	<u>-3,514.91</u>
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<u>Fund Balance - June 30, 1997</u>	<u>- 356.58</u>
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# PLODZIK & SANDERSON

*Professional Association/Accountants & Auditors*

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

## *INDEPENDENT AUDITOR'S REPORT*

To the Members of the School Board  
Madison School District  
Madison, New Hampshire

We have audited the accompanying general purpose financial statements of the Madison School District as of and for the year ended June 30, 1997 as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Madison School District has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Madison School District, as of June 30, 1997, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of Madison School District taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Madison School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

*Plodzik & Sanderson  
Professional Association*

August 28, 1997

# PLODZIK & SANDERSON

*Professional Association/Accountants & Auditors*

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

## *INDEPENDENT AUDITOR'S REPORT*

To the Members of the  
School Administrative Unit Board  
School Administrative Unit No. 13  
Tamworth, New Hampshire

We have audited the accompanying general purpose financial statements of the School Administrative Unit No. 13 as of and for the year ended June 30, 1997 as listed in the table of contents. These general purpose financial statements are the responsibility of the School Administrative Unit's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the School Administrative Unit No. 13 has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the School Administrative Unit No. 13, as of June 30, 1997, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of School Administrative Unit No. 13 taken as a whole. The individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the School Administrative Unit No. 13. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

*Plodzik & Sanderson  
Professional Association*

September 15, 1997



## BUDGET COMMITTEE REPORT

The Budget Committee recommends the School Board's proposed 1998-99 operating budget of \$2,853,640, a 1.9% increase. The budget includes the second year of appropriations for salary increases as negotiated in 1997 and voted at the annual district meeting.

Although premiums rose drastically in 1997, appreciable savings to the Town have already resulted from the school employees' acceptance of the cap on health and dental insurance.

The Budget Committee also recommends the proposed warrant articles as presented on January 26, 1998: \$25,000 to be added to the School District Bus Capital Reserve Fund; \$12,000 to hire an architect to develop plans for expansion of Madison Elementary School (we would like the Kindergarten to be moved back on campus); and \$7,000 to upgrade the computer lab.

Significant surpluses in the last two years have resulted from overestimating tuition costs for junior high and high school students at Kennett. This seemed the safest thing to do since it is difficult to predict the number of students who will attend and the cost per student. However, the School Board hopes to track tuition expense more accurately in order to create a tighter budget. If they are successful, we cannot expect a significant overage in fiscal year 1998-99 to help reduce taxes.

Respectfully submitted,

Carol Batchelder, Chairman  
Gary Gaschott  
Stephen Halloran, Alternate  
Earl Mayhofer, Alternate  
Fay Melendy  
Arnold Patriani  
Marcia Shackford



## MADISON SCHOOL DISTRICT

## BUDGET SUMMARY

	Adopted Budget 1997-98	Proposed Budget 1998-99
Regular Education	679,541.65	657,472.00
Tuition	1,063,700.00	1,097,130.00
Special Education	311,790.76	301,508.00
ESL Education	0	10,306.00
Co-Curricular	600.00	600.00
Guidance Services	17,240.05	18,172.00
Health Services	21,952.05	29,854.00
Psychological Services	21,780.00	25,598.00
Speech Services	36,145.72	37,114.00
Improvement of Instruction	9,600.00	10,200.00
Educational Media	13,813.08	16,441.00
School Board Services	17,009.00	21,125.00
Office of Superintendent	98,197.00	98,987.00
Office of Principal	89,574.26	94,848.00
Operation & Main. of Plant	139,666.73	137,531.00
Pupil Transportation	165,906.68	114,888.00
Debt Service	116,660.00	109,860.00
Food Service	71,225.41	72,006.00
Capital Reserve	0	0
Cooperative Study	3,000.00	0
Renovations	25,000.00	0
<b>TOTAL</b>	<b>2,902,402.39</b>	<b>2,853,640.00</b>

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1100-110-011 ART TEACHER SALARY	28260.00	17160.00	17680.00	6724.60	15373.00	-2367.00
	1997-1998 BUDGET	1997-1998 ACTUAL	1998-1999 BUDGET			
ART TEACHER 3 DAYS	17160.00	0	0			
C.A. 1 DAY PER WEEK	0	5954.00	6184.60			
L.M. 2 DAYS PER WEEK	0	8840.00	9187.60			
	-----	-----	-----			
	17160.00	14794.00	15,372.20			
01-1100-110-067 MUSIC TEACHER SALARY	10880.00	10880.00	11396.00	4383.10	11850.00	454.00
	1997-1998 BUDGETED	1997-1998 ACTUAL	1998-1999 BUDGET			
L.W. MUSIC TEACHER 2 DAYS PER WEEK	10880.00	11396.00	11850.00			
01-1100-110-069 PHYSICAL EDUC TEACHER SALARY	20320.00	17780.00	18715.00	5598.63	13622.00	-5093.00
	1997-1998 BUDGETED	1997-1998 ACTUAL	1998-1999 BUDGETED			
B. SMITH 2 DAYS	17780.00	10626.00	0			
K. WELLINGHURST 1 DAY	0.00	4367.20	13622.00			
	-----	-----	-----			
TOTALS	17780.00	14993.20	13622.00			
SAVINGS DUE TO ONE TEACHER'S RESIGNATION						
01-1100-110-077 TEACHER SALARIES	402400.00	403800.00	446834.50	174626.40	448053.00	1218.50
	1997-1998 BUDGETED	1997-1998 ACTUAL	1998-1999 BUDGETED			
M. BARBOUR	27200	28491 +620	30,176 +660			
N. BOYER	24400	25620	26,627			
J. BROSNAN	23000	23861 +170+200	25,272 +180			
R. CHASE	31400	33428	34,743			
K. COYLE	33400	35546	36,924			
M. DOHERTY	27000	28183	29,297			
F. EATON	30400	31706	32,926			
L. GRUCEL	31800	33505	34,804			
B. KNOX	25600	26856	27,922			
D. MCKINNEY	33000	34431 +1040	35,785 +1100			
		+1200	+1200			
B. O'BRIEN	32200	34431 +1040	35,785 +1100			
D. RUSSELL	2300	24205 +620	25,143 +660			
V. SANBORN	31200	33029	34,341			
N. SPAULDING	30000	31510 +620 +200	32,748 +660			
ESL	0	12288	0			
	-----	-----	-----			
	403600	442800	448053			

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1100-110-078 AIDES/TUTORS SALARIES EJ \$7.85 PER HR X 6 HRS PER DAY X 190 DAYS TRANS FROM 01-1200-110-079	0.00	0.00	0.00	0.00	8949.00	8949.00
01-1100-120-076 SUBSTITUTE TEACHER SALARIES THIS AMOUNT IS BASED ON PREVIOUS EXPENDITURES	9300.00	10800.64	9300.00	8989.83	11000.00	1700.00
01-1100-211-039 HEALTH INSURANCE	60084.00	51363.15	60590.00	37106.44	54900.00	-5690.00
	1997-1998 BUDGETED	1997-1998 ACTUAL	1998-1999 BUDGETED			
C.ADELMAN	3120	0	0			
L.MIDDLEHAUFF	0	0	0			
L. WALKER	0	0	0			
K. WELLINGHURST	0	0	0			
M. BARBOUR	2100	2100	2200			
N. BOYER	5200	5200	5200			
J. BRONSNAN	4350	4350	4600			
R. CHASE	5200	5200	5500			
K. COYLE	5200	5200	5500			
M. DOHERTY	5200	5200	5500			
F. EATON	5200	5200	5500			
L. GRUCEL	5200	5200	5500			
B. KNOX	5200	5200	5500			
D. MCKINNEY	0	0	0			
B. O'BRIEN	0	0	0			
D. RUSSELL	2100	2100	2200			
V. SANBORN	5200	5200	5500			
N. SPAULDING	2100	2100	2200			
B. SMITH	3045	0	0			
----	----	----	----			
	58415	52250	54900			
01-1100-212-039 DENTAL INSURANCE	6009.00	6047.48	416.00	0.00	442.00	26.00
	1997-98 BUDGETED	1997-98 ACTUAL	1998-99 BUDGETED			
D. MCKINNEY	208	208	221			
B. O'BRIEN	208	208	221			
---	---	---	---			
TOTALS	416	416	442			
01-1100-214-044 WORKMENS COMPENSATION	3570.43	0.00	3873.26	0.00	2000.00	-1873.26
	1997-98 BUDGETED	1997-98 ACTUAL	1998-99 BUDGETED			
	3487	3487	2000			

RATE BASED ON ESTIMATE FROM TOWN OF MADISON



## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1100-222-042 TEACHER RETIREMENT	9778.32	9632.24	12388.99	4886.34	13675.00	1286.01
1994-1995 RATE = .0196						
1995-1996 RATE = .0243						
1996-1997 RATE = .0243						
1997-1998 RATE = .03052						
1998-1999 RATE = .03052						
AMOUNT BUDGET 1997-1998 FOR DISTRICT MEETING 11624.00						
AFTER DISTRICT MEETING 12388.99						
01-1100-230-038 FICA	35883.64	35046.85	38237.90	15888.52	38927.00	689.10
1995-1996 RATE = .0765						
1996-1997 RATE = .0765						
1997-1998 RATE = .0765						
1998-1999 RATE = .0765						
AMOUNT BUDGETED 1997-1998 FOR DISTRICT MEETING 35092.00						
AFTER DISTRICT MEETING 38237.90						
01-1100-260-043 UNEMPLOYMENT COMPENSATION	612.00	668.00	800.00	776.00	648.00	-152.00
1994-1995 = \$ 40.00 PER FIRST 8,000 OF SALARY						
1995-1996 = 36.00 PER FIRST 8,000 OF SALARY						
1996-1997 = 36.00 PER FIRST 8,000 OF SALARY						
1997-1998 = 44.00 PER FIRST 8,000 OF SALARY						
1998-1999 = 36.00 PER FIRST 8,000 OF SALARY ESTIMATED						
01-1100-330-120 TIN MOUNTAIN PROGRAM	3700.00	3615.00	3700.00	1680.00	3180.00	-520.00
THIS PROVIDES AN ENVIRONMENTAL PROGRAM WHICH WORKS IN						
CONJUNCTION WITH THE THIRD GRADE SCIENCE PROGRAM						
(\$90.00 PER STUDENT X 32 STUDENTS)						
PLUS 10 HOURS TIN MOUNTAIN TO SUPPLEMENT SCIENCE CURRICULUM (\$300)						
01-1100-440-118 EQUIPMENT MAINTENANCE/REPAIRS	2550.00	2386.48	4200.00	2110.84	5324.00	1124.00
SERVICE CONTRACT - TWO COPIERS \$3500.00						
EQUIPMENT LEASE - 2 COPIERS @ \$76.00 X 12 = \$1824.00						
01-1100-440-138 COMPUTER MAINTENANCE/REPAIRS	1000.00	884.88	750.00	858.02	1000.00	250.00
MAINTENANCE CONTRACT ON COMPUTERS						
01-1100-561-102 JUNIOR HIGH TUITION EXPENSE	440839.00	385528.96	467400.00	116076.12	418200.00	-49200.00
1992-1993 = 82 STUDENTS X 5,772.62 PER STUDENT * ACTUAL						
1993-1994 = 83 STUDENTS X 6,362.72 PER STUDENT * ACTUAL						
1994-1995 = 50 STUDENTS X 5,981.59 PER STUDENT * ACTUAL						
1995-1996 = 53 STUDENTS X 6,088.92 PER STUDENT * ACTUAL						
1996-1997 = 63 STUDENTS X 6,192.76 PER STUDENT * ACTUAL						
1997-1998 = 77 STUDENTS X 6,023.41 PER STUDENT * ACTUAL						
1997-1998 = 76 STUDENTS X 6,150.00 PER STUDENT * BUDGETED TUITION FIGURES						
1998-1999 = 68 STUDENTS X 6,150.00 PER STUDENT * ESTIMATED AT A 2.1%						
INCREASE OVER CURRENT YEAR EXPENDITURE PER STUDENT						
PROJECTED ENROLLEMENT (INCLUDES 2 EXTRA STUDENTS)						
29 7TH GRADERS						
39 8TH GRADERS						

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1100-561-103 HIGH SCHOOL TUITION EXPENSE	532604.00	514221.27	596300.00	145665.34	678930.00	82630.00
1992-1993 = 82 STUDENTS X 5,911.16 PER STUDENT * ACTUAL						
1993-1994 = 83 STUDENTS X 6,068.07 PER STUDENT * ACTUAL						
1994-1995 = 70 STUDENTS X 6,048.84 PER STUDENT * ACTUAL						
1995-1996 = 81 STUDENTS X 6,195.17 PER STUDENT * ACTUAL						
1996-1997 = 82 STUDENTS X 6,744.91 PER STUDENT * ACTUAL						
1997-1998 = 89 STUDENTS X 6,700.00 PER STUDENT * BUDGETED						
91 STUDENTS X 6,274.00 PER STUDENT * ACTUAL						
1998-1999 = 106 STUDENTS X 6,405.00 PER STUDENT * ESTIMATED AT 2.1%						
INCREASE OVER CURRENT YEAR EXPENDITURES						
PROJECTED ENROLLMENT						
9TH GRADE = 38						
10TH GRADE = 26						
11TH GRADE = 24						
12TH GRADE = 18						
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TOTAL 106						
01-1100-610-011 ART MATERIALS	2051.00	2223.52	2138.00	1852.69	2663.00	525.00
REPLACEMENT OF CONSUMABLE ART MATERIAL						
\$9.50 PER STUDENT X 208 STUDENTS = \$1976.00						
KINDERGARTEN CLASSROOM SUPPLIES = 200.00						
PHOTO LIGHT STAND 46.00						
VIDEO 85.00						
COMPUTER PROGRAM 85.00						
POSTERS AND PRINTS 271.00						
01-1100-610-023 LANGUAGE ARTS MATERIALS	1500.00	1456.32	1500.00	579.79	1500.00	0.00
REPLACEMENT OF CONSUMABLE WORKBOOKS FOR GRADES 1,2,AND 3			1,200.00			
MATERIALS USED WITH NEW LANGUAGE ARTS SERIES			300.00			
01-1100-610-061 MATH MATERIALS	700.00	750.44	970.00	580.32	1300.00	330.00
CONSUMABLE WORKBOOKS 470.00						
MANIPULATIVES 500.00						
CALCULATORS 330.00						
01-1100-610-067 MUSIC MATERIALS	0.00	0.00	0.00	0.00	0.00	0.00
01-1100-610-080 SCIENCE MATERIALS	1500.00	1049.65	800.00	460.26	500.00	-300.00
MATERIALS FOR SCIENCE CURRICULUM						
01-1100-610-081 SOCIAL STUDIES MATERIALS	400.00	382.92	425.00	474.52	0.00	-425.00
NO TEACHER REQUESTS FOR MATERIALS						
01-1100-610-083 GENERAL SCHOOL SUPPLIES	8050.00	8017.46	7385.00	5668.32	7600.00	215.00
CONSUMABLE SUPPLIES FOR ENTIRE SCHOOL. INCREASE REFLECTS INCREASE IN SUPPLY COSTS.						
01-1100-610-132 GRADES K-6 NEW MATERIALS	2400.00	2030.04	3575.00	1471.40	2575.00	-1000.00
NEW INSTRUCTIONAL MATERIALS FOR EACH CLASSROOM. THE BUDGETED AMOUNT IS BASED ON \$200.00 PER CLASSROOM FOR GRADES 4-6 AND \$175 PER CLASSROOM IN GRADES K-3						
ESL SUPPLY REQUEST HAVE BEEN MOVED TO 1260-610 ACCOUNT.						

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1100-610-139 PRESCHOOL SCREENING MATERIALS	100.00	150.13	100.00	148.50	100.00	0.00
01-1100-630-023 LANGUAGE ARTS BOOKS	3113.00	3135.30	2125.00	1009.39	2075.00	-50.00
SUPPLEMENTAL LITERATURE BOOKS TO COORDINATE WITH THE READING PROGRAM.						
125.00 PER CLASSROOM FOR GRADES 4-6 = 625.00						
100.00 PER CLASSROOM FOR GRADES K-3 = 900.00						
LANGUAGE ARTS RESOURCE BOOKS	550.00					
01-1100-630-032 HEALTH BOOKS	0.00	0.00	0.00	0.00	0.00	0.00
01-1100-630-061 MATH BOOKS	300.00	270.95	400.00	100.40	200.00	-200.00
ADDITIONAL AND REPLACEMENT BOOKS	200.00					
01-1100-630-067 MUSIC BOOKS	271.00	273.00	161.00	164.04	0.00	-161.00
01-1100-630-080 SCIENCE BOOKS	200.00	0.00	200.00	55.09	550.00	350.00
RESOURCE BOOKS AND TEACHER ADDITIONS						
01-1100-630-081 SOCIAL STUDIES BOOKS	300.00	178.20	200.00	172.39	750.00	550.00
RESOURCE BOOKS WITH TEACHER EDITIONS						
01-1100-630-132 BOOKS, REG EDUC-GRADES 1 TO 6	0.00	223.07	0.00	0.00	0.00	0.00
01-1100-640-071 PROFESSIONAL PERIODICALS	200.00	103.00	230.00	205.95	230.00	0.00
SUBSCRIPTIONS TO:						
TEACHING K-8 INSTRUCTOR						
MAILBOX - READING TEACHER						
ARITHMETIC TEACHER						
01-1100-640-081 SOCIAL STUDIES PERIODICALS	575.00	333.65	600.00	477.15	550.00	-50.00
SCHOLASTIC NEWS, GRADES 1-6						
01-1100-660-138 COMPUTER SOFTWARE	1000.00	944.22	1000.00	0.00	1000.00	0.00
INSTRUCTIONAL SOFTWARE						
01-1100-741-009 KINDERGARTEN FURNITURE/EQUIP	511.00	428.87	431.00	0.00	0.00	-431.00
01-1100-741-059 AUDIO VISUAL EQUIPMENT	945.00	998.65	1690.00	1511.59	927.00	-763.00
2 AUDIO CASSETTE RECORDERS	150.00					
1 OVERHEAD PROJECTOR	400.00					
1 FILMSTRIP/SLIDE PROJECTOR	267.00					
1 VIDEO IMAGE CAMERA	110.00					
01-1100-741-067 MUSIC/EQUIPMENT	195.00	194.89	359.00	358.85	870.00	511.00
10 FULL SIZE KEYBOARDS @ 87.00 EACH						
01-1100-741-069 PHYSICAL EDUCATION EQUIPMENT	250.00	184.99	250.00	213.54	250.00	0.00
REPLACEMENT EQUIPMENT						
01-1100-741-132 GRADES 1-6 FURNITURE/EQUIPMENT	1044.00	1161.52	911.00	885.56	584.00	-337.00
1 WHITE BOARD	55.00					
2 CHART STANDS	70.00					
1 SMALL TABLE	119.00					
1 2DRAW FILE CABINET	100.00					
4 TEACHER CHAIRS	240.00					
01-1100-741-138 COMPUTER FURNITURE/EQUIPMENT	3606.00	3424.98	25000.00	21544.77	4100.00	-20900.00
1 LCD PROJECTOR	3500.00					
2 HP COLOR PRINTERS	600.00					



## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1100-810-101 MEMBERSHIP DUES	509.00	676.27	210.00	236.40	205.00	-5.00
SEACOAST EDUCATIONAL SERVICES @ .12 PER STUDENT X 208 = 24.96						
ODESSEY OF THE MIND REGISTRATION FOR 2 TEAMS @ 90 EACH = 180.00						
GRAND TOTALS:	1597510.39	1498406.99	1743241.65	563541.10	1754602.00	11360.35

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1200-110-078 SPECIAL EDUCATION TUTOR SALARY NEW 50% TO PROVIDE DIRECT SERVICES TO STUDENTS 9.38 PER HOUR FOR 3 HOURS PER DAY FOR 190 DAYS = 5347	10580.64	7742.25	0.00	0.00	5347.00	5347.00
01-1200-110-079 SPECIAL EDUCATION AIDE TRANS TO 01-1100-110-078	16695.60	0.00	8596.00	3581.40	0.00	-8596.00
01-1200-110-082 SPECIAL ED TEACHER SALARY	91200.00	78800.00	115234.00	39095.25	110899.00	-4335.00
1997-98 BUDGETED		1997-98 ACTUAL	1998-99 BUDGETED			
L.B.	20600	22248	11564	+330		
S.D.	31800	33505	34804			
L.H.	26400	27661	28760			
D.R.	31200	33029	34341	+1100		
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	110000	116443	110899			
01-1200-211-039 HEALTH INSURANCE	12641.00	13753.69	17700.00	9087.12	12100.00	-5600.00
1997-98 BUDGETED		1997-98 ACTUAL	1998-99 BUDGETED			
S. DAMBERG	5200	5200	5500			
L. HAVER	5200	5200	5500			
L. BROWN	2100	2100	1100			
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	12500	12500	12100			
01-1200-212-039 DENTAL INSURANCE	1266.00	1188.12	1.00	0.00	1.00	0.00
01-1200-214-044 WORKMENS COMPENSATION	935.62	0.00	900.00	0.00	300.00	-600.00
BUDGETED AMOUNT BASED ON INFORMATION FROM THE TOWN OF MADISON						
01-1200-222-042 SPECIAL ED TEACHERS RETIREMENT	2216.16	1976.55	3318.74	1108.90	3022.00	-296.74
1997-1998 RATE .03052						
1998-1999 RATE .03052						
01-1200-230-038 FICA	9417.77	6787.31	9481.02	3395.59	8893.00	-588.02
1997-1998 RATE .0765						
1998-1999 RATE .0765						
01-1200-260-043 UNEMPLOYMENT COMPENSATION	198.00	0.00	220.00	44.00	216.00	-4.00
1997-1998 RATE \$44.00 PER FIRST 8,000 OF SALARY						
1998-1999 RATE \$36.00 PER FIRST 8,000 OF SALARY						
01-1200-330-120 OCCUPATIONAL THERAPIST	28890.00	34290.50	27000.00	0.00	29213.00	2213.00
SERVICES REQUIRED TO MEET CURRENT IEP'S						
COTA = 7 HRS PER WEEK FOR 35 WEEKS			\$5880.00			
OT = 2.5 DAYS PER WEEK FOR 35 WEEKS AT \$266.66			23332.75			
01-1200-330-135 EXTENDED YEAR PROGRAM	3120.00	705.00	3720.00	4118.00	3720.00	0.00
8 STUDENTS AT MADISON ELEMENTARY = 2400						
1 INTERPRETER = 720						
1 STUDENT AT KENNETT HIGH SCHOOL = 600						

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1200-330-991 DIAGNOSTIC TEACHER	0.00	0.00	0.00	0.00	0.00	0.00
01-1200-330-993 HEARING IMPAIRED SERVICES	22183.00	27282.00	0.00	0.00	0.00	0.00
01-1200-563-109 OUT-OF-DISTRICT TUITION	127969.00	143680.07	123058.00	4807.50	125870.00	2812.00
3 AIDES FOR KENNETT		\$ 57,650.00				
1 KENNETT STUDENT WITH AN AIDE PLUS RESIDENCY		62,280.00				
3 PRE-SCHOOL STUDENTS @ 1320 FOR 4 DAY PROGRAM		3,960.00				
2 PRE-SCHOOL STUDENTS @ 990 FOR 3 DAY PROGRAM		1,980.00				
ALL TUITION FIGURES ARE ESTIMATES BASED ON THE BEST AVAILABLE DATA AS OF NOV. 18, 1997						
01-1200-610-082 SPECIAL EDUCATION SUPPLIES	1100.00	1437.88	1100.00	622.43	1150.00	50.00
INSTRUCTIONAL MATERIALS FOR GENERAL SPECIAL EDUCATION PROGRAM (200 X 3 TEACHERS)	= 600.00					
OT SUPPLIES	= 150.00					
WORKBOOKS	= 300.00					
HEARING IMPAIRED SUPPLIES	= 100.00					
01-1200-610-120 TESTING SUPPLIES	400.00	177.02	400.00	0.00	400.00	0.00
TEST PROTOCOLLS FOR GENERAL SPECIAL EDUCATION AND OT						
01-1200-630-082 SPECIAL EDUCATION BOOKS	300.00	288.75	300.00	26.46	200.00	-100.00
BOOKS FOR THE SPECIAL EDUCATION PROGRAM (100 X 2 TEACHERS)						
01-1200-660-082 SPECIAL ED COMPUTER SOFTWARE	0.00	0.00	0.00	0.00	0.00	0.00
01-1200-741-082 SPECIAL EDUCATION EQUIPMENT	562.00	489.14	762.00	127.74	177.00	-585.00
1 BOOKSHELF @ 177.00						
GRAND TOTALS:	329674.79	318598.28	311790.76	66014.39	301508.00	-10282.76



## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1260-110-078 ESL TUTOR SALARY S.C. \$10.56 PER HR X 4.5 HRS PER DAY X 190 DAYS	0.00	0.00	0.00	0.00	9029.00	9029.00
01-1260-214-044 WORKERS COMPENSATION	0.00	0.00	0.00	0.00	50.00	50.00
01-1260-230-038 ESL FICA	0.00	0.00	0.00	0.00	691.00	691.00
01-1260-260-043 ESL UNEMPLOYMENT COMP	0.00	0.00	0.00	0.00	36.00	36.00
01-1260-610-083 ESL SUPPLIES SUPPLIES FOR THE ESL POSITION	0.00	0.00	0.00	0.00	500.00	500.00
GRAND TOTALS:	0.00	0.00	0.00	0.00	10306.00	10306.00

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-1400-110-072 CO-CURRICULAR SALARIES	1750.00	300.00	600.00	275.00	600.00	0.00
FEE FOR KING PINE	250.00					
2 SKI COORDINATORS	200.00 (100 EACH)					
OM COORDINATOR	150.00					
01-1400-610-083 CO-CURRICULAR SUPPLIES	100.00	35.56	0.00	0.00	0.00	0.00
GRAND TOTALS:	1850.00	335.56	600.00	275.00	600.00	0.00

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2120-110-031 GUIDANCE COUNSELOR SALARY	17160.00	13800.00	14523.00	5535.20	15746.00	1223.00
1997-98		1997-98	1998-99			
BUDGETED		ACTUAL	BUDGETED			
S. GARRITY 60%	17160	0	0			
C. KIRSH	0	14523	15085 +660			
01-2120-211-039 HEALTH, GUIDANCE SERV	2260.00	0.00	0.00	0.00	0.00	0.00
01-2120-212-039 DENTAL, GUIDANCE SERV	252.00	0.00	0.00	0.00	0.00	0.00
01-2120-214-044 WORKMENS COMP, GUIDANCE SERV	130.00	0.00	130.00	0.00	50.00	-80.00
01-2120-230-038 FICA, GUIDANCE SERVICES	1313.00	1099.68	1416.05	440.70	1205.00	-211.05
7.65% OF COUNSELOR'S SALARY						
01-2120-260-043 UNEMPLOYMENT COMP, GUIDANCE	36.00	0.00	36.00	0.00	36.00	0.00
01-2120-330-031 GUIDANCE COUNSELOR SALARY	0.00	0.00	0.00	0.00	0.00	0.00
01-2120-370-120 ACHIEVEMENT TESTING EXPENSE	1035.00	1047.66	1035.00	0.00	1035.00	0.00
M.A.T. 7						
MACHINE SCORING						
REPLACEMENT MATERIALS						
01-2120-610-031 GUIDANCE SUPPLIES	100.00	91.55	100.00	56.70	100.00	0.00
GRAND TOTALS:	22286.00	16038.89	17240.05	6083.20	18172.00	931.95



## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2130-110-077 NURSE SALARY	15840.00	15840.00	16597.00	6383.50	23008.00	6411.00
1997-98		1997-98	1998-99			
BUDGETED		ACTUAL	BUDGETED			
N. BARTLETT	15840	16597	23008			
SALARY REFLECTS AN INCREASE OF 1 DAY IN SERVICES PROVIDED BY NURSE. THIS INCREASE IS FROM THE CURRENT 60% POSITION TO 80% POSITION.						
01-2130-211-039 HEALTH INSURANCE	3051.00	2675.36	3120.00	2312.48	4400.00	1280.00
1997-98		1997-98	1998-99			
BUDGETED		ACTUAL	BUDGETED			
N.B.	3120	3120	4400			
01-2130-212-039 DENTAL INSURANCE	252.00	339.35	1.00	0.00	0.00	-1.00
01-2130-214-044 WORKMENS COMPENSATION	120.38	0.00	120.38	0.00	50.00	-70.38
01-2130-230-038 FICA	1211.76	1223.69	1269.67	488.35	1761.00	491.33
01-2130-260-043 UNEMPLOYMENT COMPENSATION	36.00	0.00	44.00	0.00	36.00	-8.00
01-2130-330-026 STUDENT PHYSICALS	200.00	0.00	200.00	0.00	0.00	-200.00
01-2130-440-032 EQUIPMENT MAINTENANCE/REPAIRS	150.00	125.00	150.00	125.00	150.00	0.00
CALIBRATION OF EQUIPMENT HEARING/VISION						
01-2130-610-032 GENERAL HEALTH SUPPLIES	360.00	314.48	375.00	115.17	374.00	-1.00
1.80 PER STUDENT X 208 STUDENTS	374.40					
01-2130-631-032 PROFESSIONAL HEALTH BOOKS	50.00	38.55	75.00	29.00	75.00	0.00
SCHOOL NURSE BUYS BOOKS TO SUPPLEMENT HEALTH PROGRAM						
GRAND TOTALS:	21271.14	20556.43	21952.05	9453.50	29854.00	7901.95

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2140-330-120 PSYCHOLOGICAL SERVICES	17518.00	18679.71	20780.00	670.00	21298.00	518.00
PSYCHOLOGIST SERVICES ARE PURCHASED FROM THE TAMWORTH SCHOOL DISTRICT FOR 2 DAYS PER WEEK. THIS PERSON PROVIDES INITIAL TESTING AND 3 YEAR EVALUATIONS FOR THE SPECIAL EDUCATION STUDENTS.						
01-2140-610-082 PSYCHOLOGICAL SUPPLIES	0.00	0.00	0.00	0.00	200.00	200.00
01-2144-330-120 PSYCHOLOGICAL COUNSELING	3000.00	1275.00	1000.00	0.00	4100.00	3100.00
COUNSELING SERVICES ARE FOR THE FOLLOWING;						
1 STUDENT @ 100 PER MONTH FOR 10 MONTHS = 1000.00						
1 STUDENT @ 50 PER HOUR 1 HOUR PER WEEK FOR 50 WEEKS = 2500.00						
1 STUDENT @ 50 PER HOUR 1 HOUR PER MONTH FOR 12 MONTHS = 600.00						
GRAND TOTALS:	20518.00	19954.71	21780.00	670.00	25598.00	3818.00

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2150-110-032 SPEECH THERAPIST SALARY	26200.00	26200.00	27413.00	10478.10	28479.00	1066.00
1997-98		1997-98	1998-99			
BUDGETED		ACTUAL	BUDGETED			
J.B.	26200	27243 +170	28299 +180			
THIS PROVIDES THE SERVICES OF A SPEECH THERAPIST FOR 5 DAYS PER WEEK AT MADISON ELEMENTARY SCHOOL FOR 25 STUDENTS						
01-2150-211-039 HEALTH INSURANCE	3767.00	3879.96	4350.00	2614.75	4600.00	250.00
1997-98		1997-98	1998-99			
BUDGETED		ACTUAL	BUDGETED			
J.B.	4350	4350	4600			
01-2150-212-039 DENTAL INSURANCE	419.00	331.38	1.00	0.00	0.00	-1.00
01-2150-214-044 WORKMENS COMPENSATION	199.12	0.00	200.00	0.00	50.00	-150.00
01-2150-222-042 RETIREMENT	636.66	636.58	789.93	292.86	820.00	30.07
01-2150-230-038 FICA	2004.30	2004.22	2097.79	814.57	2179.00	81.21
01-2150-260-043 UNEMPLOYMENT COMPENSATION	36.00	0.00	44.00	0.00	36.00	-8.00
01-2150-330-120 SPEECH CONTRACTED SERVICES	900.00	0.00	900.00	0.00	600.00	-300.00
2 AUDIOLOGICALS X 300.00 EACH = 600.00						
ESTIMATED AMOUNT						
01-2150-610-082 SPEECH SUPPLIES	350.00	306.67	350.00	32.09	350.00	0.00
TESTING PROTOCOLS AND CONSUMABLE SUPPLIES						
GRAND TOTALS:	34512.08	33358.81	36145.72	14232.37	37114.00	968.28



## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2210-270-017 TEACHER TUITION REIMBURSEMENT THIS PAYS FOR TEACHERS TO ATTEND COLLEGE LEVEL CLASSES AS DEFINED IN THE CBA	3600.00	3729.90	3600.00	170.00	3600.00	0.00
01-2210-320-045 IMPROVEMENT OF INSTRUCTION THIS PAYS FOR TEACHERS TO ATTEND WORKSHOPS AND CONFERENCES TO IMPROVE THEIR SKILLS AND ENHANCE THEIR KNOWLEDGE. THIS AMOUNT IS AN ESTIMATE AND INCLUDES 10 DAYS X 6 TEACHERS X \$50 PER DAY =\$3,000	2000.00	4052.18	5500.00	3085.40	6000.00	500.00
01-2210-390-120 EDUCATIONAL GRANTS	0.00	0.00	0.00	0.00	0.00	0.00
01-2210-580-015 STAFF TRAVEL REIMBURSEMENT MILEAGE REIMBURSEMENT AS IDENTIFIED IN CBA	500.00	687.68	500.00	287.80	600.00	100.00
GRAND TOTALS:	6100.00	8469.76	9600.00	3543.20	10200.00	600.00

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2220-110-078 MEDIA TUTOR SALARY	6214.48	6857.75	7735.00	3462.72	9963.00	2228.00
1997-98		1997-98	1998-99			
BUDGETED		ACTUAL	BUDGETED			
J.O. 12 HRS /WK	3187.92	3924.96	5056.05			
T.F. 12 HRS /WK	3094.68	3809.52	4906.20			
J.O. 15 HRS PER WEEK X \$9.11 X 37 WKS = \$5056.05						
T.F. 15 HRS PER WEEK X \$8.84 X 37 WKS = 4906.20						
01-2220-214-044 WORKMENS COMPENSATION	46.00	0.00	38.00	0.00	50.00	12.00
01-2220-230-038 PICA, EDUCATIONAL MEDIA	475.35	560.67	592.08	307.97	763.00	170.92
01-2220-260-043 UNEMPLOYMENT COMPENSATION	32.38	0.00	43.00	0.00	36.00	-7.00
01-2220-630-048 LIBRARY BOOKS	4500.00	4498.24	4500.00	3616.39	4579.00	79.00
BOOKS FOR THE SCHOOL'S LIBRARY						
21.63 PER STUDENT X 208 = 4499						
MAGAZINE SUBSCRIPTIONS = 80						
01-2220-630-060 LIBRARY REFERENCE BOOKS	400.00	267.22	400.00	164.25	400.00	0.00
REFERENCE BOOKS TO BE HOUSED IN THE SCHOOL						
01-2223-440-120 AUDIO VISUAL REPAIRS/MAINT	200.00	89.00	200.00	0.00	200.00	0.00
REPAIRS TO AV EQUIPMENT AS NEEDED						
01-2223-610-058 AUDIO VISUAL SUPPLIES	300.00	305.00	305.00	0.00	200.00	-105.00
01-2223-741-048 EQUIPMENT, AUDIO VISUAL	0.00	0.00	0.00	0.00	250.00	250.00
LIBRARY SHELVING						
GRAND TOTALS:	12168.21	12577.88	13813.08	7551.33	16441.00	2627.92

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2310-524-037 ERRORS/OMISSIONS INSURANCE CURRENT RATE + 5%	1925.00	631.00	700.00	643.00	675.00	-25.00
01-2311-380-074 SCHOOL BOARD SALARIES CHAIRPERSON = 900.00 4 MEMBERS = 750.00	3900.00	3900.00	3900.00	1950.00	3900.00	0.00
01-2311-380-075 SCHOOL BOARD SECRETARY SALARY SALARY BASED ON CURRENT HOURLY RATE OF 10.00 PER HOUR FOR 100 HOURS. PREVIOUS YEAR'S EXPENDITURE EXCEEDED BUDGET AMOUNT BY 377.50	600.00	977.50	600.00	467.50	1000.00	400.00
01-2313-380-074 SCHOOL DISTRICT TREASURER	750.00	750.00	750.00	437.50	750.00	0.00
01-2315-380-047 LEGAL SERVICES ESTIMATED AMOUNT	3000.00	1932.52	3000.00	108.00	3000.00	0.00
01-2316-380-047 DISTRICT MEETING EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00
01-2316-380-079 SCHOOL BOARD MEETING EXPENSES	0.00	0.00	0.00	0.00	0.00	0.00
01-2317-380-047 AUDIT SERVICES	2200.00	1703.00	2200.00	2100.00	2200.00	0.00
01-2319-380-074 CLERK/MODERATOR SALARY	200.00	200.00	200.00	0.00	200.00	0.00
01-2319-380-079 OTHER SCHOOL BOARD EXPENSES PUBLISH NEWSLETTER 3 TIMES PER YEAR @ 500 PER ISSUE.	300.00	689.48	1300.00	580.39	1500.00	200.00
01-2319-380-117 PROFESSIONAL DEVELOPMENT	500.00	0.00	500.00	0.00	500.00	0.00
01-2319-540-070 ADVERTISING/PRINTING 1996 = \$3932.11 1997 = 3065.26	1500.00	3065.26	1500.00	1173.74	3500.00	2000.00
01-2319-610-083 SUPPLIES, SCHOOL BOARD TO PURCHASE TABLES AND CHAIRS FOR BOARD MEETINGS	0.00	65.20	0.00	0.00	1400.00	1400.00
01-2319-810-021 SCHOOL BOARD DUES AND FEES MEMBERSHIP TO NH SCHOOL BOARDS ASSOCIATION	2341.00	2340.37	2359.00	2358.55	2500.00	141.00
GRAND TOTALS:	17216.00	16254.33	17009.00	9818.68	21125.00	4116.00



MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2320-351-104 SAU # 13	94083.00	94083.00	98197.00	73647.75	98987.00	790.00
	PERCENTAGE OF DISTRICT'S APPRITIONMENT	TOTAL SAU #13 BUDGET	MADISON'S SHARE OF BUDGET			
1994-1995	34.0	244,290	77,958.60			
1995-1996	35.5	244,408	85,523.53			
1996-1997	34.27	274,533	94,082.46			
1997-1998	35.44	277,078	98,196.44			
1998-1999	35.59	278,130	98,986.47			
GRAND TOTALS:	94083.00	94083.00	98197.00	73647.75	98987.00	790.00

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2410-110-072 PRINCIPAL SALARY 3.2 % SALARY INCREASE	44316.00	44316.00	47000.00	25307.66	48500.00	1500.00
01-2410-110-075 SECRETARY SALARY 7 1/2 HOURS PER DAY X 209 X \$11.85 PER HOUR = \$18,574.88 201 WORK DAYS + 8 HOLIDAYS B. KNOWLES  ADDITIONAL TIME: \$11.85 PER HOUR X 6 HRS PER DAY X 25 DAYS (DURING JULY & AUG) = \$1777.50  INCLUDES \$500 LONGEVITY	17054.65	16637.28	19921.25	10278.82	20852.00	930.75
01-2410-120-072 HEAD TEACHER SALARY	350.00	350.00	350.00	0.00	350.00	0.00
01-2410-211-039 HEALTH INSURANCE P.D. CURRENT RATES + 10% = \$7749.98 B.K. 5800.00	8851.00	8547.35	10877.00	7735.22	13550.00	2673.00
01-2410-212-039 DENTAL INSURANCE 1997-1998 RATES + 10%	837.00	810.04	972.00	0.00	295.00	-677.00
01-2410-214-044 WORKMENS COMPENSATION	466.42	0.00	510.00	0.00	100.00	-410.00
01-2410-222-042 RETIREMENT 1997-1998 RATE = .03052 1998-1999 RATE = .03052	1077.00	1076.89	1354.00	717.89	1481.00	127.00
01-2410-230-038 FICA	4721.61	4643.66	5147.01	2736.13	5333.00	185.99
01-2410-260-043 UNEMPLOYMENT COMPENSATION	72.00	0.00	88.00	0.00	72.00	-16.00
01-2410-440-118 REPAIRS/MAINT, OFFICE OF PRINC	0.00	0.00	0.00	75.00	0.00	0.00
01-2410-530-101 POSTAGE ESTIMATED AMOUNT INCLUDES SCHOOL NEWSLETTER	795.00	554.03	850.00	208.64	850.00	0.00
01-2410-550-070 PRINTING & BINDING REPORT CARDS, EMERGENCY CARDS, HANDBOOK, BUS SLIPS	450.00	80.33	375.00	342.38	375.00	0.00
01-2410-580-112 PRINCIPAL TRAVEL REIMBURSEMENT 600 TRAVEL EXPENSES 1000 CONFERENCE EXPENSES	300.00	307.92	600.00	0.00	1600.00	1000.00
01-2410-610-083 GENERAL OFFICE SUPPLIES	150.00	194.07	150.00	76.95	150.00	0.00
01-2410-742-100 REPLACEMENT EQUIP. SOFTWARE UPDATE = 290 COLOR PRINTER = 450	1000.00	377.99	1000.00	290.00	740.00	-260.00
01-2410-810-021 PRINCIPAL DUES AND FEES THIS PAYS FOR THE PRINCIPAL'S MEMBERSHIP TO NHASP AND ASCD	380.00	295.00	380.00	599.00	600.00	220.00
GRAND TOTALS:	80820.68	78190.56	89574.26	48367.69	94848.00	5273.74

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2540-110-072 CUSTODIAN SALARIES	46950.80	47292.13	47121.00	26934.47	46982.00	-139.00
1997-98		1997-98	1998-99			
BUDGETED		ACTUAL	BUDGETED			
A.L.	22630 +1000	22630 +1000	22630 +1000			
	+170	+170	+180			
R.L.	22630	22630	22630			
CUSTODIAN:SUMMER HELP 20 HOURS PER WEEK X 6 WEEKS X \$6.01 PER HOUR = \$721.20						
01-2540-110-073 HEAD CUSTODIAN STIPEND	350.00	350.00	350.00	0.00	350.00	0.00
01-2540-120-076 SUBSTITUTE SALARIES	300.00	0.00	515.00	0.00	515.00	0.00
10 DAYS SUBSTITUTE CUSTODIAN AT 8.58 PER HOUR AND 6 HOURS PER DAY						
01-2540-130-072 CUSTODIANS OVERTIME SALARIES	200.00	1219.60	200.00	403.92	500.00	300.00
THIS IS ONLY CHARGED ON AN EMERGENCY BASIS						
01-2540-211-039 HEALTH INSURANCE	8851.00	7970.47	9550.00	5549.38	10100.00	550.00
1 TWO PERSON HEALTH PLAN @ 4600						
1 FAMILY HEALTH PLAN @ 5500						
01-2540-212-039 DENTAL INSURANCE	837.00	824.36	1.00	0.00	0.00	-1.00
01-2540-214-044 WORKMENS COMPENSATION	2733.00	0.00	2804.72	0.00	200.00	-2604.72
01-2540-230-038 FICA	3656.76	3771.15	3687.01	2104.37	3699.00	11.99
01-2540-260-043 UNEMPLOYMENT COMPENSATION	72.00	0.00	72.00	0.00	72.00	0.00
01-2540-440-119 BUILDING REPAIRS	10200.00	12862.59	16350.00	13423.68	18150.00	1800.00
UNPLANNED MAINTENANCE \$5,000						
REPLACE & REPAIR ROOF 4,000						
CARPET REPLACEMENT 4,000						
WATER TREATMENT SYSTEM 2,000						
REPAIR WALK-IN FREEZER 3,150						
01-2540-440-120 BUILDING CONTRACTED SERVICES	3350.00	3984.76	5420.00	2848.25	5460.00	40.00
LAWN MOWING 1500						
WELL TESTING 800						
FIRE PROTECTION SYS. 300						
FIRE ALARM MAINT. 500						
SEPTIC PUMPING 200						
DUMPSTER 180 x 12 2160						
01-2540-521-040 MULTIPERIL INSURANCE	5034.00	4460.36	4970.00	4121.25	4327.00	-643.00
COMMERCIAL INSURANCE = 3473						
UMBRELLA = 850						
THESE RATES REFLECT A 5% INCREASE AS ADVISED BY INSURANCE PROVIDER						
01-2540-530-092 TELEPHONE	4076.00	3227.81	3800.00	1304.47	3990.00	190.00
REFLECTS A 5% INCREASE IN THE RATE						
01-2540-580-112 CUSTODIAN TRAVEL	126.00	136.31	126.00	67.44	150.00	24.00
TRAVEL TO TOWN HALL BUILDING TO CLEAN KINDERGARTEN						
01-2540-610-053 CUSTODIAL SUPPLIES	6000.00	6658.40	6000.00	4003.59	7000.00	1000.00
CLEANING SUPPLIES						



## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2540-652-089 ELECTRICITY	22000.00	21892.75	24250.00	11051.11	24536.00	285.00
ESTIMATED AMOUNT THE DISTRICT ASSUMES ELECTRICAL COST FOR KINDERGARTEN ROOM AT THE TOWN HALL. THIS ALSO INCLUDES THE ADDITION OF A HIGH PRESSURE SODIUM LIGHT IN THE FRONT OF THE SCHOOL.						
01-2540-653-091 FUEL OIL	7000.00	6373.73	9350.00	1261.13	9000.00	-350.00
1996-1997 10,687 @ .5964 = 6373.73						
1997-1998 BUDGETED 9350.00 ACTUAL RATE IS .647						
1998-1999 ESTIMATE CONSUMPTION AT 12,000 GALLON AT .75 PER GALLON = 9000						
01-2540-657-090 PROPANE	1500.00	1878.35	1800.00	351.52	2000.00	200.00
ESTIMATE BASED ON PREVIOUS YEARS CONSUMPTION						
01-2540-741-100 BUILDING EQUIPMENT	7200.00	6650.00	3300.00	3265.19	500.00	-2300.00
REPLACEMENT POWER HEAD FOR VACUUM						
GRAND TOTALS:	130436.56	129552.77	139666.73	76689.77	137531.00	-2135.73

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2550-110-072 BUS DRIVERS SALARIES	50291.54	51720.92	51143.00	24367.73	51464.00	321.00
1997-98 BUDGETED	1997-98 ACTUAL	1998-99 BUDGETED				
P.P.	13400.64 +1200	13400.64 +1200	13471.92 +1200			
		+180				
B.B.	12408.00	12408.00	12474.00			
D.L.	12258.00	12258.00	12693.71			
T.C.	11223.60	11223.60	11523.50			
BUS DRIVER 1 PP = 6.75 HRS PER DAY X 189 DAYS X 10.56 PER HR = 13,471.92						
LONGEVITY = 1,200.00						
BUS DRIVER 2 BB = 6.25 HRS PER DAY X 189 DAYS X 10.56 PER HR = 12,474.00						
BUS DRIVER 3 DL = 6.75 HRS PER DAY X 189 DAYS X 9.95 PER HR = 12,693.71						
BUS DRIVER 4 TC = 6.00 HRS PER DAY X 189 DAYS X 10.25 PER HR = 11,623.50						
180 STUDENT DAYS + 9 HOLIDAYS						
01-2550-110-073 BUS COORDINATOR STIPEND	7500.00	7500.00	8400.00	4200.04	8800.00	400.00
SUPERVISION OF DRIVERS AND COORDINATES ROUTES AND SNOW DAYS.						
TAMWORTH AND FREEDOM PAY A PORTION OF THIS STIPEND						
01-2550-120-076 SUBSTITUTE DRIVER SALARIES	1000.00	1082.00	1568.00	856.00	1568.00	0.00
196 HOURS PER YEAR AT 8.00 PER HOUR						
01-2550-211-039 HEALTH INSURANCE	9946.00	5229.53	6652.00	4327.79	6735.00	83.00
01-2550-212-039 DENTAL INSURANCE	1441.00	1338.02	732.00	0.00	780.00	48.00
01-2550-214-044 WORKMENS COMPENSATION	4820.55	0.00	4998.80	0.00	400.00	-4598.80
01-2550-221-041 RETIREMENT	0.00	0.00	0.00	0.00	0.00	0.00
01-2550-230-038 FICA	4497.49	4788.89	4644.88	2448.64	4731.00	86.12
01-2550-260-043 UNEMPLOYMENT COMPENSATION	144.00	0.00	176.00	0.00	144.00	-32.00
01-2550-340-025 BUS DRIVER PHYSICALS	840.00	154.00	910.00	29.50	910.00	0.00
BUS DRIVER PHYSICALS AND RANDOM DRUG TESTING						
01-2550-440-099 BUS REPAIRS/MAINTENANCE	5500.00	5481.74	5500.00	1499.55	5500.00	0.00
ESTIMATED AMOUNT OF LABOR COST						
01-2550-513-120 CONTRACTED BUS SERVICE	0.00	0.00	0.00	0.00	0.00	0.00
01-2550-513-994 SP ED TRANSPORTATION	5500.00	210.00	2095.00	1328.08	3000.00	905.00
ELEMENTARY EXTENDED SCHOOL YEAR TRANSPORTATION = 1000						
SECONDARY EXTENDED SCHOOL YEAR TRANSPORTATION (2 RUNS) = 2000						
01-2550-514-994 SP ED CONTRACTED TRANS.	12000.00	8973.00	12000.00	162.00	10000.00	-2000.00
CONTRACTED SERVICE FOR PRESCHOOL TRANSPORTATION						
01-2550-524-034 BUS INSURANCE	4000.00	1581.48	1477.00	1758.00	1846.00	369.00
RATE BASED ON CURRENT COVERAGE PLUS 5%						
01-2550-610-087 BUS MAINTENANCE SUPPLIES	9000.00	7909.95	7000.00	2304.99	7000.00	0.00
01-2550-656-086 GASOLINE/DIESEL	8000.00	6267.64	7500.00	1775.87	7500.00	0.00
01-2550-762-100 REPLACEMENT OF VEHICLES	47000.00	47606.50	48000.00	49951.72	0.00	-48000.00

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2550-762-100 REPLACEMENT OF VEHICLES						
01-2554-110-010 FIELD TRIP/LATE BUS	3300.00	2083.68	3110.00	1077.15	4510.00	1400.00
SKI TRIPS           600						
LATE BUS HIGH SCHOOL 2000						
ELEMENTARY LATE BUS (ONCE PER WEEK) 360						
TIN MOUNTAIN 150						
CLASS FIELD TRIPS 1400						
GRAND TOTALS:	174780.58	151927.35	165906.68	96087.06	114888.00	51018.68



## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
01-2620-390-100 SCHOOL EVALUATION	400.00	0.00	0.00	0.00	0.00	0.00
01-4000-300-001 FACILITIES ACQUISITION	63000.00	76644.00	0.00	0.00	0.00	0.00
01-4000-390-120 FACILITIES ACQUISITION SRVCS	0.00	0.00	3000.00	0.00	0.00	-3000.00
01-4600-390-101 RENOVATIONS TO BUILDING	0.00	0.00	25000.00	24050.47	0.00	-25000.00
01-5100-830-100 PRINCIPAL OF DEBT	100000.00	100000.00	100000.00	100000.00	100000.00	0.00
01-5100-841-100 INTEREST ON DEBT	23460.00	23460.00	16660.00	16660.00	9860.00	-6800.00
01-5250-880-105 CAPITAL RESERVE	25000.00	25000.00	0.00	0.00	0.00	0.00
GRAND TOTALS:	211860.00	225104.00	144660.00	140710.47	109860.00	-34800.00

## MADISON SCHOOL DISTRICT

ACCOUNT NUMBER / DESCRIPTION	1996-1997 BUDGET	1996-1997 EXPENDED	1997-1998 BUDGET	1997-1998 EXPENDED	1998-1999 BUDGET	DOLLAR DIFFERENCE
04-5240-110-063 FOOD SERVICE SALARIES	28361.47	28777.24	30021.00	14382.98	32166.00	2145.00
1997-98	1997-98	1998-99				
BUDGETED	ACTUAL	BUDGETED				
M.K.	18216	18308 +500	18865 +500			
		+640	+640			
S.D.	2800.98	2886.95	2972.93			
L.O.	3897.74	4018.20	4137.66			
G.L.	4757.03	4900.35	5050.50			
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TOTALS	29671.75	31253.50	32166.09			
COOK - MK \$11.85 PER HOUR X 8 HOURS PER DAY X 199 DAYS = \$18,865.20						
D/WASH-SD 6.57 PER HOUR X 2.50 HOURS PER DAY X 181 DAYS = 2,972.93						
FREEDOM-LO 7.62 PER HOUR X 3.00 HOURS PER DAY X 181 DAYS = 4,137.66						
HELPER-GL 7.40 PER HOUR X 3.75 HOURS PER DAY X 182 DAYS = 5,050.50						
04-5240-120-076 SUBSTITUTE SALARIES	0.00	0.00	0.00	0.00	0.00	0.00
04-5240-211-063 HEALTH INSURANCE	1884.00	1423.79	2392.00	2043.47	2650.00	258.00
1997-98	1997-98	1998-99				
BUDGETED	ACTUAL	BUDGETED				
M.K.	2392	2250	2650			
04-5240-212-063 DENTAL INSURANCE	231.00	223.19	268.00	0.00	0.00	-268.00
04-5240-214-063 WORKMENS COMPENSATION	1531.49	0.00	1621.79	0.00	100.00	-1521.79
04-5240-222-063 FICA	2169.61	2187.32	2296.62	1148.23	2461.00	164.38
04-5240-260-063 UNEMPLOYMENT	86.00	0.00	88.00	0.00	91.00	3.00
04-5240-340-025 EMPLOYEE PHYSICALS	200.00	0.00	200.00	0.00	200.00	0.00
04-5240-440-063 EQUIPMENT MAINTENANCE/REPAIRS	500.00	1333.42	500.00	122.20	500.00	0.00
04-5240-580-063 TRAVEL REIMBURSEMENT	1149.00	1160.29	1188.00	535.20	1188.00	0.00
.30 PER MILE X 22 MILES PER DAY X 180 DAYS						
DRIVE LUNCHES TO FREEDOM						
04-5240-611-063 FOOD/MILK	30000.00	23886.44	30000.00	8984.22	30000.00	0.00
04-5240-612-063 SUPPLIES	1800.00	1515.99	1800.00	625.44	1800.00	0.00
04-5240-613-063 CUSTODIAL EXPENDABLES	50.00	0.00	50.00	0.00	50.00	0.00
04-5240-657-063 PROPANE	800.00	648.74	800.00	709.45	800.00	0.00
KITCHEN ONLY						
04-5240-741-063 EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00
GRAND TOTALS:	68762.57	61156.42	71225.41	28551.19	72006.00	780.59
GRAND TOTALS:	2823850.00	2684565.74	2902402.39	1145236.70	2853640.00	-48762.39

## MADISON SCHOOL DISTRICT

## STATEMENT OF REVENUES

	ACTUAL REVENUE 1996-1997	ESTIMATED REVENUE 1997-1998	ESTIMATED REVENUE 1998-1999
Unencumbered Balance	234,960.11	159,377.77	28,963.00
REVENUE FROM STATE SOURCES			
School Building Aid	30,000.00	34,817.00	34,816.92
Foundation Aid	0	0	5,476.88
Catastrophic Aid	50,349.01	49,331.00	50,000.00
Child Nutrition	1,632.00	1,600.00	1,600.00
Other	0	0	0
REVENUE FROM FEDERAL SOURCES			
Child Nutrition	24,859.00	24,000.00	24,000.00
REVENUE FROM LOCAL SOURCES			
Tuition	506.80	0	0
NOW Interest	1,057.31	1,400.00	1,000.00
Other Local	205.00	0	0
Lunch Sales	34,323.75	45,625.41	46,406.00
Transfer from Capital Reserve	26,504.77	0	0
Transportation Fees	347.50	0	0
Lunch Transportation Reimbursement	3,500.00	3,500.00	3,500.00
PreSchool Transportation Reimburse.	0	0	0
Bus Coordinator Reimbursement	4,048.00	4,865.00	4,865.00
Medicaid	883.59	0	20,000.00
Kindergarten	17,500.00	15,750.00	15,000.00
	-----	-----	-----
TOTAL REVENUE	430,676.84	340,266.18	235,627.80
DEFICIT APPROPRIATION	0	0	0
DISTRICT ASSESSMENT	2,416,425.00	2,562,136.00	2,618,012.20
	-----	-----	-----
GRAND TOTAL	2,847,101.84	2,902,402.18	2,853,640.00



# MADISON SCHOOL DISTRICT

## 1998-1999 BUDGET \$ 2,853,640.00

### MANDATED EXPENDITURES:

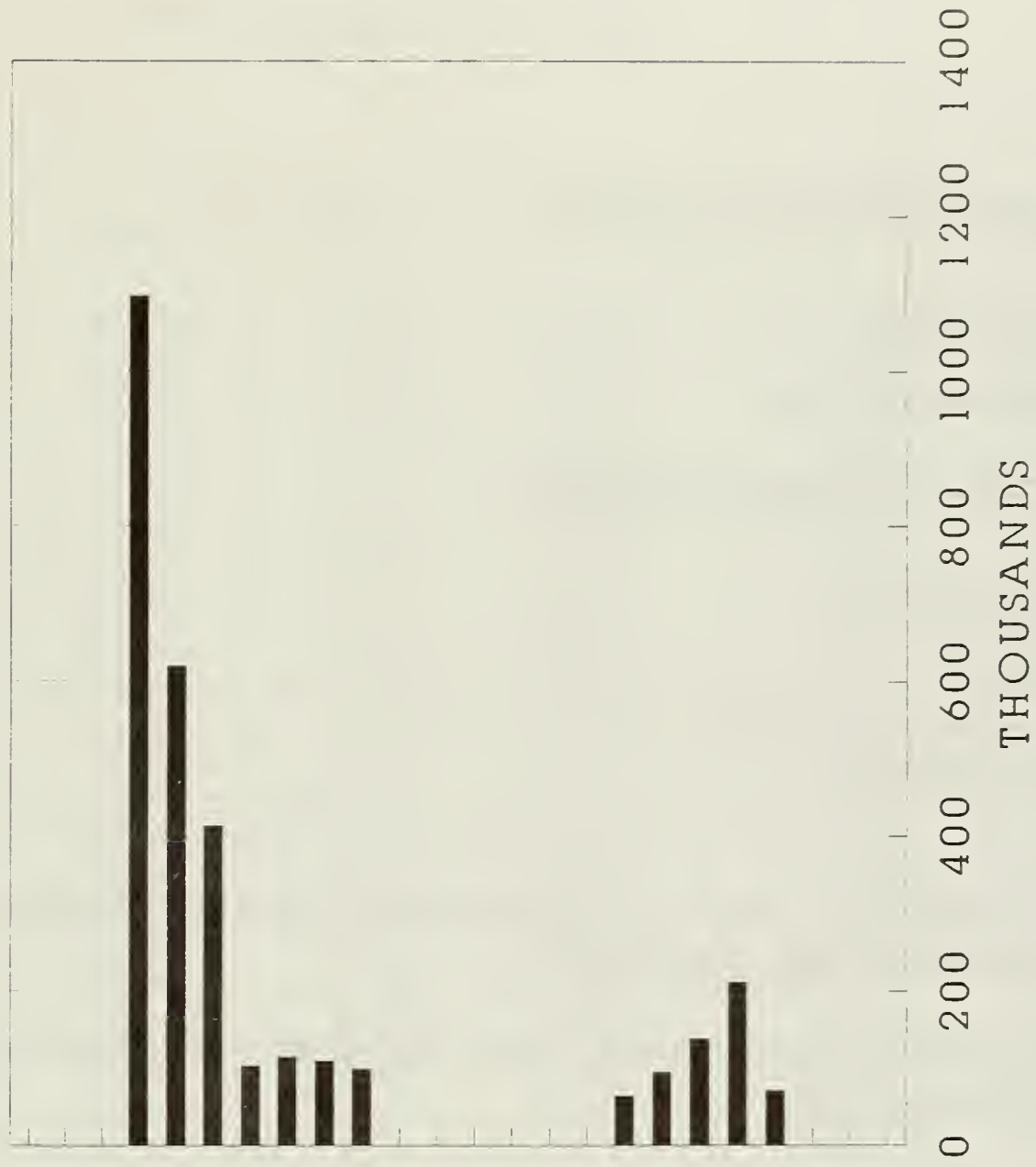
TUITION \$1,097,130  
 REGULAR ED. \$619,439  
 SPECIAL ED. \$412,246  
 ESL EDUCATION 10,306  
 PUPIL TRAN. \$114,888  
 DEBT SERV. \$109,860  
 SAU #13 \$98,987

TOTAL \$2,462,856 86%

### NONMANDATED EXPENDITURES:

REGULAR ED. \$64,674  
 OFF.OF PRIN. \$94,848  
 PLANT OPER. \$137,531  
 SCHOOL BOARD \$21,125  
 FOOD SERV. \$72,006  
 CO-CURRICULAR \$600

TOTAL \$390,784 14%



## MADISON SCHOOL DISTRICT

### BAR GRAPH INFORMATION

#### SPECIAL EDUCATION INCLUDES:

Special Education  
Speech Services  
Psychological Services

#### REGULAR EDUCATION INCLUDES:

Regular Education  
Guidance Service  
Health Service  
Improvement of Instruction  
Educational Media

Pupil transportation must be provided through grade eight. Madison provides transportation through grade twelve.

Some of the line items within these major expenditures are mandated or part of the negotiated agreement.

MADISON SCHOOL DISTRICT  
1997-1998 TEACHER SALARY SCHEDULE

Base Salary: \$21,200

Increments: 3.0%

	B	B+12	B+18	M	M+15	M+30
Step 1	21200	21600	22100	23500	24300	25100
Step 2	21836	22248	22763	24205	25029	25853
Step 3	22491	22915	23446	24931	25780	26629
Step 4	23166	23603	24149	25679	26553	27427
Step 5	23861	24311	24874	26449	27350	28250
Step 6	24577	25040	25620	27243	28170	29098
Step 7	25314	25792	26389	28060	29015	29971
Step 8	26073	26565	27180	28902	29886	30870
Step 9	26856	27362	27996	29769	30783	31796
Step 10	27661	28183	28836	30662	31706	32750
Step 11	28491	29029	29701	31582	32657	33732
Step 12	29346	29899	30592	32529	33637	34744
Step 13	30226	30796	31510	33505	34646	35787
Step 14	31133	31720	32455	34511	35685	36860
Step 15	32067	32672	33428	35546	36756	37966
Step 16	33029	33652	34431	36612	37859	39105
Step 17	34020	34662	35464	37711	38994	40278
Step 18	35040	35701	36528	38842	40164	41486

**Stipends	Head Teacher	\$350
	Ski Coordinator	\$150
	OM Coordinator	\$150

\*\*These stipends amounts shall be applicable only to employees covered by this agreement. The Board is not required to fill these stipend positions in any give year.



Madison School District

Staff Salaries

Position	Salary	Salary Related Benefits	Medical Dental Benefits	Total
Principal	\$47,000.00	\$3,639.50	\$7,531.44	\$58,170.94
Kindergarten	\$25,620.00	\$2,785.85	\$5,200.00	\$33,605.85
Grade 1	\$23,861.00	\$2,597.61	\$4,350.00	\$30,808.61
Grade 1	\$35,546.00	\$3,848.13	\$5,200.00	\$44,594.13
Grade 1	\$24,205.00	\$2,634.42	\$2,100.00	\$28,939.42
Grade 2	\$28,491.00	\$3,093.10	\$2,100.00	\$42,541.28
Grade 2	\$33,428.00	\$3,621.46	\$5,200.00	\$42,249.46
Grade 3	\$31,706.00	\$3,437.18	\$5,200.00	\$40,343.18
Grade 3	\$33,029.00	\$3,578.77	\$5,200.00	\$41,807.77
Grade 3	\$31,510.00	\$2,454.52	\$2,100.00	\$36,064.52
Grade 4	\$33,505.00	\$3,629.70	\$5,200.00	\$42,334.70
Grade 4	\$26,856.00	\$2,918.13	\$5,200.00	\$34,974.13
Grade 5	\$34,431.00	\$3,728.80	\$208.00	\$38,367.80
Grade 5	\$28,183.00	\$3,060.15	\$5,200.00	\$36,443.15
Grade 6	\$34,431.00	\$3,728.80	\$208.00	\$38,367.80
Art	\$5,954.00	\$481.68	\$0.00	\$6,435.68
Art	\$8,840.00	\$720.26	\$0.00	\$9,560.26
Physical Education	\$4,367.20	\$353.31	\$0.00	\$4,720.51
Physical Education	\$10,626.00	\$1,818.58	\$0.00	\$12,444.58
Music	\$11,396.00	\$915.79	\$0.00	\$12,311.79
Nurse	\$16,597.00	\$1,313.67	\$3,120.00	\$21,030.67
Guidance Counselor	\$14,523.00	\$1,155.01	\$0.00	\$15,678.01
Special Education	\$22,248.00	\$2,424.98	\$2,100.00	\$26,772.98
Special Education	\$33,505.00	\$3,629.70	\$5,200.00	\$42,334.70
Special Education	\$27,661.00	\$3,004.28	\$5,200.00	\$35,865.28
Speech Pathologist	\$27,243.00	\$2,959.55	\$4,350.00	\$34,552.55
Teacher of Deaf	\$33,029.00	\$3,578.77	\$0.00	\$36,607.77
Administrative Assistant	\$19,921.25	\$1,567.98	\$5,500.00	\$26,989.23
Aide	\$8,347.20	\$682.56	\$0.00	\$9,029.76
Tutor	\$3,809.52	\$312.38	\$0.00	\$4,121.90
Tutor	\$3,924.96	\$321.85	\$0.00	\$4,246.81
Head Custodian	\$23,830.40	\$1,867.03	\$4,350.00	\$30,047.43
Custodian	\$22,630.40	\$1,775.23	\$5,200.00	\$29,605.63
Trans.Coor./Bus Driver***	\$23,000.64	\$1,803.55	\$4,600.00	\$29,404.19
Bus Driver	\$12,408.00	\$993.21	\$366.00	\$13,767.21
Bus Driver	\$11,223.60	\$902.61	\$366.00	\$12,492.21
Bus Driver	\$12,258.54	\$981.78	\$1,800.00	\$15,040.32
Cook*	\$18,216.00	\$1,437.52	\$2,250.00	\$21,903.52
Cook's Helper*	\$4,900.35	\$401.83	\$0.00	\$5,302.18
Cook's Helper*	\$4,018.20	\$329.49	\$0.00	\$4,347.69
Dishwasher*	\$2,886.95	\$236.73	\$0.00	\$3,123.68
Title I Tutor **	\$10,746.00	\$866.07	\$0.00	\$11,612.07

\* Salary completely paid by revenue from the Food Service Program

\*\* Salary completely paid by Federal Funds

\*\*\*4865.00 is reimbursed from the Freedom and Tamworth School Districts

## MADISON SCHOOL DISTRICT

Below is the total enrollment per grade in the Madison School District as of October 1, 1997. The October 1 enrollment is the official enrollment figure used by the New Hampshire State Department of Education. Madison School District's total enrollment as of this date was 395 students which includes 7 home school children.

### Madison Enrollment K-12 (as of October 1, 1997)

Kindergarten	21	Grade 7	39
Grade 1	33	Grade 8	38
Grade 2	28	Grade 9	26
Grade 3	40	Grade 10	25
Grade 4	38	Grade 11	19
Grade 5	38	Grade 12	21
Grade 6	29		
Total K-6	<u>227</u>	Total 7-12	<u>168</u>

CONWAY SCHOOL DISTRICT  
1997-1998 JUNIOR HIGH TUITION CALCULATIONS  
NOVEMBER 3, 1997

	Actual Jr. High General Fund Expenditures 1996-97
1100 Regular Education	\$1,122,797.30
1200 Special Education	333,011.17
1400 Co-Curricular Education	57,887.62
2120 Guidance Services	62,831.20
2130 Health Services	13,212.58
2140 Psychological Services	6,260.00
2150 Speech Services	16,883.77
2190 Other Support Services	25,046.24
2210 Improvement of Instruction	7,716.74
2220 Educational Media	32,102.19
2310 School Board Services	17,387.44
2320 Office of Superintendent	78,524.83
2400 School Administration	210,898.65
2540 Operation/Maintenance of Plant	224,640.63
2550 Pupil Transportation	68,524.87
2600 Evaluation Services	381.00
2900 Other Support Services	38,056.14
4300 Architect Services	7,800.75
 Total Jr. High General Fund Expenses	 \$2,323,963.12*
 Less: Transportation	 (68,524.87)
Less: Spec. Educ. (Conway Only)	(115,685.35)
Less: Spec. Educ. Psych. (2140 - Conway Only)	(6,260.00)
 Total for Tuition Calculation	 \$2,133,492.90
 Divided by 1996-97 Jr. High ADM	 376.1
	<hr/>
	\$5,672.67
Plus 2% Rental Fee (1997-98)	350.74
	<hr/>
1997-1998 Conway Junior High Tuition Rate	\$6,023.41

\*Does not include Federal Projects/Lunch



CONWAY SCHOOL DISTRICT  
1997-1998 HIGH SCHOOL TUITION CALCULATIONS  
NOVEMBER 3, 1997

		Actual High School General Fund Expenditures 1996-97
1100	Regular Education	\$1, 865,565.86
1200	Special Education	615,471.05
1300	Vocational Education	404,512.67
1400	Co-Curricular Education	164,821.70
2120	Guidance Services	109,065.24
2130	Health Services	37,648.74
2140	Psychological Services	892.50
2150	Speech Services	65,155.71
2190	Other Support Services	58,281.08
2210	Improvement of Instruction	21,357.50
2220	Educational Media	76,650.94
2310	School Board Services	33,185.70
2320	Office of Superintendent	149,872.66
2400	School Administration	428,051.84
2540	Operation/Maintenance of Plant	575,189.61
2550	Pupil Transportation	148,853.98
2600	Evaluation Services	9,446.03
2900	Other Support Services	67,199.89
4300	Architect Services	18,201.75
Total High School General Fund Expenses		<u>\$4,849,424.45*</u>
	Less: Mt. Washington Valley Academy (Separate Unit Cost)	(111,060.32)
	Less: Revenue-Driver Education	(23,250.00)
	Less: Revenue-Voc Exchange	(10,276.06)
	Less: Revenue-Co-Curricular	0
	Less: Transportation	(148,853.98)
	PLUS: HS Student Activities Transportation	12,912.19
	Less: Spec. Educ. (Conway Only)	(324,593.59)
	Less: Spec. Educ. Psych. (2140 - Conway Only)	(892.50)
Total for Tuition Calculation		<u>\$4,243,410.19</u>
Divided by 1996-97 High School ADM		716.4
		<u>\$5,923.24</u>
Plus 2% Rental Fee (1997-98)		350.24
1997-1998 Conway High School Tuition Rate		<u>\$6,273.98</u>

\*Does not include Federal Projects/Lunch

Each town's share of the SAU budget is based on 1/2 of the average number of students in attendance for the previous school year and 1/2 of the most recently available equalized property valuation of each district as of June 30 of the preceding school year. Following is a chart showing the numbers used to calculate Madison's share of SAU #13 expenses for five years.

MADISON SCHOOL DISTRICT'S SHARE  
OF THE SCHOOL ADMINISTRATIVE UNIT #13 BUDGET

	TOTAL EQUALIZED VALUATION	AVERAGE DAILY MEMBERSHIP	PERCENTAGE EQUALIZED VALUATION	PERCENTAGE AVERAGE DAILY MEMBERSHIP	PERCENTAGE APPORTIONMENT	SCHOOL DISTRICT SHARE OF SAU BUDGET
-----						
1994-1995	157,001,364	203.5	31.3	36.7	34.00	77,958.60
1995-1996	163,903,987	217.7	32.9	38.1	35.50	85,523.53
1996-1997	156,411,009	221.0	31.25	37.30	34.27	94,082.46
1997-1998	168,215,012	215.0	32.88	38.0	35.44	98,870.16
1998-1999	156,364,407	242.4	32.60	38.58	35.59	98,986.47

SCHOOL ADMINISTRATIVE UNIT #13  
1998-1999 BUDGET

	SAU #13 ADOPTED BUDGET 1997-1998	SAU #13 ADOPTED BUDGET 1998-1999	MADISON'S SHARE 35.59% 1998-1999
-----			
Office of Support Services	70,386.00	77,177.00	27,467.29
Improvement of Instruction	8,000.00	4,000.00	1,423.60
Legal Services	1,000.00	1,000.00	355.90
School Board Expenses	620.00	656.00	233.47
Audit	1,600.00	1,450.00	516.06
Advertising/Printing	3,000.00	3,500.00	1,245.65
Office of Superintendent	121,546.00	118,171.00	42,057.06
Office of Business	56,112.00	60,198.00	21,424.47
Operation of Plant	18,715.00	19,430.00	6,915.14
-----			
Total Budget	280,979.00	285,582.00	101,638.64
-----			
Less Estimated Revenue	2,000.00	7,452.00	2,652.17
-----			
Budget To Be Raised	278,979.00	278,130.00	98,986.47

MADISON SCHOOL DISTRICT

1989 Series A Bonds - Non-Guaranteed Issue

<u>DATE</u>	<u>PRINCIPAL OUTSTANDING</u>	<u>MUNI BOND PRINCIPAL</u>	<u>COUPON</u>	<u>INTEREST</u>	<u>TOTAL DEBT SERVICE</u>	<u>FISCAL DEBT SERVICE</u>
1/15/90			6.75%	33,990.37	33,990.37	33,990.37
7/15/90	998,632.00	103,632.00	6.75%	33,802.58	137,434.58	
1/15/91			6.75%	30,305.00	30,305.00	167,739.58
7/15/91	895,000.00	100,000.00	6.75%	30,305.00	130,305.00	
1/15/92			6.75%	26,930.00	26,930.00	157,235.00
7/15/92	795,000.00	100,000.00	6.75%	26,930.00	126,930.00	
1/15/93			6.75%	23,555.00	23,555.00	150,485.00
7/15/93	695,000.00	100,000.00	6.75%	23,555.00	123,555.00	
1/15/94			6.75%	20,180.00	20,180.00	143,735.00
7/15/94	595,000.00	100,000.00	6.75%	20,180.00	120,180.00	
1/15/95			6.75%	16,805.00	16,805.00	136,985.00
7/15/95	495,000.00	100,000.00	6.75%	16,805.00	116,805.00	
1/15/96			6.80%	13,430.00	13,430.00	130,235.00
7/15/96	395,000.00	100,000.00	6.80%	13,430.00	113,430.00	
1/15/97			6.80%	10,030.00	10,030.00	123,460.00
7/15/97	295,000.00	100,000.00	6.80%	10,030.00	110,030.00	
1/15/98			6.80%	6,630.00	6,630.00	116,660.00
7/15/98	195,000.00	100,000.00	6.80%	6,630.00	106,630.00	
1/15/99			6.80%	3,230.00	3,230.00	109,860.00
7/15/99	95,000.00	95,000.00	6.80%	3,230.00	98,230.00	98,230.00
TOTALS		998,632.00		369,982.95	1,368,614.95	1,368,614.95







**TOWN OF MADISON**  
**Office of Selectmen**  
**Box 248**  
**Madison, NH 03849**

**Rural Star Routes**  
**or**  
**Boxholders Local**

**BULK RATE**  
**U.S. Postage Paid**  
**Silver Lake, N.H. 03875**  
**Permit No. 5**